

	KOL 1869-1900	AFL 1886-	IWW 1905	C 19
WANT	COOPERA- TIVE COMMONWLT	ASSOCIA- TIONAL, WK CONTROL	INDUSTRIAL DEMOCRACY	SC JU SC
WHO	PRODUCERS OF WEALTH INCLUSIVE	ALL CRAFT MEMBERS EXCLUSIVE	ALL WAGE WORKERS INCLUSIVE	II WC PC II
WITH	INFRA- STRUCTURE NEUTRAL	DIRECT RELATION EMPLOYER	ONE BIG UNION SYNDICAL- ISM	FI GO CO T
HOW	ASSEMBLY BOYCOTT FRANCHISE VOTE POPULIST PARTY	EC. STRIKE VOLUNTEER- ISM. BY-LAWS CONTRACT	WOBBLE GENERAL STRIKE	W S F S S'
R E S U L T S	PUBLIC EDUCATION PORTS & PUDS & COOPS DISTRICTS	APPRENTICE SHIPS SELF-EDUCA- TION 8 HOUR DAY CRAFTUNIONS	FREE SPEECH SEATTLE 1919 TACTICS SELFRESPEC	II U S W F E T

**CHARTING
THE
POLITICAL
ECONOMY**

by

DAN LEAHY

CHART TALKS by Dan Leahy

I started teaching in the Masters of Public Administration (MPA) program at The Evergreen State College in the fall of 1984. Almost simultaneously, I began creating a Labor Education and Research Center at the College. The "Labor Center" was established in the fall of 1987 and I became its first Executive Director until returning to faculty in 1995.

Professor Kenneth Dolbeare became my mentor at the College and in the MPA program. One of the first essays he introduced me to was C. Wright Mills', "On Intellectual Craftsmanship." This essay is the appendix to Mills' *The Sociological Imagination*. Mills talks about opening up a file with different folders of intellectual inquiry and then looking at the relationship of those folders to each other as a method of analysis and as a possible route to imaging new social forms.

For me, those "folders" turned into charts. I "charted" new information I was learning. I asked it questions, tried to fill out the vertical and horizontal columns and looked for relationships across time. These charts became the basis for many of my talks in Evergreen classes or in front of unionized workers. It was my way of using the past to look for future organizing opportunities for the working class. My practice of making charts continued after I left Evergreen in 2008 whether I was analyzing the 2009 financial crisis, the plight of refugees from US wars in Afghanistan, Iraq and Syria, charting President Trump's new policy initiatives or exploring the tax exempted ownership of downtown Olympia.

A friend of mine said, these charts are not your talks. It's true, but I think they could have some stand alone meaning and might be of use to folks looking at the same subject matter that I was exploring.

I've divided the charts into ten sections with these titles:

- 1. Ordinary People Making Meaning, Making a Difference.** In October, 1998, I was asked to give a lecture this class. I charted my life, organizing activities and lessons learned from the Peace Corps in Turkey (1965-1967), through graduate school, various jobs and arenas until my unsuccessful run for Washington State's Superintendent of Public Instruction (OSPI) in fall of 1996.
- 2. Public Policy in Washington State, 1994-1996.** There are three charts here. The first one is a schema of how I believed public policy was created in Washington State moving from values to language to law and implementation. The other two charts are of the membership of the **Washington Roundtable** (October 1995) and a chart of the main **Public Policy Institutes** that affect public policy in the state (February 1996).
- 3. Definitions of Democracy, 1987-2002.** When I started the Labor Education Center at The Evergreen State College in 1987, I wanted to demonstrate how working people defined democracy and how they attempted to implement that definition. I asked the historical material four questions: What did they want, Who do they want it for, What strategy did they intend to use and How were they going to enforce that strategy, i.e., their tactics. The first chart, **Definitions of Democracy**, became my "labor history talk." **Organized Labor in Washington State** chart (December, 1996) showed the major unions ranked by membership. The **Post World War Two Social Accord: 1945-1955** charted Labor's demands and Capital's accommodation with those demands. This created the social accord that defined the United States until corporations broke it in the late 1970s. The remaining charts show the role of women in worker organizations from the Gilded Age through the Progressive Era and how social movements responded to political economies from the Gilded Age to the "Global Age."
- 4. NAFTA and Public Education in Canada, the United States and Mexico, 1995-2002.** With the passage of NAFTA in 1993, the privatization of public education became a goal for the trade regime across the three countries. These charts characterize the workings of the three nation states, their respective public education systems, the effects of neo-liberal reforms on those systems and two corporate-sponsored, voter initiatives that attempted privatization in Washington State's public education system in 1996.

5. **The World Trade Organization and Global Governance: Anarchism, Resistance and Dissent, 2001-2003.** With the explosion of resistance at the WTO's Seattle Ministerial in November, 1999, the WTO itself as well as anarchist forms of resistance became a major topic of discussions. These charts characterize that discussion. **The World Trade Organization: A Comparative Chart** shows the shift from GATT to the WTO. **Trends in North American Anarchism** shows its various expressions from 1820 to 1975. **Ideologies of Revolution** contrasts Marxism with Anarchism. **The Mexican Revolution: Systems of Control, 1910 to 2002.** The schema, **Global Governance**, show the global system with the World Economic Forum at the center of policy coordination. **Global Resistance: Another World is Possible** charts the alternative with the World Social Forum at the center. With the passage of the Patriot Act, the history and practice of dissent in the United States became an important discussion. There are three charts: **America in Dissent Framework, the Shape of Dissent (2002)** and **The Patriot Act: Historical Context, Targets and Methods (May 2003).**

6. **New Orleans, the Rise of Financial Capital and the Banking Collapse of 2008-09.** The neo-liberal assault on New Orleans public wealth post Katrina is the focus of the first chart, **New Orleans: The Public and their Public Wealth, 2005-2008**, charts the population diaspora, as well as the assault on hospitals, public schools, public transportation, public housing, etc. **The Rise and Dominance of Financial Capital (2009)** charts the rise of financial capital from when the US went off the gold standard in 1971 to the bailout of the financial sector in 2009. **Finding the Way Out of the Financial Crisis** charts the historical movement policies that, if implemented, could guide a just recovery. **Dis-Investment to Re-Investment** charts how a shift of bank deposits from national to local banks in Washington, Oregon and Idaho could remedy the financial crisis. Finally, the **Comparative Chart: Visions of Political Economy** compares the characteristics of the Capitalist, Marxist, Anarchist and Meso-American models.

7. **Market Versus Community Values.** When I started looking at American history through the lens of organized labor, I noticed the struggle between capital and labor to enforce different set of values. This chart, along with my "definitions of democracy" chart became my standard organizing talk for many years from 1985 to my retirement in 2008. The other charts in this section are random, but I believe important: **America: Who Really Pays the Taxes**, a chart of Barlett and Steele's Tax Rules. He was known as "Boring Storing" but I charted his comparison of the community minded **Anti-Federalists and the Federalists**. This is a one page chart **Organized Labor in Washington State** (1996). The **Environmental Components of the Seattle General Strike** of February 1919 & the situation in 1997. **Two Movements Reached Each Other** shows the urban Knights of Labor reaching the rural Farmers Alliance in Washington and shaping its public institutions. **A New Definition of America** compares the characteristics of the Progressive Era, 1900-1920 with the CIO Version, 1934-1937. **From National Liberal Order to Global Neo-liberal Order, 1947-2001** contrasts the policies of the two systems. **Post 911 Transformation to New World Order** shows the characteristics of the "State" based system with a "God" based system. **Struggles to Define Public Education in Washington, 1977-2014** compares the approaches of Court Enforced, Corporate-led, Labor Organized and Social Market. **Translating the Language of Education Reformers** uses the analysis of Diane Ravitch's book, *Reign of Errors*, to "translate" the language used by Corporate reformers into understandable English (2014).

8. **Charts About Other Worlds.** These are some charts I did about other countries. **Another World Polity** compares the Socialist/Left perspective and the Meso-American one in Mexico. Two charts explore the origins and actions of three Mexican revolts: **Zapatistas, Atenco Farmers and APPO** in Oaxaca (June/July 2008). **Goals and Strategies of Turkey's AKP and DTP political parties** (2011). This chart contrasts differing solutions to the presence of Kurdish people in the Turkish Republic. **Comparison of Al Qaeda Central and Islamic State of Iraq and Syria (ISIS)** (2016). I used this chart as part of my talk on the creation of refugees headed for Turkey, Greece and Europe. In addition to this chart, I used **Some Refugee Related Dates, 1979 to 2016**, to show the origins of the 2015 refugee crisis.

9. **President Trump's Administration and Budget, February-March, 2017.** I began researching President Trump's White House and Cabinet appointments, as well as his budget proposals, right after his inauguration. I did this in an effort to see what policy direction he was taking. **White House – Executive Office of the President** lists ten appointments, their personal history and previous policy positions. **Policy Indicators Via Trump's "Cabinet-Level" Positions.** This is a chart show eight positions, his appointments, their history and key policies. These appointees have cabinet standing, but are not Cabinet positions. Trump's Budget Blueprint cited **Independent Agencies Proposed for Elimination.** This chart names the agency, shows its purpose and its activities. The chart **Budget Blueprint by Department** lists those federal departments receiving increases

and those receiving budget cuts. In the final chart, **Proposed Program Eliminations by Federal Department**, it shows which programs are scheduled for elimination and the rationale given for their elimination.

10. Olympia Ownership and Tax Exemptions, July-November, 2019. In the spring of 2019 I began to research the changing skyline in downtown Olympia and look at the results of the City Council granting property tax exemptions to builders of market rate housing complexes. The three charts are buildings with tax exemptions or upcoming requests for tax exemption, a chart of downtown retail store vacancies and a chart of who owns the property in downtown Olympia.

You are welcome to use, reshape or update the charts if you wish. If you find any of this helpful to you, please let me know. My email address is: danleahy43@yahoo.com.

Solidarity,

A handwritten signature in black ink, appearing to read 'Dan Leahy', with a stylized flourish extending from the end.

Dan Leahy

1415 6th Avenue SW
Olympia, Washington 98502
11/20/2019

Ordinary People Making Meaning, Making a Difference

In October, 1998, I was asked by faculty members to give a lecture in this class entitled, Ordinary People Making Meaning.

I charted my life, organizing activities and lessons learned from the Peace Corps in Turkey (1965-1967) , through graduate school, working for the Quakers, running the HAP program at Cornell, organizing the national Citizens Party, fighting the nuclear power plants in Washington state, creating the Labor Education Center at The Evergreen State College, organizing in Mexico and my unsuccessful run for Washington State's Superintendent of Public Instruction (OSPI) in fall of 1996.

The chart shows the arena or context of my organizing, its main activity, organizations created, if any, struggles and choices I had to make and what lessons I learned in each effort.

ORDINARY PEOPLE, EXTRAORDINARY LIVES: MAKING MEANING, MAKING A DIFFERENCE
 OCTOBER 30, 1998

ARENA/CONTEXT	ACTIVITY	ORGANIZATIONS CREATED	STRUGGLES CHOICES	LESSONS
<p>PEACE CORPS, TURKEY, 1965-1967</p> <p>ANTALYA PROVINCE KORKUTELI/COMAKLI STAYED IN VILLAGE</p>	<p>COMMUNITY DEVELOPMENT "EXPERT."</p> <p>TURKISH LANGUAGE CHICKEN COOPS LEADERSHIP SCHOOLS</p>		<p>LONELINESS LANGUAGE ACT ALONE CULTURAL STUPIDITY</p> <p>CHANCE RESOURCES</p>	<p>DISCIPLINE MISTAKES TIME/HUMOR WORK IN CULTURE. SEE USA</p> <p>TIME/MONEY KNOW BOSS KNOW SELF</p>
<p>NEW YORK UNIVERSITY GRADUATE SCHOOL IN PUBLIC ADMINISTRATION NEW YORK, NEW YORK 1967-1971</p> <p>LIVED IN BROOKLYN NEIGHBORHOOD</p>	<p>GRAD STUDENT FELLOWSHIP</p> <p>ORGANIZATIONAL THEORY ANTI-WAR DEMONSTRATION MORATORIUMS IN D.C. BUILDING OCCUPATIONS MAY DAY 1970 IN D.C. DRAFT RESISTANCE STUDENT OF NWRO</p>		<p>MARRIAGE FEAR MOBILITY</p> <p>CAREER/ ORGANIZING</p> <p>STUBBORNNESS FRIENDS</p>	<p>SAME VIEW FACE IT ACT IN PLACE</p> <p>TIME/MONEY</p> <p>YOU NEED BOTH ALWAYS</p>

ARENA/CONTEXT	ACTIVITY	ORGANIZATIONS CREATED	STRUGGLES CHOICES	LESSONS
<p>QUAKER PROJECT ON COMMUNITY CONFLICT BROOKLYN, 1971-1973</p> <p>PARK SLOPE NEIGHBORHOOD</p>	<p>TENANT ORGANIZER INVESTIGATIVE REPORTER ADJUNCT FACULTY, CUNY</p> <p>RESEARCH DUMMY CORPS DEMONSTRATIONS. VIGILS SIT-INS. ROLE PLAYS. MOVEMENT BUILDING</p>	<p>COMMUNITY ADVOCATES.</p> <p>REOPEN THE ARMORY PROGRAM.</p> <p>TENANTS OF METHODIST HOSPITAL</p> <p>CITYWIDE SAVE OUR HOMES COMMITTEE</p>	<p>RAGE & MOVEMENT</p> <p>MYTH & CP</p> <p>THREAT & PROTECTION</p> <p>OBJECTIVE REPORTING</p> <p>YOUR BOSS AND YOU</p> <p>SOMETIMES YOU LOSE</p>	<p>BEEN DONE BEFORE</p> <p>LOOK AT THE RECORD</p> <p>PROTECT YOUR PERSON</p> <p>WRITE YOUR OWN HISTORY</p> <p>PROTECT YOUR PERSON</p>
<p>CORNELL UNIVERSITY HUMAN AFFAIRS PROGRAM ITHACA, NEW YORK, 1973-1976</p> <p>LIVE IN THE NEIGHBORHOOD</p> <p>DRINK WHERE NO LIBERALS ENTER</p>	<p>CENTER DIRECTOR</p> <p>NUCLEAR POWER SAFE ENERGY LABOR UNIONS POWER LINE CAMPAIGN MUNICIPAL OWNERSHIP COALITION BUILDING NON-FOR PROFIT (C-3) ADMINISTRATION/SERVICE</p>	<p>PEOPLES POWER</p> <p>LABOR ACTION</p> <p>UPSTATE (UCRI) WWU, CRTI</p>	<p>FIRE PEOPLE</p> <p>NEW LEADERS</p> <p>SWITCH LEAD</p> <p>SPIN OFF PJT SAY NO</p> <p>SALARY OR SAVINGS</p>	<p>FAST/FINAL</p> <p>TREACHERY</p> <p>RECRUIT REPLACEMENT.</p> <p>PLAN FOR AUTHORITY</p> <p>FAST CAR SEE USA</p>

ARENA/CONTEXT	ACTIVITY	ORGANIZATIONS CREATED	STRUGGLES CHOICES	LESSONS
<p>BURKE LEAHY ASSOCIATES, WENATCHEE 1977-1978</p> <p>PEOPLE KNEW ME.</p>	<p>CONSULTANT</p> <p>PUD PUBLIC POLICY STUDY</p> <p>COLUMBIA RIVER HISTORY</p> <p>PUBLIC POWER HISTORY</p> <p>WPPSS - NUCLEAR DRIVE</p>		<p>TRUTH V JOB SECURITY</p>	<p>READ OLD HISTORY</p> <p>RESPECTFUL BUT TRUTH</p>
<p>NEW NATIONAL POLITICAL PARTY, WASHINGTON, D.C. 1978-1979</p> <p>A BOURGEOIS TOWN</p>	<p>FIRST STAFF PERSON</p> <p>NATIONAL SECRETARY</p> <p>EXECUTIVE BOARD MEMBER</p> <p>NATIONAL OFFICE</p> <p>LOCAL GUIDELINES</p> <p>FUND-RAISING (HARD \$)</p> <p>FOUNDATIONS (SOFT \$)</p> <p>ADMINISTRATIVE LEADERSHIP</p> <p>CO-CHAIR ELECTION</p>	<p>CITIZENS PARTY</p> <p>NATIONAL COMMITTEE</p> <p>FOUNDING CONVENTION IN CLEVELAND</p>	<p>BIG PROJECTS</p> <p>BIG CONTRADICTIONS</p>	<p>SOMETIMES PEOPLE ASK YOU</p>

ARENA/CONTEXT	ACTIVITY	ORGANIZATIONS CREATED	STRUGGLES CHOICES	LESSONS
<p>NEW STATE POLITICAL PARTY, WENATCHEE 1979-1984</p> <p>HOMEOWNER AND MARRIED WITH CHILDREN</p>	<p>CONSULTANT</p> <p>ORGANIZED POLITICAL ACTION COMMITTEE.</p> <p>NON-FOR-PROFIT IRS C-3. RESEARCH EACH ELECTRIC PUDS AND PORTS.</p> <p>LISTED INCUMBENTS. TRAINING SCHOOL (82-84)</p> <p>HIGH SCHOOL AUDITORIUM FIFTEEN COUNTIES STATEWIDE SUMMITS</p> <p>AUTHOR OF STRATEGY PAPER- ENEMY ANALYSIS</p>	<p>PROGRESS UNDER DEMOCRACY.</p> <p>NATIONAL PUBLIC POWER INSTITUTE</p> <p>OWNERS ASSN</p> <p>STATEWIDE CLC.</p> <p>ROCKY REACH REFUGEES</p>	<p>YOURS OR THEIRS</p> <p>PROFESSIONAL OBLIGATION NOT TO TELL</p> <p>FOUNDATION DOLLARS & WORD USE</p> <p>LYNCH OR REPLACE</p> <p>CHOOSE YOUR LOVE</p> <p>SHOW IT TO YOUR ENEMY</p>	<p>GET OUT IN FRONT</p> <p>READ THEIR DOCUMENTS. RENAME IT.</p> <p>ALWAYS HAVE A C-3 IN CASE</p> <p>LISTEN TO THE LOCALS</p> <p>DO IT FOR YOU MOTHER</p> <p>TAKE TIME TO PLAN</p>
<p>ELECTORAL CAMPAIGN FOR PUD COMMISSIONER CHELAN COUNTY MARCH-NOVEMBER 1982</p>	<p>RAN FOR CHELAN PUD COMMISSIONER POSITION</p> <p>DOOR BELLING</p> <p>FAMILY</p>	<p>COMMITTEE TO ELECT DAN LEAHY</p>	<p>FAMILY OR PERSONAL</p> <p>DO WHAT YOU ASK OF OTHER</p> <p>ATTACK OR PROMOTE</p> <p>NO VICTORY NO WORK</p>	<p>THE FIRST DOOR HARD</p> <p>LISTEN FOR LANGUAGE</p> <p>NEED TO ASK PEOPLE</p> <p>PUBLIC FIGURE</p>

ARENA/CONTEXT	ACTIVITY	ORGANIZATIONS CREATED	STRUGGLES CHOICES	LESSONS
<p>THE EVERGREEN STATE COLLEGE, 1984-1994</p> <p>HOME IN WESTSIDE NEIGHBORHOOD</p> <p>STATEWIDE TRAVEL</p>	<p>VISITING FACULTY. FACULTY MEMBER. LABOR CENTER DIRECTOR.</p> <p>WOMEN SUMMER SCHOOLS</p> <p>NEW SCHOOL FOR UNION ORGANIZERS</p> <p>AFRICAN-AMERICAN LEADERSHIP CONFERENCE</p> <p>NAFTA/PUBLIC EDUCATION CONFERENCE (1993)</p>	<p>LABOR ADVISORY COMMITTEE.</p> <p>TESC LABOR EDUCATION AND RESEARCH CENTER</p> <p>LABOR CENTER ADVISORY COMMITTEE</p> <p>(EASTERN WASHINGTON RESTRUCTURING NETWORK)</p>	<p>WHOSE IDEA? THEIRS OR YOURS</p> <p>INTERESTS & MISSION</p> <p>THEIR ATTACK & YOUR WORK</p> <p>WHEN YOUR OWN BASE SAYS NO.</p>	<p>KEEP YOUR LISTS</p> <p>SOMETIMES PEOPLE ASK</p> <p>GO TALK TO PEOPLE</p> <p>DON'T HIRE YOURSELF</p> <p>OUT ORGANIZE A NONSERIOUS ENEMY</p> <p>STOP WHEN YOUR HEART SAYS SO</p> <p>MAKE YOUR OWN RECORD</p>

ARENA / CONTEXT	ACTIVITY	ORGANIZATIONS CREATED	STRUGGLES CHOICES	LESSONS
<p>OLYMPIA WEST SIDE, DECEMBER 1991-JULY, 1992.</p>	<p>STOP JACK IN THE BOX FRANCHISE AT HARRISON AND DIVISION.</p> <p>CORPORATE RESEARCH CITY COUNCIL FOCUS NEIGHBORHOOD MOBILIZATION POSTCARD CAMPAIGN</p>	<p>JACK TASK FORCE</p>		<p>TIME COSTS THEM MONEY</p> <p>PLANNERS DON'T LOOK</p> <p>LEGAL WORK IS FORMS</p> <p>TAKE IT TO THEIR HOME</p>
<p>WASHINGTON STATE JANUARY-JULY, 1992</p>	<p>FILING CANDIDATES FOR NINE STATEWIDE EXECUTIVE OFFICES, NOV. 1992</p> <p>PENGUIN IDEA FOR \$\$ RAISE FILING FEES INITIAL PLATFORM ORDINARY/EXTRAORDINARY RETURNED FUNDS.</p>	<p>APEX - A PARTY EXPLORATORY COMMITTEE</p>	<p>CLEVER IDEAS AND REAL ONES</p> <p>SERIOUS OR JOKING.</p>	<p>PEOPLE DON'T MEAN WHAT THEY SAY</p> <p>ORGANIZERS HAVE THEIR OWN LIVES</p>

ARENA / CONTEXT	ACTIVITY	ORGANIZATIONS CREATED	STRUGGLES CHOICES	LESSONS
<p>SABBATICAL IN ZACATECAS, MEXICO 1994-1995</p> <p>MEXICO CITY CITY OF OAXACA SAN ANDRES, CHIAPAS SAN PATRICIO, JAL. MORELOS (ZAPATA) CHIQUAQUA (VILLA)</p>	<p>STRETCHED A SIX MONTH FACULTY SALARY TO A YEAR LEAVE.</p> <p>FOLLOW UP WORK TO TRI-NAT'L CONFERENCE (93). SPANISH LANGUAGE. PEACE BELT FOR EZLN. BEGAN ST. PATRICK DAY CELEBRATIONS IN SAN PATRICIO, JALISCO.</p>	<p>TRINAT'L CLC IN DEFENSE OF PUBLIC EDUCATION</p> <p>MEXICAN SECTION.</p> <p>BATALLON DE SAN PATRICIO</p>	<p>UNIVERSITY OR UNION OFFICE</p> <p>WHAT HAPPENS WHEN NO ONE SHOWS.</p> <p>YOUR HISTORY OR THEIRS</p>	<p>MEXICO CAN BE COLD</p> <p>HOW LONG ARE YOU HERE?</p> <p>ON-TIME IN THEIR TIME</p> <p>ONE GOOD ORGANIZER</p>
<p>STATE WIDE ELECTORAL CAMPAIGN, MARCH TO SEPTEMBER, 1996</p>	<p>RAN FOR STATE SUPERINTENDENT OF PUBLIC INSTRUCTION (SPI)</p> <p>STATEWIDE FORUMS/TALKS CONVENTIONS QUESTIONNAIRES EDITORIAL BOARDS TV ADVERTISEMENTS SCHOOL BUS PURCHASE STAFF/CONSULTANTS</p>	<p>DAN LEAHY FOR SPI COMMITTEE</p>	<p>MEDIA OR PEOPLE YOUR LANGUAGE OR THEIRS</p> <p>ABSURDITY OR COMMITMENT</p> <p>DEBT OR MORE DEBT</p>	<p>TELL YOUR TRUTH AND STICK TO IT</p> <p>YOU NEED MONEY</p> <p>YOU RUN OVER YOUR FAMILY ON CAMPAIGN TRAIL</p> <p>NO ONE KNOWS YOU AFTER THE RACE</p>

Public Policy Formation in Washington State 1994-1996

There are three charts here.

The first one is a schema of how I believed public policy was created in Washington State moving from values to language to law and implementation.

It is a schema for the creation of public education policy and shows how the Washington Roundtable "socializes" corporate goals, "coordinates" personal wealth, shapes public policy consensus among subordinate policy institutes. It then sends this policy consensus to government commissions for legal language while creating public opinion and a sense of crisis via its corporate owned media outlets. The Legislature enacts this consensus and funds it, while, in the case of public education policy, OSPI implements it.

The second chart shows the members of the **Washington Roundtable** (October 1995). It shows the member, the affiliated corporation, its primary business activity and the number of workers.

The third chart shows the **Public Policy Institutes** that play a supportive, but subordinate role to the Washington Roundtable. (February 1996).

VALUES

CORPORATIONS

Wash. Mutual
 US Bank
 SeaFirst
 US West
 Puget
 Water Power
 Safeco
 Empire Bolt
 Batelle
 Wilder Const.

PERSONAL WEALTH

Blethen
 Cowles
 Fluke
 Gates
 Pigott
 Reed
 Skinner
 Weyerhaeuser
 Wollenberg

LANGUAGE

FOUNDATIONS

NW Area Foundation

PUBLIC POLICY CONCENSUS

WASHINGTON ROUNDTABLE

Socialization
 Coordination
 Policy Development
 Value Enforcement

Evergreen Freedeom
 Discovery Institute
 Inst. Policy Studies

UNIVERSITIES

NW Policy Center

LAW

GOVT COMMISSIONS

HEC Board
 GCER&F
 CSL

Members

GOVERNOR

Gardner
 Lowry
 Locke

LEGISLATURE

Proximate
 Legitimate
 Funds

OSPI

Clerk

Public Opinion

MEDIA

Blethen
 Cowles
 Skinner

IMPLEMENTATION

Technical

Crisis Atmosphere

Socialization

Coordination

THE WASHINGTON ROUNDTABLE (1994-1995)

Prepared by Dan Leahy

T - Total

W - In Washington

PS - In Puget Sound Area

October 31, 1995

MEMBER	CORPORATION	BUSINESS	CEO - CASH	WORKERS	GOVERNMENT
Paul W. Skinner	Skinner Corp. 1326 Fifth Seattle 98101 623-6480	Diversified Investments 16th Private		900T 700W	
Robert S. Cline	Airborne Express 3101 Western Seattle 98111 285-4600	Delivery Services 10th Public	\$ 713,839 (8)	15,775T	
Paul A. Redmond	Washington Water Power E 1411 Mission Spokane 99202 489-0500	Electric Utility 17th Public	\$ 770,982 (6)	1438T	
Kerry K. Killinger	Washington Mutual Savings Bank.		\$ 660,000 (12)		
Charles M. Pigott	Paccar Inc. 777 106 Ave NE Bellevue 98004 455-7400	Heavy duty trucks 6th Public	\$ 752,119 (7)	11,800T 3,315PS	
Frank Shrontz	Boeing 7755 E. Marginal Way S. Seattle 98108 655-2121	Aerospace Manufacture 1st Public	\$1,430,935 (1)	125,500 T 83,300 PS	

MEMBER	CORPORATION	BUSINESS	CEO - CASH	WORKERS	GOVERNMENT
James W. Bernard	Univar 6100 Carillon Pt Kirkland 98033 889-3400	Industrial chemicals Distributor 9th Public	\$ 657,487 (13)	3,250T	
Deborah L. Bevier	Key Bank 1119 Pacific Tacoma 98402 305-7425	Commercial Bank		4565T 2500PS	
Frank A. Blethen	Seattle Times 1120 John St. Seattle 98111 464-2111	Newspaper Publisher 17th private		1800T/W	
Phyllis J. Campbell	US Bank 1420 5th Seattle 98111 344-2300	Commercial Bank		3459T 2966PS	
Robert L. Collett	Milliman & Robertson 1301 Fifth Seattle 98101 624-7940	Actuarial Consulting 44th Private		900T 154W 140PS	
James P. Cowles	Cowles Publishing W. 999 Riverside Spokane 99210 459-5000	Newspaper, Paper, TV, Video, Magazine 88th Private		N/A	

MEMBER	CORPORATION	BUSINESS	CEO - CASH	WORKERS	GOVERNMENT
John W. Creighton, Jr.	Weyerhaeuser Tacoma. 98447 924-2345	Forest Products; tree farms 3rd Public	\$1,112,740 (2)	36,748T 4,000PS	
Robert H. Eigsti	Safeco 9333 Brooklyn NE Seattle 98185 545-5000	Financial Services 7th Public	\$ 568,334 (21)	7,360T 3,300PS	
Daniel J. Evans		Citizen Member			
William H. Gates	Microsoft One Microsoft Way Redmond. 98052 882-8080	Software Developer 4th Public	\$ 418,240 (35)	15,257T 7,900PS	
Tod R. Hamachek	Penwest, Ltd. 777 108th Ave NE Bellevue 98004 462-6000	Carbohydrate Products Manufacture 36th Public	\$ 538,871 (23)	501T	
Robert M. Helsell	Wilder Construction 2006 N. State Bellingham 98225 733-2060	Highway construction Environmental Remediation 46th Private 12th Env. Firm in Washington		521T 262W	

MEMBER	CORPORATION	BUSINESS	CEO - CASH	WORKERS	GOVERNMENT
Steven W. Hooper	McCaw Cellular 5400 Carillon Pt. Kirkland 98033 827-4500	Cellular Telephone Services 8th Public	\$ 415,000 (36)	5800T	
John A. McMillan	Nordstrom 1501 Fifth Ave Seattle. 98101 628-2111 (1901)	Fashion Retailer 5th Public		33,000T 7,875PS	
Sally G. Narodick	Edmark 6727 185th NE Redmond 98052 556-8400	Educational Software, Early Childhood 16th Soft Ware		115	
Dennis I Okamoto	US West 1600 7th Ave Seattle 98191 244-1111	Communica- tions		49,339T 6,440PS	
William G. Parzybok, Jr.	Fluke Corporation 6920 Seaway Blvd Everett 98203 347-6100	Electronic instrumen- tation manufacturer 23rd Public		2583T	
Richard C. Redman	Sellen Construc- tion 228 9th Ave.N Seattle 98109 682-7770	General Contractor 40th Private		400T/W	

MEMBER	CORPORATION	BUSINESS	CEO - CASH	WORKERS	GOVERNMENT
William G. Reed, Jr.	Simpson Investment 1201 Third Ave Seattle. 98101 224-5000	Timber, Paper and Pipe Companies 4th Private		7300T 2000W	
John V. Rindlaub	SeaFirst Bank 800 Fifth Ave Seattle. 98124 358-3000	Commercial Bank		8,668T 7276PS	
Lee D. Roberts	IBM				
H. Jon Runstad	Wright Runstad 1191 2nd Ave Seattle 98101 447-8000	Commercial Property			
George F. Russell, Jr.	Frank Russell 909 A. Street Tacoma. 98402 572-9500	Investment consulting Firm 47th private		1008T 858W	
Richard R. Sonstelle	Puget Power PO Box 97034 Bellevue 98009 454-6363	Electric Utility 13th Public	\$ 386,419 (41)	2525PS 2609T	
Larry A. Stanley	Empire Bolt & Screw, Inc. Spokane 534-0636				

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Walter B. Williams	Continental, Inc. Seattle 623-3050				
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PUBLIC POLICY INSITUATES OF WASHINGTON

Compiled by Dan Leahy and Jef Rohman

The Evergreen State College MPA Program
February 7, 1996

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<p>A 501 (c) (3) non profit organization. Formed from merger in 1954 of Washington State Tax Payers Association & the Bureau of Governmental Research. "mission is to serve its members by promoting efficient and effective government through independent analysis of public expenditure and tax policies"</p>			

**Washington State Institute
for Public Policy**

The Evergreen State
College, Sem. 3162
Olympia, Wa. 98505
360 866-6000 X. 6380
360 866-6825 (Fax)

Founded in 1983.

"Its mission is to assist
policymakers, particularly
those in the legislature,
in making informed
judgments about the most
important long-term issues
facing Washington State."

Operates as one of The
Evergreen State College's
four public service
organizations.

The Institute is altogether
non-partisan.

New projects are initiated
as either Legislative
requests or Legislative
mandates.

Unlike public policy
institutes in other higher
education settings, the
Institute does not pursue
non-state funding for
policy studies.

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Jeanine Long
John Moyer
Nita Rinehart
Lisa J. Brown
Steve Hargrove
Helen Sommers
Steve Van Luven

Non-Legislators:

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Tom George, WSU
Dale Johnson, U.W.
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Peggy Slavick,
Administrative
Coordinator

Carol Webster
Truancy Study

Steve Aos,
Violence
Prevention

Barney Barnoski
Violence
Prevention

Janie Maki
Project
Assistant

At Legislative direction the
Institute does reports:

24 on Criminal Justice between
1988 & 1995. Most recent,
Community Notification.

26 on Social Policy from 1990 to
1995. Most recent is The Family
Income Study and Washington's
Welfare Population.

4 on Education between 1994 &
19995. Most recent is Birth to
Three Study.

7 on Washington's Economy
between 1987 and 1992. Most
recent is The Recession: Early
Impacts on Washington.

3 on Development and Growth
between 1990 and 1991. Most
recent is Washington's Rural
Development Council.

Work in Progress:

Special Education Studies - a
study of intervention programs
for infants and toddlers with
disabilities.

Violence Prevention Study -
evaluate cost effectiveness of
Violence Reduction Act.

Truancy Studies - review &
evaluate need to develop state-
wide definition of excused and
unexcused absences.

Energy Office Study -
implementation plan for closure.

**Washington Institute
for Policy Studies**

PO Box 24645
Seattle 98124
206 938-6300
206 938-6313 (Fax)
800 546-4460

Founded in 1985.

A 501 (c) (3) non profit
organization.

Founded on "the principles
of limited government,
individual freedom, free
enterprise, more
accountability for how tax
dollars are spent, and the
development of private
sector solutions for social
problems."

Financial support is based
on private contributions.
Over 450 individuals,
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Giving money to candidates is important, "but if you really want to make a difference and maximize your investment, invest in ideas! Change public opinion and you help create a climate in which elected officials can change policy."

Institute publications:

Major Studies. Such as on privatization & property rights, 1995

The Public Address. "Regulation, Property Rights and Prosperity" Elaine R. Davis in 1995.

Policy Briefs. "Painting Rose Trees?": The RTA Rail Plan & Traffic Congestion" by Mariana Parks.

A quarterly Newsletter and a monthly, Counterpoint. Its primary goal is to hold "the media to the same standards they demand of everyone else," edited by John Hamer & Mariana Parks.

1995 Goals: studies and forums on private property & water rights; structure & funding of higher education; regional transportation alternatives, privatization, health care and regulation reform.

Northwest Policy Center

University of Washington
327 Parrington Hall
Box 353060
Seattle, Wa. 98195
(206) 543-7900
(206) 543-1096 (fax)
npcbox@u.washington.edu

Founded in 1987.

"... dedicated to improving public strategies for a vital economy and a health environment in the Northwest..."

Organized within the U.W.'s Institute for Public Policy and Management

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Arco, Ford, Hewlett, Northwest Area, Charles Steward Mott, W. Alton Jones.

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The Center's work focuses on five Program Areas:

Regional Economic Trends - at the local, state and multi-state regional levels so as to improve economic performance.

Entrepreneurial Vitality - efforts to aid firms in becoming more competitive.

Rural Community Development - to help rural citizens and enterprises respond to economic transformations.

Workforce Development - focuses on advancing several workforce development strategies.

Community and Environment - seeks to discover the keys to long term synergy between economic vitality and environmental quality.

Publications. A newsletter, The Changing Northwest: Strategies for a Vital Economy; annual Portrait, regional economic analysis with US Bancorp.

<p>Evergreen Freedom Foundation 2415 A. Pacific Avenue PO Box 552 Olympia, Wa. 98507 (360) 956-3482 (360) 352-1874 (Fax) Founded in 1991. A 501 (c) (3) non profit organization.</p>	<p>Brian Worden, Chair Pasco Andy Nisbet, Vice Chair, Sequim Lynne Schow, Secretary, Fed Way Henry James, Finance Chair, Poulsbo Duane Alton, Spkane</p>	<p>Bob Williams, President Lynn Harsh, Executive Director Theresa Rudacille, Development Director</p>	<p>"We set ourselves apart from most public policy organizations with our action-oriented mission." "The best way to make a significant impact is to change the climate where opinions are made. Educate and motivate the citizens and politicians and parties will change too." The Foundation "challenges the premise that government should be the first stop for handling personal, family or community problems."</p>
<p>"... dedicated to promoting individual liberty, free enterprise and responsible and accountable in public policy issues affecting Washington state." Annual Membership is Subscriber \$50; Contributor \$100; Sustainer \$250; Patron \$500; Sponsor \$1000; President's Club \$2,500. Supported by 2200 individuals and private foundations. Neither asks for nor accepts governmental founding.</p>	<p>Lyle Dickie, Grandview Zeke Easley, Gig Harbor Mary Jo Kahler, Bellevue Ansgar Schei, Woodland Juanita Schindler, Puyallup Bill Shortt, Federal Way Duane Sommers, Spokane Bob Taigen. Del VanWinkle, Grandview</p>	<p>Technical Advisors: Steve Barchet, M.D. Nona Brazier Robert Cihak, M.D. Tom McCabe Arch Miller Richard Schoon</p>	<p>The Foundation presents its information via newsletters, topical publications, issue briefings at the legislature, radio and TV broadcasts, annual Taxpayer Action Day, the Annual Report Card on Education, its video, "It's Your Health," Membership Homecomings in Olympia. A recent major project, "Reducing the Size and Cost of Government." The EFF's Washington Journal is the Foundation's newsletter.</p>

Discovery Institute

1201 Third Avenue, 40th Fl.
Seattle, Wa. 98101
(206) 287-3144
(206) 583-8500 (Fax)

<http://www.discovery.org>

Founded in 1992

A 501 (c) (3) non profit
organization

The institute is guided by:

belief in God-given reason
permanency of human nature;
principles of
representative democracy;
free market economics;
balance personal liberty
and responsibility;
spirit of voluntarism;
validity of American
international leadership;
technology's potential to
promote decentralized power
sharing for individuals,
families and communities.

Associate Membership is
\$100 to \$1000; Sustaining
is \$1000 to \$5000. Execu-
tive Council is \$5000 or
more.

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Eileen Quigley
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John G. West, jr.

The Institute is a "discovery" institute
community of public policy
scholars and writers" in Seattle
and D.C.

Programs "center on the
application of advanced
technology to individual
liberty, representative
democracy, free enterprise,
internationalism and the
enduring moral principles of
civilized society."

Most issues selected are of
national or international scope.

The Institute's Cascadia project
promotes cooperation between
Western Canada and the NW as an
example of bi-national
regionalism.

Senior Fellow George F. Gilder
leads the High Technology and
Public Policy program. How
computers, software and tele-
computers are transforming
business, culture, government
and education.

Bruce Chapman leads the
Representative Government and
the Future of Public Life
program examining the "causes of
the demoralization of the
political vocation in America."

Other programs on the proper
role of religion (Dr. John
West); the environment and
people (Dr. Mark L. Plummer),
and Seattle's role in the global
economy.

Institute for Washington's Future

2111 E. Union
Seattle, Wa. 98112
(206) 324-7324
(206) 324-6279 (fax)

Founded in 1994.

A 501 (c) (3) non profit organization.

The Institute views itself as an initiator of concrete enterprises and social institutions.

Areas of active exploration are community-based bottle washing enterprises, worker managed food retail stores.

Sustaining member is \$250 per year; Corresponding member is \$25/year.

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Livable Washington

Rep. Lisa Brown
Economist, EWU

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Phil Berreano

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Diane Ellison

Patty Grossman

Len Mendelbaum

Seminars: The Institute sponsors seminar programs to stimulate collaborative activities among its fellows, associates and interns.

Public Forums: on subjects of topical interest.

It is hoped that ideas aired will form the basis for more focused long-term activity. Recent forum topics: Religion in Public Life; Work in Washington State.

Publications include an occasional paper series and staff and fellows "are available to perform short term research functions for progressive organizations on an as-needed basis."

Recent forums: The Local Community as an Alternative to Globalism (January 6th); The Application of Community in the Workplace (March 6th) at Seattle University.

Current grant and contract research focus on "studies of economic development in Seattle's Central Area, a study of the evolving nature of work and a planning effort in coastal timber communities..."

**Northwest Center for
Progressive Research**

PO Box 10272
Olympia, Wa. 98502
(360) 352-9833
(360) 786-5034 (Fax)

email NWCPR@Halcyon.com

<http://www.NWCPR.org/NWCPR>

Founded in 1994.

The mission is "to help restore balance to the state and regional political debate by formulating and aggressively promoting clear, rational and well researched progressive ideas and alternatives for public consideration in addressing the needs of society."

A project of the Tides Foundation which is a 501 (c) (3) non profit organization.

As a project of the Tides Foundation, the "Board" of the Northwest Center is the Tides Foundation Board.

Russell Lehman,
Executive
Director

Jennifer Moon

"Individuals
Support-
ing" the NW
Center:

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Kongsgaard
Steve Davis
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Matthews
David Sprague
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David Skinner
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Jeff Eustis
Patty Rose
William Ross
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Seattle
Foundation
rector

At its core, "progressivism is an attempt to impose a rational, democratic and humane order upon chaotic and morally indifferent economic and social forces."

Within the eclectic, free-wheeling politics of the Pacific Northwest, the progressive tradition embraces a century of activism and reform... and is united by the belief that:

Democracy works, Government is an instrument of public will and the future demands an affirmative vision.

Regular activities have included the three major analyses and reports on Property Rights land year.

Upcoming reports: on right wing manipulation of the Initiative process in the NW; the "Agenda" project = a study of corporate welfare, education reform and sustainable economic development.

The Center will:

Conduct in-depth research, evaluate public policies, maintain a public clearinghouse, convene seminars and assemblies, sponsor public lectures, publish a regular newsletter, conduct educational programs and provide timely and accurate information to the public.

Definitions of Democracy, 1987-2002

When I started the Labor Education Center at The Evergreen State College in 1987, I wanted to demonstrate how working people defined democracy and how they attempted to implement that definition.

I asked the historical material four questions: What did they want, Who do they want it for, What strategy did they intend to use and How were they going to enforce that strategy, i.e., their tactics.

The first chart, Definitions of Democracy, became my "labor history talk." Organized Labor in Washington State chart (December, 1996) showed the major unions ranked by membership. The Post World War Two Social Accord: 1945-1955 charted Labor's demands and Capital's accommodation with those demands. This created the social accord that defined the United States until corporations broke it in the late 1970s. The remaining charts show the role of women in worker organizations from the Gilded Age through the Progressive Era and how social movements responded to political economies from the Gilded Age to the "Global Age."

DEFINITIONS OF DEMOCRACY BY DAN LEAHY

	KOL 1869-1900	AFL 1886-	IWW 1905	CIO 1934-1955	AFL-CIO 1955	PUBLIC 1963-1980	CORPORATE ATTACK 80
WANT	COOPERATIVE COMMONWLT	ASSOCIATIONAL, WK CONTROL	INDUSTRIAL DEMOCRACY	SOCIAL JUSTICE SOLIDARITY	MAINTAIN ACCORD	RECOGNITION OF PUBLIC GOOD	RE-GAIN PROFITABILITY
WHO	PRODUCERS OF WEALTH	GUILD CRAFT MEMBERS	ALL WAGE WORKERS	INDUSTRIAL WORKERS & POOR	ORGANIZED WORKERS	GOVERNMENT WORKERS	CORPORATIONS AND GOVT. ALLIES
WITH	INCLUSIVE	EXCLUSIVE	INCLUSIVE	INCLUSIVE	EXCLUSIVE	DISENFRANCHISED.	
	GOVT. INFRA-STRUCTURE	DIRECT RELATION TO EMPLOYER	ONE BIG UNION	FEDERAL GOVT	BIG BUSINESS	CIVIL RIGHTS	BREAK THE POST WWII DEAL
HOW	NEUTRAL		SYNDICAL-ISM	CORPORATIONS	BIG GOVT.	WOMENS MOVEMENT	
	ASSEMBLY BOYCOTT	EC. STRIKE	WOBBLE	WAGNER ACT SOCIAL SEC FAIR LABOR	EXPERT RELATIONS	EXTRA LEGAL STRIKES	CONCEDE
	FRANCHISE VOTE	VOLUNTEER-ISM.	GENERAL STRIKE	SIT DOWN STRIKES	DEMOCRAT PARTY	ORGANIZING FUNDS	COMPETE
	POPULIST PARTY	BY-LAWS CONTRACT			ELECTORAL PACS	COMMUNITY ALLIANCES	NAFTA-WTO
R E S U L T S	PUBLIC EDUCATION	APPRENTICE-SHIPS	FREE SPEECH	INDUSTRIAL UNIONS	WHITE MIDDLE CLASS	STATE BARGAINING COMMISSIONS AND LAWS	PRIVATIZE PUBLIC
	PORTS & PUDS &	SELF-EDUCATION	SEATTLE 1919	SOCIAL WELFARE FLOOR	CONSUMER SOCIETY	PUBLIC SECTOR	US LABOR MOVEMENT WEAKENED
	COOPS	8 HOUR DAY	TACTICS	ECONOMIC THEORY		DOMINANCE	WEALTH IS CONCENTRATED
	DISTRICTS	CRAFTUNIONS	SELFRESPEC				

ORGANIZED LABOR IN WASHINGTON STATE
(Selected Unions)

Prepared by Dan Leahy, December 5, 1996

UNION	MEMBERS	WORKERS	POLICY	CHARACTERISTICS
(WEA) Washington Education Association, Federal Way.	60,000 in 302 Assns and 22 Uniserv Councils	K-12 Teachers Classified (8000) & Community College Faculty.	Representative Assembly & 55 Executive Board, 4 year limit on Presidency, 150 state staff.	90% of teachers; 17% of classified; 15 colleges; Leadership Academy; WEAPAC; Eastern Washington Network. Government Relations office in Olympia.
(IBT) International Brotherhood of Teamsters.	55,000 in 20 Locals	Transportation Trucking, Services, Nurses, public sector, food processing; production;	Local Autonomy with paid staff; Joint Council 28 made up of 140 delegates from 20 locals. 4 staff.	Jurisdictions; L.117 (9000) & L.174 (6000); teamsterize it. Trucking deregulation; health care;
(UFCW) United Food & Commercial Workers.	45,000 in 10 Locals	Grocery Clerks Meatcutters Healthcare Bank workers	Region 17 NW in Bellevue headed by Int'l VP. Education & political action; Strong Locals with paid staff	Biggest Locals: 1105 (10,500); L.1001 (9500) and 1439 in Spokane and Eastern Washington..

UNION	MEMBERS	WORKERS	POLICY	CHARACTERISTICS
(IAM&AW) International Association of Machinists and Aerospace Workers, DL 751 in Seattle.	37,000 in District Lodge & 7 Locals	Boeing industrial workers + Alcoa, Hanford and Spokane	District Council; President & Secretary-Treasurer and 14 union reps. State Council's quarterly meeting	Industry; union shop; steward education; history; delegate strength; federal orientation; Aeromechanic; <u>Blood in the Water</u>
(IAW&AW) International Association of Machinists and Aerospace Workers, DL 160 in Seattle.	7200 in 15 locals	Manufacturing workers in numerous industries with 350 contracts.	District Council with delegates from locals meets 5 times/year. Staff of 10.	Largest bargaining units are Heath Techna (1000) and Kenworth Trucks (500); health and welfare costs; fiber glass, resins and composites.
(SPEEA) Seattle Professional Engineering Employees Association	28,305	14,968 engineers & scientists; 13,337 technical workers		
(AFSCME) Washington of State Federation of Council Employees, in 28. (WFSE) in Olympia.	20,000 in 55 Locals	State workers in DSHS, L&I, Western State, Medical Lake, UW & 65 bargaining units. (DOP and HEPB)	Even year convention; 8 policy cmtes; 48 person Executive Board, 40 state staff, headquarter in Olympia and 6 regional offices.	L. 443 (2200); L.793 (1745); Comparable worth; lobbying orientation; collective bargaining demand. Federation staff only. No local staff.

UNION	MEMBERS	WORKERS	POLICY	CHARACTERISTICS
(AFSCME) Washington Council for County & City Employees in Lynnwood.	11,000 in 110 Locals	County & city workers in public works, court houses, etc.	Bi-annual convention and 20 person Executive Board. Council staff of	Dispersed Locals with no staff; PERC Commission; Snohomish & Spokane.
(WPEA) Washington Public Employees Association in Olympia.	4300 in Chapters	State workers in Natural resources, corrections and community colleges.	Even year convention; odd year leadership conference; 40 person Board of Directors, Staff of 18 in Olympia.	State and Local Chapters; Collective bargaining rights; health benefits and pension reform;
(SEIU) Service Employees International Union.	20,000 in 6 locals	Service, janitors, health care, clerical workers.	State Council shapes political and legislative action (Susan Johnson); Locals with paid staff;	Local 6 (7,000); 1199NW (6,600) and CSA 925 at UW; health care organizing; Justice for Janitors
(PSE) Public School Employees of Washington in Pacific.	17,500 in 209 chapters	School district custodial, bus drivers, food service, educational assistants, clerical, etc.	17 Member Board of Directors from 12 zones; annual convention in summer; state staff of 40 in state and 3 regional offices	Concentrations in Bethel, Highline and Edmonds.

UNION	MEMBERS	WORKERS	POLICY	CHARACTERISTICS
(IBEW) International Brotherhood of Electrical Workers, Local 77 in Seattle.	7,500; (IBEW has 20,000 in the state in 15 locals	"Outside Wire"; Utility workers and office staff.	Statewide Local with 11 person Executive Bd and Business Manager	PSP&L (2400); WWP (506); PUDS; A&B groups; majority women in B group.
(IBEW) International Brotherhood of Electrical Workers, Local 46 in Seattle	3,200	"Inside Wire" construction, residential, marine, etc. in Puget Sound area.	7 person Executive Board and Business Mgr; 9 Union reps; 5 organizers; 9 clerical.	Organizing Department, REBOUND, Leadership in B&C Councils, NAFTA, <u>75th Anniversary history.</u>
(AWPPW) Association of Western Pulp and Paper Workers, Portland, Oregon. (NOW PART OF THE UBC)	9000 in 23 locals	Production & maintenance workers in paper and pulp mills west of the Cascades.	3 area councils meet twice a year; nat'l convention every three years; 10 person Executive Board; 4 officers & 7 area reps on nat'l staff. <u>The Rebel;</u>	Largest Locals: L 5 (James River in Camas 1700), L.153 at Longview Fibre and L. at Scott Paper in Everett. Survival of paper industry. Weyco closure (220) & ITT closure (450).
(UBC) United Brotherhood of Carpenters.	11,000 in 36 locals (with State Council)	Construction, cabinet, pile drivers.	PNW District Council covering three states, Idaho, Washington and Oregon. HQ near Sea-Tac	Largest Locals in Washington: L.131 in Seattle with 2550, L. 1797 in Renton with 1527 and Tacoma L. 470 with 1407. Rank & File Organizing School.

UNION	MEMBERS	WORKERS	POLICY	CHARACTERISTICS
(WCIW) Western Council of Industrial Workers, Portland, Oregon. NOW PART OF PNW DISTRICT COUNCIL	4,000 in 25 locals	Lumber and plywood mill workers	Council composed of locals from delegates. Executive Secretary and 3 area reps in Portland.	Locals throughout Washington. L.2739 at Boise Cascade in Yakima has 550 members. Solution to timber crisis.
(IWA) International Woodworkers of America. (NOW PART OF THE IAM & AW, DL 751)	3500 in six locals	Mill workers, loggers and nursery workers in western Washington.	All locals (except Tacoma) have paid staff; no state; Odd year convention.	Tacoma & Shelton (800) relate to Simpson Timber; Enumclaw, Aberdeen, Cosmopolis, Centralia-Raymond and Longview (1060) relate to Weyco. <u>One Union in Wood</u>

POST WORLD WAR TWO SOCIAL ACCORD: 1945 - 1955

By Dan Leahy, The Evergreen State College, Olympia, Washington

LABOR DEMAND

CAPITAL ACCOMMODATION

<p>UNION AS SOCIAL LEADER</p> <p>Concerned with issues beyond membership Social demands: housing, education, etc.</p>	<p>ACCEPTED AS PART OF DEFINITION OF AMERICA</p> <p>Contract Administrator Special Interest Group (PAC)</p>
<p>FEDERALLY FINANCED SOCIAL PROGRAMS</p> <p>Enhanced unemployment and pension benefits, assistance with jobs and education, loans for homes, farms etc.</p>	<p>SERVICEMEN'S READJUSTMENT ACT (June, 1944)</p> <p>Returning World War II Veterans Got this. Limited population & terminal benefits. Private pension plans for union members.</p>
<p>CONVERSION OF WAR PLANT TO DOMESTIC NEEDS</p> <p>Sell based on production (CIO)</p> <p>Use of plants for housing and rail production (Reuther proposal)</p> <p>Give stock to veterans (Ickes)</p> <p>Give to TVA-type Agency as "yardstick"</p>	<p>SOLD DEFENSE PLANTS TO PRIVATE CORPORATION</p> <p>Plants build by federal government & leased to private owners.</p> <p>\$15 billion invested by 1943 alone in air- craft, aluminum, synthetic rubber, etc.</p> <p>Most sold to private interests by 1945 with remainder sold by 1949.</p> <p>\$16 billion dollar European Marshall Plan</p>
<p>INDUSTRIAL COUNCILS FOR JOINT PLANNING</p> <p>Government, Labor and Capital to supervise industries (Murray)</p>	<p>SHIFTED FOCUS FROM PRODUCTION TO CONSUMPTION</p> <p>Use of Fiscal/Monetary Policy to promote. Worker not as planner, but as consumer.</p>

<p>SHOP FLOOR CONTROL OF PRODUCTION</p> <p>Joint decisions about speed, piece work job assignments, hire practices and the introduction & use of technology which would effect employment levels.</p>	<p>MANAGEMENT RIGHTS CLAUSE - CONTRACT ENFORCER</p> <p>Union steward becomes enforcer of contract issues only - wages, hours, conditions.</p> <p>Treaty of Detroit. Wage Increases and COLA Less Shop floor control. Private welfare system.</p>
<p>INFLATION FREE WAGE INCREASE</p> <p>Wage Increase & Price Stability Auto November '45. One Million Jan. '46</p>	<p>WAGE INCREASES WITH CONSUMER PRICE INCREASES</p> <p>Truman agrees; Corporations Say No Truman folds: wage & price increase in steel. -- Sets the post war pattern.</p>
<p>30 HR WEEK/SIX HR DAY/FULL EMPLOYMENT</p> <p>Plan to provide employment for all</p>	<p>EFFORTS TO PROMOTE CONDITIONS FOR JOBS</p> <p>Employment Act of 1946 The word "Full" removed from Title of Act CEA created by no mandate to follow recs.</p>
<p>EQUAL PAY FOR EQUAL WORK</p> <p>United Electrical Workers Union (UE) won case before War Labor Board in '45 but corporations refused to pay.</p> <p>From 11 to 20 million. 1/5 of auto workers. 20% of union membership in '44</p>	<p>ACCEPTANCE OF A SEGREGATED WOMEN'S WORKFORCE</p> <p>August '46 two million women lose jobs.</p> <p>1950, 31% of all women employed. 95% worked in one of 4 categories: light manufacture (clothing/home appliance) Retail; Clerical; health & education</p> <p>Women workers' income 53% of men in post war years.</p>
<p>STOP DISCRIMINATION VS. AFRICAN AMERICANS</p> <p>Fair Employment Practices Commission An American Dilemma (Myrdal in '44) Operation Dixie Organizing Drive</p>	<p>ACCEPTANCE OF JIM CROW IN THE SOUTH</p> <p>AFL organized in south with separate locals CIO Cancels bi-racial organizing efforts</p>

POST WORLD WAR TWO SOCIAL ACCORD: STRATEGIES AND TACTICS: 1945 - 1955

By Dan Leahy, The Evergreen State College

LABOR STRATEGIES AND TACTICS

LABOR/CAPITAL STRATEGIES AND TACTICS

<p>EDUCATION AT INDEPENDENT LABOR SCHOOLS</p> <p>California Labor School. Seattle Labor School. Highlander Folk School. Participatory/popular pedagogues. Sanctioned and Funded by GI Bill.</p>	<p>SHIFT FROM EDUCATION TO TRAINING FOR ROLE</p> <p>Place on Attorney General's List Prohibit V.A. sanction and GI Bill Funds Close and Auction for bi-racial policy (H) Create University-based, Labor Relation Programs within Industrial Relations Institutes.</p>
<p>MASS MOBILIZATION</p> <p>Broad Social Demands Inter-Union Solidarity Organize union shops Rank and File Democracy National Negro Labor Council ('45) Operation Dixie</p>	<p>SEPARATION OF UNIONS FROM ITS POPULAR BASE</p> <p>Blame Greedy Unions for Price Increases Prohibit Secondary Boycotts (Taft Hartley) Allow State's to pass "Right to Work." Expel CIO unions, 1 million members Place on Attorney General list Tolerate Jim Crow practices in the South</p>
<p>MASSIVE STRIKES</p> <p>1945-46 Largest Strike wave in history 2 million workers in winter of 45-46. 5 million on strike by end of 1946</p>	<p>REMOVED STRIKE DECISION FROM UNION LEADERS</p> <p>Passage of Taft-Hartley Act. 6/47 80 day cooling off (Truman used 37X) Prohibited mass picketing</p>
<p>POLITICAL VOICE</p> <p>Progressive Party in 1946 and 1948 Acceptance of diverse political parties Including Communists, Socialists, etc.</p>	<p>ELIMINATE INDEPENDENT LABOR VOICE</p> <p>Red-Bait Henry Wallace for Peace plan Prohibit union funds going to parties No Communist Union official (9h.Taft Htl) Loyalty investigations/2 million (3/47) Attorney General's List (11/47) HUAC Hearings: 84 hearings betw 45-52. Smith Act Trials vs. CP (7/48) Think/Act</p>

POLITICAL ECONOMY AND SOCIAL MOVEMENTS, FALL 2001

UNIONS AND WOMEN AT THE TURN OF THE CENTURY
Dan Leahy

THE GILDED AGE (1870-1900) THE PROGRESSIVE ERA (1900-1920)

	KNIGHTS OF LABOR 1869	FARMER ALLIANCE 1877	AMERICAN FEDERATION OF LABOR 1886	INDUSTRIAL WORKERS OF THE WORLD 1905
PROBLEM	WAGE SYSTEM WAGE DEPENDENCY	CREDIT/MONEY LOSS OF/NO LAND	ECONOMIC ORGANIZATION	INDUSTRIAL CAPITALISM
WANT	COOPERATIVE COMMONWEALTH	COOPERATIVE COMMONWEALTH	ASSOCIATIONAL CRAFT CONTROL	INDUSTRIAL DEMOCRACY
WHO	REFORMERS, WOMEN AFRICAN AMERICANS URBAN & INCLUSIVE	FARMERS, SOUTH & WEST. SEGREGATED.	GUILD & CRAFT MEMBERS. NATIONAL SEGREGATED.	WAGE WORKERS. INCLUSIVE
WITH	LOCAL GOVERNMENT INFRASTRUCTURE	NAT'L OWNERSHIP SUB-TREASURY	EMPLOYER CONTRACT	SYNDICALISM OBU
HOW	ASSEMBLIES BOYCOTT/FRANCHISE LOCAL PARTIES	COOPERATIVES LECTURERS PEOPLES PARTY	ECONOMIC STRIKE BY-LAWS CONTRACT	WOBBLE THE JOB GENERAL STRIKE
WOMEN WITHIN	1/10 MEMBERS (80s) LEONORA MARIE BARRY, ORGANIZER	NAT'L WOMENS ALLIANCE ('91) MARY LEASE	WOMEN'S AUXILIARIES ILGWU ('10) TRIANGLE FIRE ('11)	ELIZABETH GURLEY FLYNN, MARGARET SANGER, DR. MARIE EQUI.
WOMEN ALONE	WOMENS CHRISTIAN TEMPERANCE UNION (1874) FRANCES WILLARD	NATIONAL ASSN. OF COLORED WOMEN (1894) IDA B. WELLS MARY C. TERRELL	WOEMNS TRADE UNION LEAGUE (03) ADDAMS NAT'L AMERICAN WOMEN'S SUFFRAGE ASSN. ('90): ANTHONY & CADY STANTON	WOMENS PARTY ALICE PAUL (TACTICAL ONLY)

POLITICAL ECONOMIES AND SOCIAL MOVEMENTS

- DAN LEAHY

POLITICAL ECONOMY	GILDED AGE 1877-1900	PROGRESSIVE ERA 1900 - 1930	GREAT DEPRESSION 1930-1955	AMERICA CENTURY 1955 - 1975	GLOBAL AGE 1975 -
SOCIAL MOVEMENTS	KOL ALLIANCE WOMENS INDIGENOUS	IWW ANTI-LYNCHING FARM-LABOR SUFFRAGE UNITED NEGRO	CIO SHARE THE WEALTH ROBERT TOWNSEND UNEMPLOY CLCS VETERAN/LABOR	CIVIL RIGHTS BLACK POWER ANTI-VIETNAM WOMENS LIBERATION	ENERGY ENVIRONMT'L STONEWALL ZAPATISTA
WHAT	COMMON-WEALTH	INDUSTRIAL DEMOCRACY	SOCIAL WELFARE STATE	DOMESTIC RECOGNITION	CORPORATE LIMITATIONS
WHO	PRODUCERS OF WEALTH	WAGE WORKERS	INDUSTRIAL WKR POOR	DISENFRANCHISED PEOPLE OF COLOR WOMEN	ISSUE CONSTITUENT
WITH	GOVERNMENT INFRA-STRUCTURE	OBU SOCIAL REFORMERS	INDUSTRIAL UNION FEDERAL GOVT	FEDERAL COURT PUBLIC UNIONS	PUBLIC INT. CIVIL SOC.
HOW	ASSEMBLIES FRANCHISE POPULIST	WOBBLE JOB GENERAL STRIKE FARM-LABOR PARTY	SIT DOWN STRIKES PROGRESSIVE PARTY	MASS MARCHES CIVIL DISOBEY BLACK PANTHER	HEARINGS LOBBYING ARMED REVLT
RESULTS	COOPS OWNERSHIP EDUCATION FINANCE	STATE LAWS CHILD LABOR (38) WORKERS COMP (34) SEATTLE 1919 WOMENS VOTE	SOCIAL SECURITY NLRB. FLSC. UTILITY REGULATE SRA (VETERANS)	DESEGREGATION CIVIL RIGHTS VOTING RIGHTS END OF WAR ED EXPANSION	NO NUKES NO FAST TK. MAI DEFEAT
TURNING POINT	MAY DAY SIOUX '90 1896 ELEC. PLESSY	PALMER RAIDS IMMIGRATION RESTRICTIONS MARKET CRASH	BRETTON WOODS OPERATION DIXIE MCCARTHY ERA AFL-CIO MERGER	ASSASSINATIONS OFF GOLD (71) OPEC (73-74) LOST VIETNAM PATCO (1980)	USSR (89) NAFTA (94) WTO (95) EZLN

SOCIAL MOVEMENTS SHAPING THE POLITICAL ECONOMY, FALL 2001, DAN LEAHY

	GREAT DEPRESSION 1930 - 1955	AMERICAN CENTURY 1955-1980	REORGANIZATION 1980-1990	GLOBAL CAPITALISM 1990-2001
SOCIAL MOVEMENTS	CIO SHARE THE WEALTH ROBERT TOWNSEND UMEMPLOY CLCS VETERANS (BONUS) WWII VETERANS	CIVIL RIGHTS BLACK POWER CHICANO YOUNG LORDS ANTI VIETNAM WAR COUNTER-CULTURE WOMENS LIBERATION STONEWALL	ANTI-NUCLEAR RENEWABLE ENERGY REGIONAL LABOR HORMEL/PITTSO ACT-UP (87)	ANTI-NAFTA TRI-NATIONAL ALLIANCES. ZAPATISTAS ANTI-GLOBALIZA- TION
WHAT	SOCIAL JUSTICE WELFARE STATE PEACE	DOMESTIC RECOGNITION OF RIGHTS. END THE WAR.	RESOURCE LIMITATIONS COMMUNITY AWARENESS	PAST VICTORIES FOOD SECURITY CULTURAL AUTONOMY A SOCIAL ORDER
WHO	INDUSTRIAL WKER POOR - ELDERLY	DISENFRANCHISED PEOPLE OF COLOR YOUTH/STUDENTS WOMEN VIETNAM VETS. GAYS AND LESBIANS	PUBLIC INTEREST GROUPS ENVIRONMENTALISTS REGIONAL LABOR GAY AND LESBIAN	LABOR ENVIRONMENT INDIGENOUS NATIONAL CITIZENS THE SOUTH
WITH	INDUSTRIAL UNION FEDERAL GOVT PROGRESSIVE PARTY	FEDERAL COURTS PUBLIC UNIONS COMMUNITY CONTROL	PUBLIC INTEREST NON-PROFITS CITIZENS PARTY CENTRAL AMERICAN	EXEMPTIONS MEA AGREEMENTS GREEN PARTY
HOW	SITDOWN STRIKES MASSIVE STRIKES POST WWII LABOR SCHOOLS	MASS MARCHES CIVIL DISOBEDIENCE URBAN RIOTS PRISON ORGANIZING YIP/PANTHERS PARTY COMMUNES & CR	REGULATORY ADMINISTRATIVE HEARINGS	SIDE AGREEMENTS STOP FAST TRACT DISRUPT SUMMITS TOBIN TAX

<p>RESULTS</p>	<p>SOCIAL SEC. ACT NLRB & FLSA UTILITY REGULATE SRA (VETERANS)</p>	<p>CIVIL RIGHTS ACT VOTING RIGHTS ACT WAR ON POVERTY MEDICARE/MEDICAID END OF THE WAR NEA/AFSCME EDUCATIONAL EXPAND</p>	<p>NO NUCLEAR PLANTS</p>	<p>STOPPED FTAA AND MAI AGREEMENTS PREVENTED A NEW MILLENIUM ROUND IN SEATTLE</p>
<p>TURNING POINTS</p>	<p>BRETTON WOODS MARSHALL PLAN TAFT-HARTLEY MCCARTHY ERA COLD WAR AFL-CIO MERGER</p>	<p>KING'S MURDER (68) OFF GOLD STANDARD OPEC PRICE INC. BUS. ROUNDTABLE PATCO STRIKE (80)</p>	<p>FALL OF USSR NEW WORLD ORDER IRAQ WAR FOR OIL ENTERPRISE FOR THE AMERICAS</p>	<p>SEPT 11TH AFGHANISTAN BOMBING PATRIOT ACT</p>

NAFTA and Public Education in Canada, the United States and Mexico 1995-2002

With the passage of NAFTA in 1993, the privatization of public education became a goal for the neo-liberal trade regime across the three countries.

The first chart, **Trinational Framework with Reference to NAFTA**, (August 1995) compares the government structures, social and economic characteristics, policy positions, advocates and opponents within each of the three nation states. The second chart, **Public Education System Comparison, Canada, the United States and Mexico**, (February, 1996) compares the educational philosophy, methods, funding, role of teachers and collective bargaining within each of the nation states. The third chart, **The Nation-States of Canada, the United States and Mexico** (November, 1996) compares the constitutional, governmental structures, political parties, political leaders, populations, corporate and union leadership.

The final two charts show the structure of the K-12 system in Washington state and the characteristics of two corporate-sponsored, voter initiatives that attempted privatization of Washington State's public education system.

TRINATIONAL FRAMEWORK WITH REFERENCE TO NAFTA

(August, 1995)

By Dan Leahy

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	CANADA	UNITED STATES	MEXICO
GOVERNMENT	CONFEDERATION OF PROVINCES PARLIAMENTARY/PRIME MINISTER 10 PROVINCES	FEDERAL BRANCHES 50 STATES	PRESIDENTIAL (6 YRS) 31 STATES & FEDERAL DISTRICT
CONSTITUTION	BRITISH NORTH AMERICA ACT OF 1867. TWO NATIONS (FRENCH & BRITISH) CONSTITUTIONAL CRISIS WITH REGARD TO QUEBEC AND TO FIRST PEOPLES	1787	1917 CONSTITUTIONAL CHANGES UNDER SALINAS ALLOWING FOREIGN OWNERSHIP OF INVESTMENT AND LAND
MOTTO	PEACE, ORDER, GOOD GOVERNMENT	LIFE, LIBERTY AND PURSUIT OF HAPPINESS	TIERRA Y LIBERTAD
IDEOLOGY	SOCIAL DEMOCRATIC COLLECTIVIST MOSAIC	LIBERAL INDIVIDUALIST MELTING POT	CORPORATIST REVOLUTIONARY

	CANADA	UNITED STATES	MEXICO
POLITICAL PARTIES	PROGRESSIVE/ CONSERVATIVE LIBERAL (In Power Now) NEW DEMOCRATIC PARTY ('61) REFORM (Alberta) PARTI QUEBECOIS	DEMOCRATIC REPUBLICAN LIBERTARIAN NEW ALLIANCE PARTY NEW PARTY GREEN PARTY	PRI (1929) PAN PRD (CARDENAS) PT
NATIONAL LEADER	BRIAN MULRONEY (1984-93). Signed Canadian/US Free Trade Agreement in '88; negotiation NAFTA, then resigned. JEAN CHRI TIEN (LIBERAL), elected in 93 and signed it.	GEORGE BUSH (NEGOTIATED AND SIGNED IN DEC.92). BILL CLINTON (93-96). Pushed NAFTA through Congress. Implemented January 1, 1994.	CARLOS SALINAS (88-94) Negotiated TLC. ERNESTO ZEDILLO (DEC, 94- DEC. 2000) Elections in August.
PUBLIC POLICY	FREE TRADE AGREEMENT (88) ACCESS TO US CONSUMER MARKET SERVICE EXPORT TO MEXICO	NAFTA AS MODEL FOR HEMISPHERE. NEGOTIATE CHILE'S ACCESSION TO NAFTA. A FREE TRADE AREA OF THE AMERICAS (FTAA) BY 2005. DENVER SUMMITT IN JULY 95, NEXT IN MARCH 96 IN COLUMBIA.	NAFTA TO LOCK IN OPEN ECONOMY. SALE OF PUBLIC INFRASTRUCTURE, ENPTE RPISES & LAND. EXPORT PLATFORM PAYMENT OF DEBT SERVICE ON FOREIGN DEBT
TRADE MINISTER	MICHAEL WILSON (Mulroney); ROY MACLAREN	CARLA HILLS (Bush) CHARLES ROH MICKEY KANTOR (Clinton)	JAIME PUCCHE (Salinas);HERMINIO BLANCO (Zedillo)
NAFTA IMPLEMENTATION.	MULRONEY PRESENTED TO PARLIAMENT AND THEN RESIGNED FOR OCTOBER 1993 ELECTIONS IN WHICH HIS PARTY DISAPPEARED FROM FEDERAL VIEW.	CREATED ENABLING LEGISLATION TO CHANGE DOMESTIC LAW & PASSED VIA FAST TRACK WITH 6 HOURS OF PUBLIC DEBATE.	SELF-IMPLEMENTED GIVEN MEXICAN PRESIDENTIAL SYSTEM

	CANADA	UNITED STATES	MEXICO
POPULATION AND POVERTY	26 MILLION 500,000 POOR AND INCREASING	250 MILLION 35 MILLION POOR & INC.	88 MILLION 44 MILLION POOR & INC.
WATER	696 CUBIC MILES 80% TO INDUSTRY; 8% TO AG. 20% OF WORLD SUPPLY GRAND CANAL FROM JAMES BAY AND BC WATER EXPORT/TANKER PROPOSALS TO US.	595 CUBIC MILES 46% TO INDUSTRY; 42% AG. CONSUMED @10X CAN. RATE "DROUGHT" IN US WEST AND LOS ANGELES.	86 CUBIC MILES 8% INDUSTRY; 86% AG. BIGGEST LIMITATION TO MAQ. EXPANSION
ECONOMY	DOMINATED BY US OWNERSHIP RESOURCE BASED MANUFACTURING DECLINE (15%) EXPORT DEPENDENT US LARGEST TRADING PARTNER SERVICE SECTOR EMPLOYMENT, 68% OF INC.; 70% OF JOBS	TRANSNATIONAL BASE. SERVICE EXPORT. MANUFACTURING DECLINE. ELECTRONICS, AUTO, FOOD PROCESSING IN MAQUILADORAS.	EXPORT PLATFORM. DEBT SERVICE. PEMEX, MAQUILADORA TOURISM (EXCHANGE) MANUFACTURING GROWTH LAND & LABOR SALE US LARGEST TRADING PARTNER.
CORPORATE ADVOCATES FOR NAFTA	BUSINESS COUNCIL ON NATIONAL ISSUES (1977) 150 CANADIAN AND FOREIGN CORPORATIONS	BUSINESS ROUNDTABLE (1973) CEO'S OF LARGEST 200 PUBLICLY HELD CORPS. AMERICAN EXPRESS MAQUILADORA INDUSTRY (TWIN PLANTS MAGAZINE)	NATIONAL GOVERNMENT POLICY 36 RICHEST BUSINESS PEOPLE.

	CANADA	UNITED STATES	MEXICO
ORGANIZED LABOR	<p>CANADIAN LABOR CONGRESS BOB WHITE</p> <p>SOCIAL UNIONISM PART OF NDP 37% OF WORKFORCE (1.4) OPPOSED TO NAFTA</p>	<p>AFL-CIO IN 1955. LANE KIRKLAND</p> <p>BUSINESS UNIONISM NO POLITICAL PARTY 16% OF WORKFORCE (36) OPPOSED TO NAFTA</p>	<p>MEXICAN WORKERS CONFEDERATION (CTM) '36 FIDEL VALASQUEZ</p> <p>CORPORATIST ELEMENT PART OF PRI PARTY 30% OF WORKFORCE (10) SUPPORTS PRI POLICY</p>
UNIONS OPPOSING NAFTA	CANADIAN AUTO WORKERS TEACHER UNIONS	<p>TEAMSTERS (TRANSPORT); ACTWU (TEXTILES); UE (ORGANIZING ALLIANCE) IAM (JOB LOSS)</p>	FRENTE AUTENTICO DE TRABAJADORES (FAT)
MANUFACTURER WAGE	\$14.72	\$14.31	\$2.23 .98 (MAQUILLADORA)
NATIONAL EDUCATION UNIONS	CANADIAN FEDERATION OF TEACHERS (NETWORK); AUTONOMOUS, PROVINCIAL UNIONS, (eg BCTF) NOT IN CLC. OPPOSED TO NAFTA.	<p>NATIONAL EDUCATION ASSOCIATION (NEA) AND AMERICAN FEDERATION OF TEACHERS, AFL-CIO. NEA AND WASHINGTON EDUCATION ASSOCIATION (NEA) OPPOSED TO NAFTA.</p>	<p>SINDICATO NACIONAL TRABAJADORES EDUCACIONES (SNTE). NOT IN PRI NOR CTM. CNTE IS "DEMOCRATIC CURRENT" WITHIN SNTE. CNTE IS OPPOSED TO NAFTA.</p>

	CANADA	UNITED STATES	MEXICO
ORGANIZED ALTERNATE	ACTION CANADA NETWORK CREE NATION CENTER FOR CANADIAN POLICY ALTERNATIVES PROVINCIAL GROUPS	CONGRESS WATCH (LOBBY) FAIR TRADE ALLIANCE. COALITION FOR JUSTICE IN MAQUILLADORAS (CJM). (LABOR NOTES). INSTITUTE FOR AGRICULTURAL AND TRADE POLICY (Minneapolis) BORDER ORGANIZING	RMALC (NETWORK OF GROUPS ADVOCATING DIFFERENT DEVELOPMENT MODEL). FAT (INDEPENDENT LABOR/PEASANT/NEIGHB ORHOOD FEDERATION) MUJER A MUJER (WOMEN ORGANIZING PROJECT SINCE EARTHQUAKE)
ALTERNATE VALUES BASES	NATIONALISM; ANTI-CORPORATE INDIGENOUS LAND COOPERATION NOT COMPETITION	UN STANDARDS INT'L SOLIDARITY FAIR TRADE FEMINIST	ZACATECAS STATEMENT INT'L COOPERATION SOCIAL DEVELOPMENT
ALTERNATE GOALS	ABROGATION OF CAN-US TREATY CANADIAN SOVEREIGNTY OPPOSE CHILEAN ENTRY	STANDARDS IN AGMT. TRI-NATIONAL CONFES. OPPOSE CHILEAN ENTRY OPPOSE FAST TRACK	DEBT RELIEF COMPENSATORY METHODS DEMOCRATIZE POLITICS OPPOSE CHILEAN ENTRY
ALTERNATE STRATEGIES	SOCIAL COALITIONS OF ACTION CANADA NETWORKS AND COUNCIL OF CANADIANS	LOBBY CONGRESS BUILD LINKS IN CHILE & LATIN AMERICA	COALITION BUILDING. SUPPORT ZAPATISTAS CND DEVELOPMENT

**PUBLIC EDUCATION SYSTEM COMPARISON
CANADA, THE UNITED STATES AND MEXICO**

Dan Leahy
The Evergreen State College
February 7, 1996

CHARACTERISTIC	CANADA	UNITED STATES	MEXICO
PHILOSOPHY	SOCIAL CULTURAL RELATIONS	ECONOMIC PREPAREDNESS CIVIC AND MORAL DUTY	POLITICAL LEGITIMACY LITERACY
METHOD	INSTITUTIONALIZE DIFFERENCES	AMERICANIZE INDIVIDUAL MELTING POT	FREE, ACCESS, PUBLIC
	RELIGIOUS & LANGUAGE SCHOOLS	THREE R'S AS FUNDAMENTAL	LITERACY CAMPAIGNS
	BI-LINGUAL & BI-CULTURAL	RACE SEGREGATION AND TRACKING FOR MOBILITY	FEDERALLY ENFORCED EQUALITY OF SCHOOLS
AUTHORITY	PROVINCIAL CONTROL	LOCAL SCHOOL BOARD	FEDERAL CONTROL
BUREAUCRACY	MINISTER OF EDUCATION AT PROVINCIAL LEVEL	SUPERINTENDENT OF LOCAL SCHOOL DISTRICT	SECRETARY OF PUBLIC EDUCATION (SEP)
K-12 FUNDING	PROVINCE WIDE TAX WITH FEDERAL EQUALIZATION FORMULA	LOCAL LEVEL PROPERTY TAXES	FEDERAL FUNDS
STUDENT COST	FREE	FREE	FREE
TEXT BOOKS	PROVINCE PROVIDES LIST OF POSSIBLE TEXTS	LOCAL SCHOOL BOARD MANAGEMENT	FEDERAL PROVISION
CURRICULUM	PROVINCE PROVIDES PRESCRIPTION	LOCAL SCHOOLS AND STATE GUIDELINES	FEDERAL PROVISION
CERTIFICATION	COLLEGE OF TEACHERS	STATE GOVERNMENT	GRADUATION/UNION

CHARACTERISTIC	CANADA	UNITED STATES	MEXICO
TEACHERS	MAJORITY WOMEN CONCENTRATED IN ELEMENTARY	MAJORITY WOMEN CONCENTRATED IN ELEMENTARY	MAJORITY WOMEN, CONCENTRATED IN PRIMARY SCHOOLS
UNIVERSITY FUNDING	CHARTERED BY PROVINCE JOINT FUNDING WITH FEDERAL. CONSTITUTION SILENT ON JURISDICTION	STATE FUNDING PLUS RESEARCH & PRIVATE FOUNDATIONS	FEDERAL FUNDS FOR ONE NATIONAL UNIVERSITY AND STATE AUTONOMOUS UNIVERSITIES.
STUDENT COST	TUITION	TUITION	FREE
UNIONS	INDEPENDENT AT PROVINCE LEVEL	NEA AND AFL WITH STATE CHAPTERS	ONE NATIONAL UNION, EL SNTE
COLLECTIVE BARGAINING	GUARANTEED IN PROVINCE COMPULSORY MEMBERSHIP	ALLOWED IN 33 STATES	SNTE BARGAINS NATIONAL ACCORD WITH GOVERNMENT
PRE-REFORM PROBLEM AREAS		SEGREGATION BY RACE INTER-LOCAL INEQUALITY	COMPLETION OF PRIMARY SCHOOL
MID-1980S NEO- LIBERAL REFORM	REDUCTION IN FEDERAL EQUALIZATION FORMULA FINANCE SHIFT TO PROVINCE (UNEQUAL) COUNCIL OF MINISTERS CREATE NATIONAL CURRICULUM AND TESTS SHIFT FROM SOCIAL CULTURAL FOCUS TO JOBS AND APPLIED FOCUS INCREASED PUBLIC FUNDING OF PRIVATE SCHOOLS	CUTS IN FEDERAL FUNDS FOR EQUITY PROGRAMS AMERICA 2000. NATIONAL GOALS AND TESTS; LOCAL ACCOUNTABILITY. INCREASED EMPHASIS ON MAKING CORPORATIONS COMPETITIVE. CHANNEL ONE. PROJECT EDISON. BURGER KING ACADEMIES. EDUCATION ALTERNATIVES, INC.	EXPANSION VIA CUTS TEACHERS' REAL WAGES FINANCE RESPONSIBILITY TO STATE GOVERNMENTS PUSH FOR FEDERAL CERTIFICATION OF TEACHERS SHIFT FROM DOMESTIC, PUBLIC ENTERPRISES TO MARKETING & BUSINESS. NEW FEDERAL TEXT BOOK EMPHASIZING PORFIRIO DIAZ ACCOMPLISHMENTS.

THE NATION-STATES OF CANADA, THE UNITED STATES AND MEXICO
 by Dan Leahy, 11/18/96

CHARACTERISTIC	CANADA	UNITED STATES	MEXICO
CONSTITUTION	BRITISH NORTH AMERICA ACT OF 1867. TWO NATIONS (FRENCH & BRITISH) CONSTITUTIONAL CRISES: QUEBEC AND FIRST PEOPLES.	1787	1917 CONSTITUTIONAL CHANGES IN 1990S UNDER SALINAS.
MOTTO	PEACE, ORDER AND GOOD GOVERNMENT	LIFE, LIBERTY AND PURSUIT OF HAPPINESS	TIERRA Y LIBERTAD
GOVERNMENT	PROVINCIAL CONFEDERATION CHIEF OF STATE & PRIME MINISTER PARLIAMENT APPOINTED SENATE (104) HOUSE OF COMMONS (295) 10 PROVINCES & 2 TERR. BUDGET \$92.3b (93)	FEDERAL REPUBLIC PRESIDENT & VICE PRESIDENT CONGRESS ELECTED SENATE (100) HOUSE OF REPS. (435) 50 STATES & DC BUDGET \$1.1T (93)	PRESIDENTIAL PRESIDENT (6 YEARS) NO VICE PRESIDENT CONGRESS OF THE UNION ELECTED SENATE (128) ELECTED DEPUTIES (500) 31 STATES & FD BUDGET \$ 58.1B
PHILOSOPHY	SOCIAL DEMOCRATIC COLLECTIVIST MOSAIC (DIFFERENCES)	LIBERAL INDIVIDUAL MELTING POT	REVOLUTIONARY NATIONAL CORPORATIST

CHARACTERISTIC	CANADA	UNITED STATES	MEXICO
POLITICAL PARTIES	LIBERAL (178)	REPUBLICAN	INSTITUTIONAL (PRI)
	BLOC QUEBECOIS (54) REFORM PARTY (52) NEW DEMOCRATIC PARTY (8)	DEMOCRATIC REFORM PARTY LIBERTARIAN	NATIONAL ACTION (PAN) DEMO. REVOLUTION (PRD) WORKERS PARTY (PT)
NATIONAL POLITICAL LEADERS	BRIAN MULRONEY 84-93 JEAN CHRETIEN 94-	RONALD REAGAN 80-88 GEORGE BUSH 88-92 BILL CLINTON 92-20	CARLOS SALINAS 88-94 ERNESTO ZEDILLO 94-20
	ECONOMY	US DOMINATED RESOURCES MANUFACTURE DECLINE SERVICE SECTOR DOMINATE US LARGEST TRADE PARTNER	EXPORT PLATFORM MANUFACTURE INCREASE MAQUILA. PEMEX. TOURS. US LARGEST TRADER
PEOPLE	28 MILLION BRITISH 40% FRENCH 27% EURO 20% INDIGENOUS 1.5%	260 MILLION WHITE 83.4% BLACK 12.4% ASIAN 3.3% NATIVE 0.8%	92 MILLION MESTIZO 60% AMERINDIAN 30%
	CORPORATE LEADERSHIP	WORKFORCE 13.3M UNEMPLOYED 10.0% BUSINESS COUNCIL ON NATIONAL ISSUES (1977)	WORKFORCE 26.2M UNEMPLOYED 10.7%
ORGANIZED LABOR	CANADIAN LABOUR CONGRESS SOCIAL UNIONISM/NDP 37% OF WORKFORCE BOB WHITE, CLC	BUSINESS ROUNDTABLE (1973) AFL-CIO FEDERATION BUSINESS UNIONISM 15% OF WORKFORCE JOHN SWEENEY, AFLCIO	CT AND CTM PART OF PRI/GOV'T. 30% OF WORKFORCE FIDEL VALASQUEZ

**WASHINGTON STATE K-12 PUBLIC EDUCATION SYSTEM
ROLES, RESPONSIBILITIES AND PEOPLE**

Dan Leahy. The Evergreen State College
February 8, 1996

INSTITUTIONS AND PEOPLE	ROLES, RESPONSIBILITIES AND ACTIONS
<p>LEGISLATURE</p>	<p>The Constitution directs the legislature to provide for a general and uniform system of public schools and Article IX states "the paramount duty of the state is to make ample provision for the education of all children residing within its borders."</p> <p>In the 1995-1997 biennium, the legislature provided a budget of \$8.96 billion dollars of which \$8.3 billion was from the General Fund, 47% of the general fund.</p> <p>Washington is the third highest user of state funds for public education next to Hawaii and New Mexico.</p>
<p>OFFICE OF SUPERINTENDENT OF PUBLIC INSTRUCTION (OSPI) (RCW: 28A:300)</p>	<p>One of the eight state officials created by the State Constitution. Responsible for supervision of all matters pertaining to public schools.</p>
<p>STATE BOARD OF EDUCATION (SBE) (RCW: 28A:305)</p>	<p>Funded within OSPI's budget, it has its own Board with one member from each Congressional District elected by School district Boards, plus one member at large and the SPI.</p> <p>Standards for courses and certification, accreditation of schools, oversight of school construction.</p>
<p>COMMISSION ON STUDENT LEARNING</p>	<p>Created by Education Reform Act of 1992, funded within OSPI's budget. It has its own Board. Responsible for identifying essential learning requirements, assessments and accountability systems.</p>

INSTITUTIONS AND PEOPLE	ROLES, RESPONSIBILITIES AND ACTIONS
<p>WORKFORCE TRAINING AND EDUCATION COORDINATING BOARD</p>	<p>Responsible for the development and coordination of statewide policy which integrates occupational education with academic education. 90% Federal Funds.</p>
<p>EDUCATIONAL SERVICE DISTRICTS (RCW: 28A.310)</p>	<p>These are regional administrative units which assist both OSPI and SBE in carrying out their duties, provide cooperative, informational, financial managements services to Local School Districts and</p>
<p>LOCAL SCHOOL DISTRICTS (RCW 28A.315)</p>	<p>There are 296 School Districts who have broad responsibility for providing mandatory public education for all children between the ages of 8 and 15. In addition, the districts are charged to enforce the rules of OSPI and SBE and ensure an "optimal learning atmosphere."</p>
<p>FEDERAL GOVERNMENT</p>	<p>Will provide through OSPI \$617 million in 1995-97 or 6% of the total operating funds for K-12 education.</p>
<p>PUBLIC AND PRIVATE SCHOOLS</p>	<p>There are 938,314 students enrolled in 1,907 public schools and 72,032 students enrolled in 421 private schools, as of October 1994.</p>
<p>STUDENTS IN PUBLIC SCHOOLS</p>	<p>Of the 938,314 students, 79.08% are White, 7.35% Hispanic, 6.34% Asian, 4.64% African American and 2.59% are Native American.</p>
<p>WORKERS IN THE PUBLIC SCHOOLS</p>	<p>There are 30,349 classified; 55,246 Classroom Teachers and 2,407 principals and unit administrators.</p>
<p>PUBLIC SCHOOL FINANCE</p>	<p>In 1994-1995, there was revenue of \$5,182,574,475. 75.9% from State Revenue, 13.81% from Local Property Tax, 6.64% from the Federal Government and 3.60 from other sources.</p>

Sources: State of Washington, Legislative Budget Committee, Office of the Superintendent of Public Instruction Performance Audit, Report 96-1. January 10, 1996; Office of the Superintendent of Public Instruction, Education in Washington: The Facts. April, 1995.

INITIATIVES 173 AND 177

Dan Leahy
 The Evergreen State College
 February 8, 1996

ORGANIZATION	INITIATIVE 173 The Choice in Education Act	INITIATIVE 177 The Education Excellence Act
<p>Dr. Ron Taber, retired Olympia businessman and sponsor of I.173 January 22, 1996</p> <p>The Educational Excellence Coalition, Dawn and Jim Spady. January 22, 1996</p>	<p>Dump the public monopoly Vouchers most effective way Union prevents reform From One to pluralist system More focused niche schools Particular education philosophy</p>	<p>Improve public education Transfer power from union and bureaucrats to parents and teachers. Stop inequities if you can't move. Introduce competition into public schools. Educational Excellence Coalition Sponsor of I.177</p>
<p>Washington State Board of Education. Gary Gainer, President SBE Judith Billings OSPI January 26, 1996</p>		<p>Room for public, private and home schools, school boards and site councils and, in states, charter schools. Will support Charter Schools IF: A limited # within School Bd. No Appeal to SBE if "No." Subject to SLGS & EALRS Non-sectarian & no enrollment discrimination</p>

ORGANIZATION	INITIATIVE 173 The Choice in Education Act	INITIATIVE 177 The Education Excellence Act
<p>Anti-Defamation League</p> <p>Marvin Stern, PNW Regional Director</p> <p>January 22, 1996</p>	<p>Bad Law and Bad Public Policy</p> <p>Public education as chief transmitter of values is essential for healthy democracy.</p> <p>Voucher money to private schools will threaten public school budgets, plus cost of voucher bureaucracy.</p> <p>State aid to parochial schools will violate constitutional requirement of separation of church and state.</p> <p>Draining resources from most in need leads to equity concerns.</p> <p>Could discriminate based on religion, gender, academic ability and english language competency.</p> <p>No need to meet state curriculum standards. Hate groups could form schools and get public funding.</p>	

ORGANIZATION	INITIATIVE 173 The Choice in Education Act	INITIATIVE 177 The Education Excellence Act
<p>Taxpayers for Responsible Initiatives</p> <p>Pat Griffith</p> <p>January 22, 1996</p>	<p>Designed without input from stakeholders or legal and constitutional scrutiny</p> <p>Use of paid signature gatherers allow purchase of Legislature agenda.</p> <p>Initiative sponsor contributed \$228,000 or 98% of all funds collected -- no grass roots.</p> <p>A limitless number of small schools that could deny access would increase transportation and administrative costs and fragment our communities.</p>	<p>Designed without input from stakeholders or legal and constitutional scrutiny.</p> <p>An out of state entity was paid \$241,000 to collect signatures.</p> <p>If voters decide a "reformed school district" is a mistake, they have to wait 6 years.</p> <p>(Same statement here)</p>

<p>ORGANIZATION</p> <p>Washington Education Association</p>	<p>INITIATIVE 173 The Choice in Education Act</p> <p>Gives public tax dollars to private schools.</p> <p>Anyone - regardless of experience, education or reputation - allowed to establish a voucher-redeeming school with 25 students.</p> <p>Increased costs to pay for kids in existing private schools</p>	<p>INITIATIVE 177 The Education Excellence Act</p> <p>Creates "independent schools" funded with tax dollars with no "real" accountability through school boards.</p> <p>Charter could be an option within the public schools, IF. (Attachment).</p> <p>Charter schools could close doors based on gender and academic ability.</p>
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The World Trade Organization and Global Governance: Anarchism, Resistance and Dissent, 2001- 2003

With the explosion of resistance at the WTO's Seattle Ministerial in November, 1999, the WTO and anarchist forms of resistance became a major topic of discussions. These charts characterize that discussion. **The WTO: A Comparative Chart** shows the shift from GATT to the WTO.

Trends in North American Anarchism shows its various expressions from 1820 to 1975. **Ideologies of Revolution** contrasts Marxism with Anarchism. **The Mexican Revolution: Systems of Control, 1910 to 2002.**

The schema, **Global Governance**, shows the global system with the World Economic Forum at the center of policy coordination. **Global Resistance: Another World is Possible** charts the alternative with the World Social Forum at the center.

With the passage of the Patriot Act, the history and practice of dissent in the United States became an important discussion. There are three charts: **America in Dissent Framework, the Shape of Dissent (2002) and The Patriot Act: Historical Context, Targets and Methods (May 2003).**

THE WORLD TRADE ORGANIZATION: A COMPARATIVE CHART

by Dan Leahy

Political Economy and Social Movements, Winter 2002

February 22, 2002

COMPARATIVE FACTOR	GENERAL AGREEMENT ON TARIFF & TRADE	WORLD TRADE ORGANIZATION	IMPLICATION OF SWITCH TO WORLD TRADE ORGANIZATION
FOUNDED	1947	1995	
ORGANIZATION	Informal due to failure of ITO.	Formal/International	UN-type status. Staff as diplomat rank. Ministerial Council.
MEMBERSHIP	Contracting Parties	Nation States	Formal approval by Congress. Legal status.
SCOPE	28 Western nations to 123 by 1986.	Global (134 members)	Tremendous expansion in memberships, especially from the South. China.
STAFF	Secretariat in Geneva	Secretariat in Geneva. 500 staff. 100 million budget	Small compared to WB (6000) or IMF (2000) or the European Union.
FINANCE		Assessed as share of total trade over 3 year average	Nine Largest world traders contribute 2/3 of budget. EU/USA.
PURPOSE	Lower tariffs on industrial products among parties	Implement, Monitor, Settle Disputes and Enforce agreement.	A formal organization with new agreed upon tasks.
NEGOTIATIONS	Eight Rounds between 1947 and 1994 which conclude with agreement	Uruguay Round (1986-1994) created the World Trade Organization	Negotiations now include agriculture, services, intellectual property, investments, etc.

COMPARATIVE FACTOR	GENERAL AGREEMENT ON TARIFF & TRADE	WORLD TRADE ORGANIZATION	IMPLICATION OF SWITCH TO WORLD TRADE ORGANIZATION
AGREEMENTS	A series of multi-lateral and partial agreements among parties.	Single Package. All nation states agree to all provisions of agreement.	This means when a new member joins, China, they agree to comply to the entire agreement.
DISPUTE PROCEDURES	Multiple processes within different agreements	A Single Dispute Settlement procedure.	Increases efficiency of decisions. Only one way to resolve a dispute.
TIME FRAME FOR DISPUTE	Indefinite	One year and a half. Automaticity.	GATT panel a decision maybe 10 years. WTO is guaranteed 18 months.
DISPUTE PROCESS	Consultation; Agreed to Panel. Decision. Voluntary Compliance.	Consultation. Panel. Decision. Automatic Enforcement.	If consultation doesn't work, panel automatic.
APPEAL PROCESS	(None)	Seven Person Permanent Appellate Body. Three person decision-panel	Appellate serves 4 yr terms & decisions are automatic & enforced.
KEY AGREEMENT PRINCIPLES		Non-Discrimination National Treatment Most favored nation No quant. restriction	No product nor nation treated any less favorably than domestic entity. No quotas, bans
DECISION PRINCIPLES		Leasttrade restrictive RISK v. PRECAUTIONARY Performance v. Process	No bans. Must prove causality Conditions Discriminate
ENFORCEMENT	Change Practice if Loser of Dispute Agrees.	Change domestic law OR Financial compensation Tariff retaliation.	Not self executing, but financial penalties.

TRENDS IN NORTH AMERICAN ANARCHISM

Chart by Dan Leahy

Anarchism and the New Global Order
August 16, 2001

	COMMUNITY UTOPIAN	IMMIGRANT SOCIALIST	UNION SYNDICALIST	CATHOLIC PACIFIST	COUNTER CULTURAL
TIME	1820-1860	1865-1880s	1905-1920	1933 -	1965-1975
ORIGINS TRADITION	Thomas Paine W. Godwin H.D. Thoreau Robert Owen	Anarchist Congress (1881) Mike Bakunin Johann Most	French Syndicalists Syndicalist League of NA	Rerum Novarum Catholicism Leo Tolstoy	Albert Camus Paul Goodman Herb Marcuse CWright Mills
U.S. LEADERS	Josiah Warren; Benjamin Tucker	Albert Parsons Lucy Parsons Emma Goldman Alex Berkman	Zigzag Foster Gurley Flynn Bill Haywood	Peter Maurin Dorothy Day Ammon Hennacy	Mark Rudd Abbie Hoffman Timothy Leary
STRUCTURE	Community Experiments	Int'l Working People's Assn. IWA (Haskell)	Industrial Workers of the World	Catholic Worker Movement	Student Revolt. Youth Int'l Party (YIP)
GOALS	Individual Sovereignty	Social Solidarity	Industrial Democracy	Green Revolution	Personal Rebellion
PRINCIPLE	Labor for Labor. Exchange	Class Struggle to Abolish the State	R&F Authority Free Speech A-Political	Voluntary Poverty & Pacifism	Tune in, Turn on, Drop Out
METHODS	Time Store Equity Utopia (Home)	Multi-Language Newspapers Arm Wage Class Central Labor	One Big Union Gen.Strike Art, Song & Direct Action	Urban Houses & Food Farms "One Man Revolution"	Collectives Communes Be-Ins Drugs

IDEOLOGIES OF REVOLUTION: WORKING TOWARD THE 21ST CENTURY
MARXISM AND ANARCHISM AND THE 21ST CENTURY
 November 5, 2002

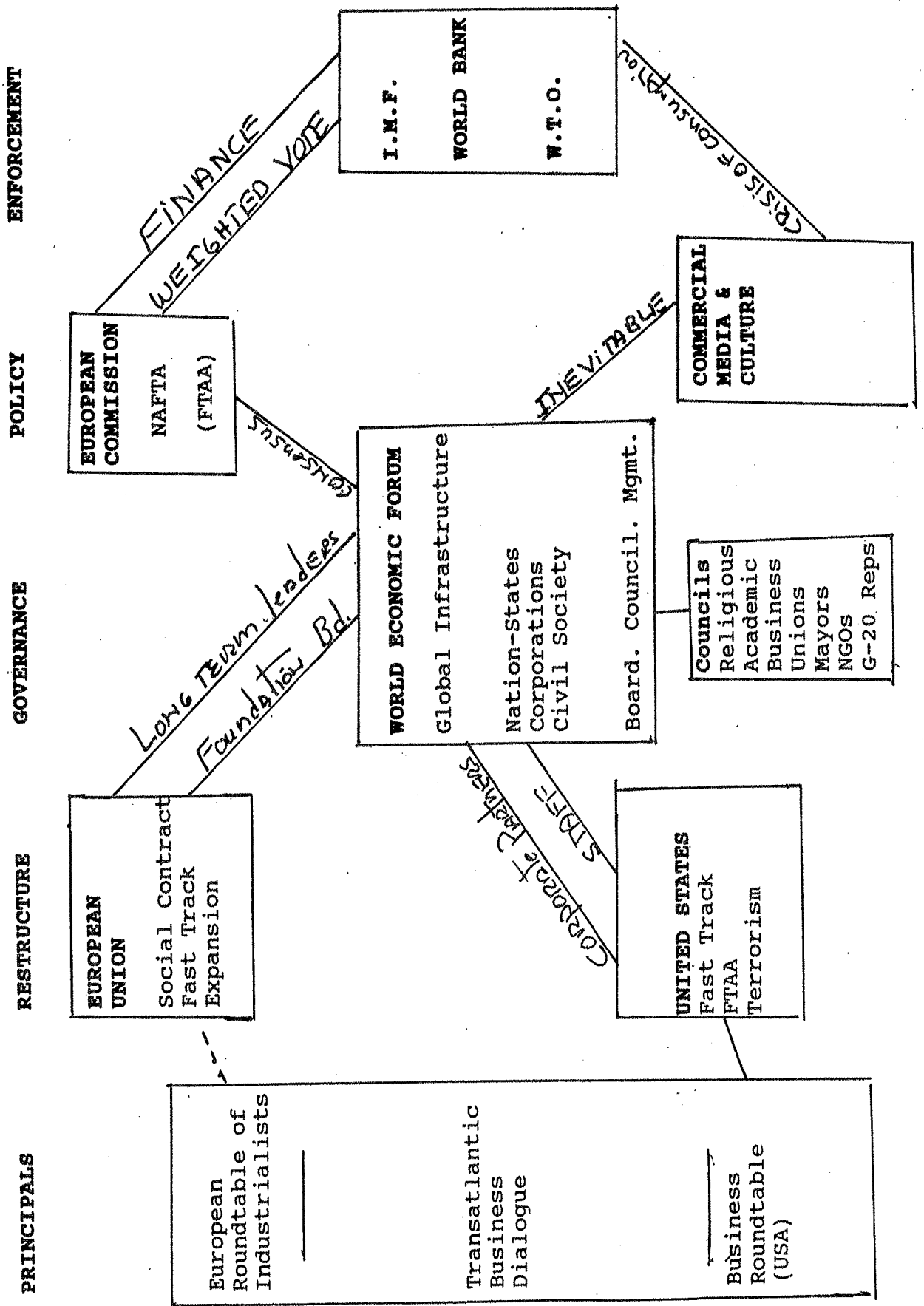
Leahy/Hahn

	MARXISM (MID-19TH)	ANARCHISM (EARLY 20TH)	(EARLY 21ST)
HISTORY'S DYNAMIC	MODES OF PRODUCTION	IDEA (LIST) FREEDOM	
CONFLICT	CONTRADICTIONS WITHIN PRODUCTIVE FORCES & RELATIONS	POPULAR ASPIRATIONS THWARTED BY STATE, CHURCH, PATRIARCHY	
CONSCIOUSNESS	COMMONALITY OF EXPERIENCE AS TWO CLASSES EMERGE	ACCUMULATION OF EXPERIENCE/POWER TO THINK, REBEL	
AGENCY	ADVANCED PROLETARIAT IN NORTHERN-CENTRAL EUROPE	PEASANTS, OUTSIDERS, OUTCASTS, LUMPEN PROLETARIAT (SOUTH)	
TARGET	CENTRALIZED INDUSTRIAL SYSTEM	PRIVATELY HELD LAND, INDUSTRIAL PLANT	
FOCUS	ECONOMIC REVOLUTION	SOCIAL REVOLUTION	
STRATEGY	DICTATORSHIP OF THE PROLETARIAT (STATE POWER)	SELF-GOVERNMENT, FEDERATED FREE ASSOCIATIONS (DESTROY STATE)	
METHOD	DIALECTIC	INSTINCT AND PASSION SOCIAL SOLIDARITY	
OUTCOME	SOCIALISM FOLLOWED BY COMMUNISM	INSURRECTIONARY BOND BETWEEN COMMUNES, AUTONOMOUS REGIONS.	

THE MEXICAN REVOLUTION: SYSTEMS OF CONTROL (DAN LEAHY 10/15/02)

	SOCIAL REVOLUTION 1910-1923	REVOLUTIONARY 1923-1982	NEO-LIBERAL REFORM 1982-2002	NORTH AMERICAN 2002 ?? ---
COMMAND	REGIONAL CENTERS GULF NORTHERN MEXICO CITY SOUTH CENTRAL	NATIONALIST STATE RECTORIA CONSTITUTION ARTICLES	INTER-STATE SYSTEM GATT '86 NAFTA '94 DEVALUATION '95 WTO-CHINA '01	MILITARY HEGEMON NORTHERN COMMAND INTERNAL POLICE GULIANI IN DF
SUBJECTS	MOBILIZED CONSTITUTIONAL ARMED COLONIAL PROLETARIAT COMMUNAL FARMER	MESTIZAJE MEXICAN CITIZEN SECULAR MURALISTAS	CONSUMERS MIDDLE CLASS TECHNOCRATS PRIVATIZERS PORFIRIATO REBIRTH	SOUTHERN FLANK DF-PANAMA CANAL CONTRACTORS HYDRO & HIGHWAYS CHINA TRADE
ECONOMY	OIL, PORTS, SISAL BORDERS, CATTLE MANUFACTURING SUBSISTENCE LAND	STATE ENTERPRISE IMPORT SUBSTITUTE LABOR PACTS FOOD SUFFICIENCY	PRIVATIZATION EXPORT PLATFORM LOW WAGE LABOR IMPORT DEPENDENT	INTEGRATED NORTH CENTRAL LINK CORRIDOR SOUTH TOURIST FRINGE
STRATEGY	MULTIPLE PLANS RESOURCE CONTROL LAND FOR WAR ANARCHOSOCIALIST LAND RECOGNITION	CORPORATAVIST PUBLIC EDUCATION NAT'L SOVEREIGN LICENSED SECTORS EJIDOS	FIRST WORLD BAZONISTAS LA CNTE/UNAM CTM/MAY 95 ZAPATISTAS (EZLN)	REGIONAL LINK NEW AIRPORT PUEBLA PANAMA TECH UNIVERSITY LICENSED LABOR
TACTICS	KILL OPPONENT TAKE MEXICO CITY DEFEAT RIVALS ARMED BATTALIONS DEFEND LAND	RULING PARTY PRESIDENTIAL NO RE-ELECTION SYSTEM STABILITY	ROTATING PARTIES CARDENAS IN 1988 PRI ASSASSINATION RISE OF PAN VICENTE FOX 2000	POLICE SERVICES HEGEMON NEEDS WORLD SUMMITS INDIAN REMOVAL NEW BORDER GUARD
MESO AMERICAN	LEADERSHIP WARRIORS FOR ALL	INCORPORATION HISTORICAL	15 MINUTE SOLUTION MARCH AND SILENCE	DISPOSSES LOWER WAGE LABOR

GLOBAL GOVERNANCE



GLOBAL RESISTANCE: ANOTHER WORLD IS POSSIBLE

PRINCIPLES **PREPARE** **REFLECTION** **NETWORK**

Opposed to
 Neoliberalism
 Capitalism
 Imperialism
 Domination
 Capitalist
 Globalization

In Favor of:
 Planetary society based on human person
 Democratic Int'l Institutions in service of social justice, equality & sovereignty of peoples.
 Asserts democracy as avenue to resolve society's problems politically

WSF is:
 Not a body & no claim of representation.
 Non-confessional, non-governmental, & non-party.

I.C.
 ABONG
 AHAC
 CBJP
 CIVES
 CUT
 IBASE
 CJG
 MST

PREPARATORY SOCIAL FORUMS

WORLD SOCIAL FORUM
 Agmt w Principles Annual
 Permanent Civil Society
 Parallel to WEF

MOBILIZING COMMITTEES

organizing cmte

Parallel Forums

GLOBAL AGENDA PRACTICES
 LINKS WITH INTERNATIONAL & NATIONAL

(Chart: Dan Leahy 1/24/02)

**AMERICA IN DISSENT: FRAMEWORK
CONTEXT, MEANING AND RESPONSE TO THE PATRIOT ACT
Summer, 2002**

DAN LEAHY

NAMES	TIME PERIOD	TARGET (S)	ATTACK LEADERS	LEGAL ATTACK	EXTRA LEGAL	PURPOSE
REDS Bolsheviks	1917-1927	Unions IWW Anti-WWI Socialist CLP Russians Immigrants	Ole Hanson Calvin Coolidge AG Palmer	Alien Act Sedition Act Nat'l Raids Deportations Syndicalist Red Flag Loyalty Oath	Mobs Race Riot Lynching Propaganda Reports	Open Shop Union Decline Oppose Reform. Example.
UN-AMERICANS Communist	1938-1955	Japanese CIO Indp Union CP AG List Peace Gps	JE Hoover M.Dies J.McCarthy	HUAC Hearing Smith Act McCarran Act Loyalty Oath AG List McCarthy Hearings	"lists" Expert witnesses. Media Exp.	Post WWII Social Accd Consensus on new US role in World
RADICALS Hippies	1965-1975	CR Leaders Anti-War Black Panthers CounterCul	JE Hoover J.Mitchell S. Agnew	Contempt Grand Jury Conspiracy Trials	COINTELPRO Assasina- tions Heroin.	Maintain White Republic Enforce Consensus
TERRORISTS	2001	Not w Bush Immigrants Arab-Amer. ILWU AFGE	D.Cheney J.Ashcroft Tom Ridge	Patriot Act Homeland Tribunals Deportations Disappeared	Domestic Terrorism. Non- Warrant. Surveil	Bush & Saudi Kings. Kingdom of Oil.

THE SHAPE OF DISSENT
July 2002

ORGANIZATION	CONSTITUENCY	PRINCIPLES	TACTICS	LEVERAGE
Faith-based organizations	middle/upper class white, educated	Christian values Liberation theology	non-violence civil disobedience	- large constituency - access to resources
ACLU	progressives coalition organizations immigrant clients	US Constitution	legal action	- access to federal courts - potential change in policies
World Social Forum	International NGOs	anti-capitalism	NGO mobilization	- Third World mobilization - sustained dialogue
International Solidarity Movement	young, multiracial	International law UN Resolutions	non-violence direct action	Media / public opinion
Radicals / Anti-globalization movement	young, predominantly white, mobile	anarchism	mass action protests cultural resistance	Shifts the Left

THE PATRIOT ACT – HISTORICAL CONTEXT, TARGETS AND METHODS

Dan Leahy, May, 2003

GOVERNMENT HYSTERIA	TIME PERIOD	ACTUAL TARGETS	ATTACK LEADERS	LEGAL ATTACK	EXTRA LEGAL	PURPOSE
REDS Bolsheviks Anarchists	1917-1927	Russian immigrants AFL Unions IWW Communist Labor Party Socialist Party Non-Partisan League	Ole Hanson Calvin Coolidge A.Mitchell Palmer J.Edgar Hoover	Alien Act Sedition Act Palmer Raids Deportations Immigration Act Railway Labor Syndicalist laws	Mobs Race riots Lynching Propaganda reports Klan (KKK)	Open Shop Attack labor Stop reforms Silence dissent White only immigration
UN-AMERICANS Commies Subversives Liberals	1938-1955	Japanese-Americans CIO Unions Rank & File Peace Groups CPI[USA]	J Edgar Hoover Martin Dies Tom Clark Joe McCarthy	HUAC Hearings Taft-Hartley Smith Act McCarran Act Loyalty oath AG List (1947)	Detention Camps Experts Witnesses Media Trials McCarthy Hearings	Accept US global economic rule. Stop social reforms Silence democratic forces
RADICALS Anarchists Hippies Activists Women Libbers	1965-1975	African Americans Civil Rights Leaders Students (SDS) Black Power Black Panthers Counter Culture	J Edgar Hoover [Richard Nixon] John Mitchell Spiro Agnew	Contempt Grand Jury Conspiracy Trials [FBI surveillance]	COINTELPRO Police assassins Red squads	Maintain white elites Enforce US global economic rule. Silence dissent
TERRORISTS Non-patriots Domestic Terrorists	Permanent Post 9/11	Arab-Americans Muslim Immigrants Militant Labor (ILWU) Fedrl. workers (AFGE) Public Sector	Dick Cheney John Ashcroft Tom Ridge Paul Wolfowitz	Patriot Act Homeland Security Extend FISA Military Tribunals Secret Deportations Indefinite detention Enhancement Act	Militarize police Terror alerts Foreign invasions Media trials Visa Infractions Nation profiling Military Invasions	Oil kingdom. Bush/Saudi family alliance. Maintain wealth inequality. US global military rule

New Orleans, the Rise of Financial Capital and the Banking Collapse of 2008-09.

The neo-liberal assault on New Orleans public wealth post Katrina is the focus of the first chart, **New Orleans: The Public and their Public Wealth, 2005-2008**, charts the population diaspora, as well as the assault on hospitals, public schools, public transportation, public housing, etc.

The Rise and Dominance of Financial Capital (2009) charts the rise of financial capital from when the US went off the gold standard in 1971 to the bailout of the financial sector in 2009.

Finding the Way Out of the Financial Crisis charts the historical movement policies that, if implemented, could guide a just recovery. **Dis-Investment to Re-Investment** charts how a shift of bank deposits from national to local banks in Washington, Oregon and Idaho could remedy the financial crisis.

Finally, the **Comparative Chart: Visions of Political Economy** compares the characteristics of the Capitalist, Marxist, Anarchist and Meso-American models.

NEW ORLEANS: THE PUBLIC AND THEIR PUBLIC WEALTH

Dan Leahy, May 9, 2008

CATEGORY	PRE-KATRINA (8/05)	POST-KATRINA (4/08)	COMMENTS
POPULATION	<p>134,249 Medicaid 37,805 retired (SSA) 12,870 disabled 9,425 widowers</p> <p>67% African Americans</p> <p>37% in three districts 6,000 homeless</p>	<p>72,211 (Feb. 08) 18,940 5,350 4,140</p> <p>58% African Americans</p> <p>48% in un-damaged area 12,000 homeless</p>	<p>62,038 less 50% less 59% less 50% less</p> <p>Half of poor permanently gone</p> <p>Highest rate</p>
HOSPITALS	23 state licensed hospitals	13 state licensed hospitals	
CHARITY HOSPITAL "Big Charity" opened in 1939. LSU took over mgmt. in 1997	<p>Low income mandate 700 licensed beds 100 psychiatric beds 300,000 clinic visits 135,000 emergency visit 25,000 in-patient visits 2nd busiest ER in nation 2nd largest Trauma unit</p>	<p>Basement flooded. Patients evacuated Ready to reopen 9/19/05 Personnel ordered out By LSU. Permanently closed on October 5, 2005. Still Closed.</p>	<p>Lawsuit against LSU for closing without legislative authority.</p> <p>Common Ground and Lower 9th Health clinics.</p>
PUBLIC SCHOOLS	<p>66,372 students 128 schools/OPSB 7,500 employees 4,000 teachers collective bargaining OPSB (School Board) Attendance zones 10x less cost. No Federal \$\$ charters</p>	<p>32,149 students 79 schools/20 operators Laid off Laid off/less than 2 yrs Terminated, non-union State Takeover (11/05) Free to go to any school One Guard/37 students \$20m Fed for charters \$17m Gates Fisher.Chart.</p>	<p>History: 1842 1st public AA not allowed. 1st HS 1914. 1960 integration 70s white flight 95% AA by 05.</p> <p>Fisher/Gates failed in Wash.</p>
PUBLIC TRANSIT	<p>3 million riders/month 71,543 average daily 368 operational buses</p>	<p>732,000 riders/month 25,022 average daily 69 operational buses</p>	
CHILD CARE CENTERS	<p>275 centers 7 opened in first of 08</p>	<p>113 centers (41%)</p>	

CATEGORY	PRE-KATRINA	POST-KATRINA	COMMENTS
PUBLIC LIBRARIES	13 libraries	11 libraries	
PUBLIC HOUSING	7700 Public Housing Apartments	Plans to demolish 4500 and replace with 800 traditional units	Battle to stop demolition of public housing
SECTION 8 HOUSING VOUCHERS	9,000 vouchers.		
FEMA \$\$\$ FOR INFRA-STRUCTURE REPAIR		\$2 billion for NOLA \$1.8 paid to state \$726,000 received locally.	93% of \$6.6 billion to state, only 47% has reached localities.
FEMA TRAILERS		73,214 in Louisiana one year after Katrina hit. Now down to 23,393.	FEMA announced closing remainder.
POLICE SERVICES		HQ repaired Jan. 08 One district in Trailer Two districts in donated space	Law to outlaw homeless sleeping on the street.

THE RISE AND DOMINANCE OF FINANCE CAPITAL: April 17, 2009

SHOCKS TO POST WWII US-LED SYSTEM	1970s	RISE OF FINANCIAL CAPITAL	
Domestic Social Movements	1968	<p>US went off the gold standard in 1971 and halted the fixed exchange rate system in which \$35 was worth an ounce of gold and all major currencies were pegged to the dollar. (Bretton Woods system ended)</p> <p>Currencies became commodities to be traded and finance capital began to disconnect from the "real" economy. In the next twenty years, finance overtook manufacturing economically & politically and production shifted from goods to "paper."</p>	
Int'l Economic Competition	1970		
Nixon off Gold Standard	1971		
Arab Oil Embargo	1973		
Military Loss of Vietnam	1974		
USSR into Afghanistan	1979		
Islamic Revolution in Iran	1979		
DE-STRUCTURE DOMESTIC ORDER	1980s	SAVINGS & LOAN DE-REGULATION	
Roundtable joined to Reagan.	1980	<p>Reagan said Garn/St. Germain Depository Act of 1982 was "the most important legislation for financial institutions in 50 years." It allowed S&Ls into money markets, brokered deposits, non residential real estate lending anywhere, 100% financing, single owner, no-cash to start, backed by full faith and credit & FSLIC@ \$100,000. Two bailouts in '86 \$15b. and '87 \$10b to FSLIC. Insolvent in '89 & abolished. Of 3000 S&Ls, 582 dead, 800 in collapse. Bail out \$360b via FDIC. This was a small example of what was to come with a fully de-regulated financial sector.</p>	
Attack unions, wages, benefits	1981		
Interest rate hikes (Volcker)	1981		
De-Industrialization policy			
Tax Reform Act Captures \$\$	1986		
Wages Stagnate. Net Worth 3x		<p>"FORCED" TRADE DE-NATIONALIZES FINANCIAL SECTORS WORLD WIDE</p> <p>An essential element of 90s free trade was to force open national financial markets – banking, insurance, credit and stock markets to US based financial institutions. The "New World Wealth Machine" of securitization & complete de-regulation of US commercial banking & derivatives sets the stage. With the end of Glass Steagall, commercial & investment banking could merge with insurance.</p>	
USSR Collapses. Globe Open	1989		
STRUCTURE NEW GLOBAL ORDER	1990s		BOOM - BUST - BAILOUT
Bush. New World Order	1990		<p>With subprime and Alt A loans, complimented with new products such as interest only come-ons, backed by unregulated derivatives such as collateral debt obligations sold globally and insured by AIG's "credit default swaps," finance created a housing market boom dependent on ever increasing housing prices. They sold the refinancing, not the purchase of homes. As housing prices flattened & foreclosures rose, finance didn't want to absorb the loss so they told their friends in the federal government to give it to them. Meanwhile, we lose household wealth, homes, jobs, and pensions. Only a public financial system with public employment & higher wages will help us.</p>
Enterprise for Americas	1990		
NAFTA	1994		
FTAA and WTO	1995		
End of Glass Steagall	1999		
"FIRE" section integrated			
FINACIAL SECTOR DOMINANCE	2000s		
Attack on World Trade Center	2001		
Fed pushed liquidity low rate	2003		
New Financial product to housing	2003		
Bankruptcy Reform Act	2005		
Non Banking Sector at 50%	2006		
Subprime trouble/ foreclosures	2007		
Bailouts begin with Bear/AIG	2008		
Banks next with \$700b. TARP	2008		
\$2 to \$8 trillion to Financial Sector	2009		

**IBEW LOCAL 77 SPRING SESSION IN SPOKANE
FINDING THE WAY OUT OF ECONOMIC CRISIS, APRIL 17, 2009**

<p>POPULIST MOVEMENT 1870S</p> <p>Farmers Alliance Peoples Party Omaha Platform Non-Partisan League</p>	<p>OUR OWN PUBLIC FINANCE</p> <p>Public ownership. National to Municipal Financial system attached to production Cooperative Production/Distribution Savings to socially useful production Credit unions/state banks</p>
<p>DEPRESSION MOVEMENTS 1930S</p> <p>Union Party Share the Wealth: CIO – Industrial Labor Francis Townsend Clubs Commonwealth Federation</p>	<p>SOCIAL FLOORS/INEQUALITY</p> <p>Wealth Tax to Diminish Inequality Regulate Capital (SEC, Glass Steagall) Social Security (Expand it). Public Employment (8 million workers) Production for Social Use, Not Profit Foreclosure Moratoria in 22 States</p>
<p>POST WWAR II MOVEMENTS 45-55</p> <p>Progressive Party Civil Rights Movement Public Sector Unions</p>	<p>PARTICIPATION IN ECONOMY</p> <p>Possibility of Peace (Middle East) Shared Economic Planning (Bail Out) Plant Conversions and Ownership Public Sector Protection (Education)</p>
<p>VIETNAM ERA MOVEMENTS 65-75</p> <p>Black Panther Party for Self-Defense Anti-War Movement/Counter Culture Women’s Liberation Movement Anti-Nuclear/Safe Energy</p>	<p>COMMUNITY AS GOAL</p> <p>Construction of a Counter-Culture Breaking down barriers within the working class --- racial, gender, sexual orientation. Construction of sustainable community rather than promotion of debt consumption.</p>
<p>GLOBALIZATION MOVEMENT 90s</p> <p>Green Party (Retool Production) Fair Trade Exchanges (Worker Wages) Food Security – Community Gardens Social Forum platforms NW Regional Gathering. (Oct. 09)</p>	<p>INTERNATIONAL PERSPECTIVE</p> <p>Stopped Fast Track, WTO, FTAA Stopped Bush/Cheney Created an Opportunity for Change Networks to Solidarity Economics New Public Financial system required.</p>

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DIS-INVESTMENT – RE-INVESTMENT

A proposal to capture our own social wealth

September 26, 2009

Dan Leahy

National banks like U.S. Bancorp, Bank of America, Wells Fargo, JP Morgan Chase and KeyCorp have the majority share of bank deposits (among the top twenty-five institutions) in Idaho, Oregon and Washington.

The proposal is to move those deposits to local financial institutions like state based community banks and credit unions that show a record of providing reasonable credit to small businesses and farmers, non-predatory mortgages to homeowners and loans to students. Or, we could also imagine putting these deposits in a new State Bank, like the one in North Dakota, which acts as the depository of all state funds.

For example, what would it mean if local financial institutions in Oregon had \$26,608 billion dollars to invest into socially productive projects, or Washington had \$56,512 billion or Idaho had \$8,224 billion?

According to an August 26, 2009 report by Barclays' Capital entitled, Banking Markets 2009, U.S. Bancorp, Bank of America, Wells Fargo and JP Morgan Chase have 54.2% of the deposits held by the top twenty-five institutions in Oregon and 50.3 in Washington state. Those deposits are worth \$26,608 billion in Oregon and \$56,512 billion in Washington.

In Idaho, JP Morgan Chase is not as strong as in Oregon and Washington, but the top four banks there, Wells Fargo, U.S. Bancorp, KeyCorp and Bank of America, have 47.8% of the deposits held by the top twenty-five institutions worth \$8,244 billion.

If you look at all of the out-of-state banks in the top twenty-five, they have 73.9% of deposits in Idaho, 71.1% of the deposits in Oregon and 60.1% of the deposits in Washington.

In terms of deposits controlled by state based banks, Idaho with 12 in the top twenty-five institutions has 21% of the deposits worth \$4,216 billion. Oregon with 15 has 23.5% worth \$11,467 billion and Washington with 19 has 26.6% worth \$27,577 billion.

A first step, which all could do, would be to simply ask your local, county or state government which bank they currently put their deposits in. This September a Los Angeles City Councilman, Richard Alarcon, is proposing using the financial might of California cities to change bank policy by dis-investing in banks not helping homeowners facing foreclosure. He notes that on any given day the City of Los Angeles has tens of millions of dollars in financial institutions and houses \$25 billion in pension funds in financial institutions.

DIS-INVESTMENT – RE-INVESTMENT
Share of Bank Deposits in 2008
Top twenty-five institutions in Idaho

R	OUT OF STATE	State	%	In millions	Brch
1	Wells Fargo	CA	19.7	\$ 3,398	94
2	U.S. Bancorp	MN	17.0	\$ 2,931	95
3	KeyCorp	OH	6.2	\$ 1,069	31
4	Bank of America	NC	4.9	\$ 846	21
	TOTAL	4	47.8	\$ 8,244	241
5	Glacier Bancorp	MT	3.9	\$ 674	24
6	Zions Bancorp	UT	3.8	\$ 658	26
8	JPMorgan Chase	NY	3.7	\$ 637	22
11	Wash.Fed (Thrift)	WA	3.4	\$ 578	16
12	Sterling Financial	WA	3.3	\$ 564	18
13	W.T.B. Financial	WA	2.8	\$ 478	13
15	Cascade Bancorp	OR	2.6	\$ 445	14
19	Banner Corp.	WA	1.5	\$ 256	8
22	AmerWest Bancorp	WA	1.1	\$ 197	9
	TOTAL	13	73.9	\$12,731	391
	IDAHO BANKS				
7	DL Evans Bancorp	ID	3.7	\$ 639	20
9	Intermountain Bancp	ID	3.6	\$ 622	18
10	Bank of Commerce	ID	3.5	\$ 595	16
14	Idaho Independent	ID	2.6	\$ 447	13
16	Home Fed Bancorp	ID	2.3	\$ 389	16
17	First Fed Savings,TF	ID	2.1	\$ 354	10
18	Farmers Bancorp	ID	1.9	\$ 328	6
20	Bank of Idaho HC	ID	1.2	\$ 209	7
21	Syringa Bancorp	ID	1.2	\$ 202	6
23	Idaho Bancorp	ID	1.0	\$ 178	4
24	Ireland Bancorp LDT	ID	1.0	\$ 168	13
25	Coeur d'Al. Bancorp	ID	0.5	\$ 85	3
	TOTALS	12	21%	\$4,216	132

Source: Banking Markets 2009. Barclay's Capital. August 26, 2009

DIS-INVESTMENT – RE-INVESTMENT
Share of Bank Deposits in 2008
Top twenty-five institutions in Oregon

R	OUT OF STATE	State	%	In millions	Branch
1	U.S. Bancorp	MN	17.0	\$ 8,364	190
2	Bank of America	NC	13.4	\$ 6,568	90
3	Wells Fargo	CA	12.4	\$ 6,075	128
4	JP Morgan Chase	NY	11.4	\$ 5,601	105
	TOTAL	4	54.2	\$26,608	513
6	Key Corporation	OH	6.9	\$ 3,399	66
7	Sterling Financial	WA	4.2	\$ 2,050	68
9	Washington Federal	WA	2.4	\$ 1,174	27
11	BNP Paribas Group		1.7	\$ 858	32
16	Banner Corporation	WA	1.1	\$ 515	15
23	Columbia Bankg. Sys	WA	0.6	\$ 232	10
	TOTAL	10	71.1	\$34,836	731
	OREGON BANKS				
5	Umpqua Holdings	OR	7.1	\$ 3,509	72
8	Westcoast Bank Corp	OR	3.4	\$ 1,653	54
10	Cascade Bancorp	OR	2.3	\$ 1,142	20
12	Liberty Financial GP	OR	1.6	\$ 778	16
13	Columbia Bancorp	OR	1.6	\$ 767	16
14	PremierWest Bancorp	OR	1.4	\$ 664	24
15	Pacific Continental	OR	1.2	\$ 582	11
17	South Valley Bancorp	OR	0.9	\$ 460	13
18	Citizens Bancorp	OR	0.8	\$ 405	15
19	Community Bankshares	OR	0.6	\$ 272	13
20	Columbia Commercial	OR	0.6	\$ 269	4
21	First Fed. S&L McMin.	OR	0.5	\$ 262	8
22	Evergreen Fed. S&L	OR	0.5	\$ 244	7
24	Siuslaw Financial GP	OR	0.5	\$ 231	10
25	Merchants Bancorp	OR	0.5	\$ 229	6
	TOTALS	15	23.5	\$11,467	289

Source: Banking Markets 2009. Barclay's Capital. August 26, 2009

DIS-INVESTMENT – RE-INVESTMENT
Share of Bank Deposits in 2008
Top twenty-five institutions in Washington

R	OUT OF STATE	State	%	In millions	Brch
1	Bank of America	NC	23.4	\$26.323	239
2	JP Morgan Chase	NY	11.1	\$12.444	189
3	U.S. Bancorp	MN	8.8	\$ 9.837	185
4	Wells Fargo & Company	CA	7.0	\$ 7.908	159
	TOTAL	4	50.3	\$56,512	772
5	KeyCorp	OH	7.0	\$ 7.883	152
8	SP Acquisitions Holdgs.	NY	2.8	\$ 3.131	48
	TOTAL	6	60.1	\$67,526	972
	WASHINGTONBANK				
6	Sterling Financial Corp.	WA	3.8	\$ 4,265	72
7	Washington Federal	WA	3.1	\$ 3,523	56
9	Banner Corporation	WA	2.7	\$ 2,997	65
10	W.T.B. Financial	WA	2.1	\$ 2,356	25
11	Columbia Banking Sys.	WA	1.9	\$ 2,169	41
12	HomeStreet, Inc.	WA	1.1	\$ 1,175	15
13	AmericanWest Bancorp	WA	1.0	\$ 1,100	32
14	Horizon Financial Corp.	WA	1.0	\$ 1,097	19
15	Yakima Fed. S&L	WA	1.0	\$ 1,094	10
16	Olympia Bancorp	WA	0.9	\$ 1,006	33
17	Cascade Financial	WA	0.9	\$ 993	22
18	City Bank	WA	0.9	\$ 955	8
19	Venture Financial GP	WA	0.8	\$ 917	18
20	First Financial NW	WA	0.8	\$ 868	1
21	Peoples Bancorp	WA	0.8	\$ 846	28
22	Cashmere Valley	WA	0.8	\$ 842	10
23	Heritage Financial Corp.	WA	0.7	\$ 802	21
24	Washington Banking	WA	0.7	\$ 734	20
25	First Indp. Institution	WA	0.6	\$ 684	22
	TOTAL	19	26.6	\$27,577	518

Source: Banking Markets 2009. Barclay's Capital. August 26, 2009

City where Bank is HQ'd.	Nineteen Banks in Idaho. "TAR" defined below. BHC is Bank Holding Co.	TAR 2007	TAR 2008	BHC rec'd TARP funds
Ammon	The Bank of Commerce	0.6	7.7	
Boise	Western Capital Bank	NA	0.0	
	Idaho Trust Bank	NA	10.0	
	Idaho Banking Company	3.6	44.2	TARP
	Syringa Bank	7.0	64.6	TARP
Buhl	Famers National Bank	3.8	7.0	
Burley	D.L. Evans Bank	4.3	22.0	TARP
Coeur D'A	Bankcda	0.0	10.0	
	Idaho Independent Bank	2.4	18.3	
	Mountain West Bank	1.8	22.2	
Idaho Falls	Bank of Idaho	10.0	23.3	
Ketchum	First Bank of Idaho, FSB (failed 4/24/09)	6.1	54.1	
Malad City	Ireland Bank	13.9	10.4	
McCall	Idaho First Bank	7.8	23.1	
Nampa	Home Federal Bank	1.6	10.9	
Pocatello	Citizens Community Bank	2.2	10.6	
Post Falls	Community First Bank	0.0	0.0	
Sand Point	Panhandle State Bank	7.6	23.3	TARP
Twin Falls	First Fed. Savings Bank	3.0	6.8	

Information for this Chart was obtained from the Investigative Reporting Workshop at American University School of Communication. The "Note" below is from that Workshop:

Note: "The Federal Deposit Insurance Corp. insures deposit accounts up to \$250,000. The "troubled asset ratio" is not an FDIC statistic. It is derived by adding the amounts of loans past due 90 days or more, loans in non-accrual status and other real estate owned (primarily properties obtained through foreclosure) and dividing that amount by the bank's capital and loan loss reserves. It is reported as a percentage. For example, a bank with \$100,000 in "troubled assets" and \$1,000,000 in capital would have a "troubled asset ratio" of 10 percent. For a fuller explanation, see our methodology." The link to this information: <http://banktracker.investigativereportingworkshop.org/banks/>

The national median ratio in 2007 was 5.0; In 2008 it was 9.9. "NA" – means the bank did not exist on 12/31/07. TARP means Toxic Asset Relief Program. "BHC" means Bank Holding Company.

City where the bank is headquartered	Forty Banks in Oregon. Definition of Troubled Asset Rating (TAR) at bottom of Chart	T.A.R. Dec 07 Median: 5.0	T.A.R. Dec. 08 Median: 9.9	BHC RE'D TARP \$\$\$\$
Albany	Wilamette Community Bank	0.0	9.5	
Beaverton	Pinnacle Bank (2/13/09 failed)	56.7	123.1	
Bend	High Desert Bank	0.0	0.0	
	Bank of the Cascades	21.8	74.0	
Cave Junction	Home Valley Bank	0.5	22.3	
Corvallis	Citizens Bank	2.5	5.5	
Eugene	Pacific Continental Bank	4.2	6.8	
	Summit Bank	0.5	9.7	
	Century Bank	0.0	17.1	
	Liberty Bank	8.6	84.8	
Florence	Oregon Pacific Banking Co.	NA	10.0	
	Siuslaw Bank	1.4	18.4	
Grants Pass	Evergreen Federal Savings & Loan	1.0	1.2	
Gresham	MBank	6.8	95.7	
Heppner	Bank of Eastern Oregon	0.0	17.1	
Hillsboro	Columbia Community Bank	0.5	57.0	
Hood River	Centerpointe Community Bank	0.0	0.0	
Joseph	Community Bank	1.2	7.3	
Klamath Falls	South Valley Bank and Trust	2.4	7.8	
Lake Oswego	The Bank of Oswego	0.0	0.8	
	Northwest Bank	2.2	33.9	
	West Coast Bank	21.5	75.0	
McMinnville	First Federal Savings and Loan	NA	9.4	
Medford	Peoples Bank of Commerce	0.0	19.1	
	Premier West Bank	6.4	42.4	TARP
Newport	Oregon Coast Bank	0.0	21.9	
Oregon City	Lewis and Clark Bank	0.0	59.4	
Portland	Bank of America Oregon, N.A.	10.1	11.4	TARP
	The Commerce Bank of Oregon	0.0	12.7	TARP
	Capital Pacific Bank	8.7	14.8	TARP
	Albina Community Bank	1.2	63.8	
Prineville	Community First Bk. (failed 8/7/09)	1.9	107.8	
Roseburg	Umpqua Bank	11.7	16.8	TARP
Salem	Pioneer Trust Bank	6.1	7.3	
	Wilamette Valley Bank	0.9	25.0	
Sandy	Clackamas County Bank	0.5	17.3	
Seaside	Compass Community Bank	NA	0.0	
Silverton	Silver Falls Bank (2/20/09 -failed)	18.5	336.3	
The Dalles	Columbia River Bank	10.3	105.7	
West Linn	Pacific West Bank	4.5	25.9	

Information for this Chart was obtained from the Investigative Reporting Workshop at American University School of Communication. The "Note" below is from that Workshop: Note: "The Federal Deposit Insurance Corp. insures deposit accounts up to \$250,000. The "troubled asset ratio" is not an FDIC statistic. It is derived by adding the amounts of loans past due 90 days or more, loans in non-accrual status and other real estate owned (primarily properties obtained through foreclosure) and dividing that amount by the bank's capital and loan loss reserves. It is reported as a percentage. For example, a bank with \$100,000 in "troubled assets" and \$1,000,000 in capital would have a "troubled asset ratio" of 10 percent. For a fuller explanation, see our methodology." The link to the information: <http://banktracker.investigativereportingworkshop.org/banks/oregon>

The national median ratio in 2007 was 5.0. The national median ratio in 2008 was 9.9. "NA" – means the bank did not exist on December 31, 2007. TARP means Toxic Asset Relief Program. "BHC" means Bank Holding Company.

RANKING OF THE TEN BANKS WITH THE HIGHEST TAR RATIO

1.	Silver Falls (Silverton)	336.3	Failed on 2/20/09
2.	Pinnacle (Beaverton)	123.1	Failed on 2/13/09
3.	Community First Bank (Prineville)	107.8	Failed on 8/7/09
4.	Columbia River Bank (The Dalles)	105.7	
5.	MBank (Gresham)	95.7	
6.	Liberty Bank (Eugene)	84.8	
7.	West Coast Bank (Lake Oswego)	75.0	
8.	Bank of the Cascades (Bend)	74.0	
9.	Albina Bank (Portland)	63.8	
10.	Lewis and Clark Bank (Oregon City)	59.4	

The Bank is headquartered In this City	Ninety-Seven Banks in Washington. "T.A.R." refers to Troubled Asset Ratio -- defined below.	T.A.R. Dec 2007 Median: 5.0	T.A.R. Dec 2008 Median: 9.9	BHC Rec'd TARP \$\$\$\$
Aberdeen	Bank of Pacific	6.3	35.7	
	Anchor Mutual Savings Bank	7.6	62.8	
Arlington	North County Bank	4.9	45.4	
Bainbridge Is.	American Marine Bank	20.6	61.1	
Bellevue	Puget Sound Bank	0.0	0.0	TARP
	Core Business Bank	NA	0.0	
	Bank of Bellevue	3.2	2.4	
	Foundation Bank	0.0	8.3	
	Eastside Commercial Bank	16.8	44.5	
	Charter Bank	0.0	48.5	
Bellingham	Horizon Bank	13.4	59.1	
Bremerton	Westsound Bank (failed)	31.8	258.7	
Burlington	Summit Bank	1.8	12.2	
	Skagit State Bank	10.1	17.2	
	Business Bank	4.7	40.7	
Cashmere	Cashmere Valley Bank	5.6	2.8	
Centralia	Security Bank	17.3	40.6	
Chelan	North Cascades National Bank	0.5	18.6	
Clarkston	Twin Rivers National Bank	1.7	2.6	
Colfax	Bank of Whitman	0.9	17.6	
Coupeville	Whidbey Island Bank	2.8	2.5	TARP
Everett	Bank of Everett	0.0	0.0	
	Cascade Bank	9.7	23.5	TARP
	Mountain Pacific Bank	0.0	59.9	
	Frontier Bank	5.3	97.9	
	Coastal Community Bank	0.9	49.8	
Fairfield	Bank of Fairfield	13.6	14.4	
Farmington	Farmington State Bank	4.6	4.3	
Fife	Fife Commercial Bank	0.0	4.9	
Friday Harbor	Islanders Bank	0.0	7.6	TARP
Hoquiam	Timberland Bank	5.9	19.3	TARP
Ilwaco	Shore Bank, Pacific	19.7	27.2	
Issaquah	Issaquah Community Bank	0.0	0.0	
Kennewick	Community First Bank	9.4	4.8	
Lacey	Venture Bank (failed)	3.3	86.6	
Lakewood	Northwest Commercial Bank	2.1	8.1	TARP
Longview	Hometown National Bank	1.8	10.6	
	Twin City Bank	28.3	33.3	
	The Cowlitz Bank	19.9	42.5	
Lynden	Peoples Bank	7.8	9.0	TARP
Lynnwood	UniBank	0.0	0.0	

	Prime Pacific Bank, N.A.	1.3	40.6	
	Pacific Crest Savings Bank	2.7	43.9	
	The Bank of Washington	2.7	54.8	
	City Bank	7.1	136.0	
Mtlake Terrace	First Security Bank of Wash.	0.5	7.4	
	Golf Savings Bank	1.4	45.9	TARP
Olympia	Olympia Federal Savings & Loan	0.0	1.0	
	South Sound Bank	0.0	1.6	
	Heritage Bank	4.6	6.9	TARP
	Washington Business Bank	12.3	32.0	
	Thurston First Bank	3.2	38.0	
Pasco	Bank Reale	0.8	8.5	
Port Angeles	First Federal Savings & Loan, PA	NA	1.1	
Port Orchard	Kitsap Bank	7.6	17.7	
Puyallup	Valley Bank	0.0	0.0	
Raymond	Raymond Federal Bank	0.3	2.1	
Renton	First Savings Bank, NW	12.9	28.3	
Seattle	The Commercial Bank of Wash.	NA	0.0	TARP
	Fortune Bank	0.0	2.0	
	Sound Community Bank	7.3	9.7	
	Pacific International Bank	9.5	9.7	TARP
	Plaza Bank	0.0	10.7	
	Washington Fed. Savings & Loan	3.9	23.1	TARP
	First Sound Bank	1.7	26.0	TARP
	Home Street Bank	12.8	37.0	
	Evergreen Bank	2.0	41.6	
	Regal Financial Bank	0.0	49.6	
	Washington First Intern'l Bank	9.8	58.8	
	Viking Bank	8.2	59.1	
	Seattle Bank	NA	108.8	
Shoreline	Shoreline Bank	3.0	70.0	
Snohomish	First Heritage Bank	11.8	33.3	
Spokane	Wheatland Bank	3.8	1.9	
	RiverBank	7.7	12.3	
	Washington Trust Bank	1.4	27.4	TARP
	Inland Northwest Bank	1.6	37.6	TARP
	Sterling Savings Bank	12.5	43.4	TARP
	American West Bank	19.7	75.5	
Spokane V.	State Bank Northwest	8.9	28.3	
St. John	Lamont Bank of St. John	1.8	0.1	
Tacoma	Sound Banking Company	0.0	0.0	
	Commencement Bank	0.0	0.0	
	Pierce Commercial Bank	8.0	15.3	TARP
	Rainier Pacific Bank	0.5	41.9	
	Columbia State Bank	4.5	36.5	

	Bank of Tacoma	NA	(NA)	
Toppenish	Central Valley Bank	0.0	0.0	
University Pl.	Westside Community Bank	18.8	42.9	
Vancouver	Riverview Community Bank	1.3	29.9	
	First Independent Bank	15.2	32.7	
	Bank of Clark County (failed 1/16/09)	13.5	235.0	
Walla Walla	Baker-Boyer National Bank	3.4	2.8	
	Banner Bank	10.6	41.2	TARP
Winthrop	Farmers State Bank	1.4	0.3	
Yakima	Yakima Federal Savings & Loan	0.6	0.4	
	Yakima National Bank	2.9	1.5	

Information for this Chart was obtained from the Investigative Reporting Workshop at American University School of Communication. The "Note" below is from that Workshop: **Note: "The Federal Deposit Insurance Corp. insures deposit accounts up to \$250,000. The "troubled asset ratio" is not an FDIC statistic. It is derived by adding the amounts of loans past due 90 days or more, loans in non-accrual status and other real estate owned (primarily properties obtained through foreclosure) and dividing that amount by the bank's capital and loan loss reserves. It is reported as a percentage. For example, a bank with \$100,000 in "troubled assets" and \$1,000,000 in capital would have a "troubled asset ratio" of 10 percent. For a fuller explanation, see our methodology."** The link to this information: <http://banktracker.investigativereportingworkshop.org/banks/washington>

The national median ratio in 2007 was 5.0. The national median ratio in 2008 was 9.9. "NA" – means the bank did not exist on December 31, 2007. TARP means Toxic Asset Relief Program. "BHC" means Bank Holding Company which receives TARP funds.

RANKING OF TEN WITH HIGHEST TROUBLED ASSET RATIO

1. West Sound Bank (Bremerton) 258.7 (failed 5/08/09)
2. Bank of Clark County (Vancouver) 235.0 (failed 1/16/09)
3. City Bank (Lynnwood) 136.0
4. Seattle Bank (Seattle) 108.8
5. Frontier Bank (Everett) 97.9
6. Venture Bank (Lacey) 86.6 (failed 9/11/09)
7. American West Bank (Spokane) 75.5
8. Shoreline Bank (Shoreline) 70.0
9. Anchor Mutual Savings Bank (Aberdeen) 62.8
10. American Marine Bank (Bainbridge Is.) 61.1

**ROP'S HISTORY FROM BELOW PROJECT
GRANTS PASS, OREGON WORKSHOP: 9/17/12**

<p>POPULIST MOVEMENT 1870s-1920s</p> <p>Farmers Alliance/ Grange Peoples Party Omaha Platform Non-Partisan League (1919) Farm/Labor Parties/ Progressive Party</p>	<p>OUR OWN PUBLIC FINANCE</p> <p>Public ownership. National to Municipal Financial system attached to economy Democratize decision-making. R&I. State Banks. Public owned enterprise Progressive era corporate regulation</p>
<p>DEPRESSION MOVEMENTS 1930S</p> <p>Union Party Share the Wealth: Huey Long CIO – Industrial Labor Francis Townsend Clubs (Seniors) Commonwealth Federations Communist & Socialist Parties</p>	<p>SOCIAL FLOORS/INEQUALITY</p> <p>Wealth Tax to Diminish Inequality Regulate Capital (SEC, FDIC,G-Steagall) Wagner Act, Social Security, WPA Public Employment (8 million workers) Production for Social Use, Not Profit Foreclosure Moratoria in 22 States</p>
<p>POST WWII MOVEMENTS 45-65</p> <p>Progressive Party Massive Strike Waves (1946) Civil Rights to March on Washington Public Sector Union Expansion. (Memphis) Mississippi Freedom Democratic Party</p>	<p>PARTICIPATION IN ECONOMY</p> <p>Possibility of Peace with USSR Joint Economic Planning (Tripartite) Plant Conversions, Stock Ownership. Jobs Public Sector Service - Education Institutional Racism Challenged.</p>
<p>VIETNAM ERA MOVEMENTS 65-85</p> <p>Black Panther Party for Self-Defense Anti-War Movement/the New Left/SDS Women's Liberation Movement Stonewall rebellion of Gay men Anti-Nuclear/Safe and renewable Energy Citizens Party (1978-1980). Green Party</p>	<p>COMMUNITY AS GOAL</p> <p>Counter-Culture & Community Control Breaking down barriers within the working class --- racial, gender, sexual orientation. Human liberation expressions Renewable energy: hydro, wind, solar. National planning & re-tooled economy</p>
<p>GLOBALIZATION MOVEMENT</p> <p>Battle of Seattle (November 1999) World Social Forums Begin (2001) US Social Forum platforms (2007 & 2010) Occupation of Wisconsin Capitol (2011) Occupy Wall Street: 99% v 1% (2011-12) New Political Voice (?)</p>	<p>CHALLENGE FINANCE CAPITAL</p> <p>Stopped Fast Track, WTO, FTAA Stopped Bush/Cheney with Obama Speak Social agenda. People Movement Assembly Resistance to Public Sector Extractions Public Space occupations. Self Governance. New Public Financial system required.</p>

COMPARATIVE CHART: VISIONS OF POLITICAL ECONOMY

Prepared by Dan Leahy

	CAPITALIST	MARXIST	ANARCHIST	MESO-AMER
HISTORY	INDIVIDUAL	MATERIALIST	INSTINCT FOR FREEDOM	TRADITION
IMAGINATION	BOURGEOISIE	INTELLECTUALS	THE COMMUNE	NON-RATIONAL
AGENCY	ENTREPRENEUR	WORKING CLASS	LUMPEN PEASANT	CIVIL SOCIETY
VOICE	PROPERTY	FUTURE RATIONAL	LIBERATORY	HISTORICAL
LEADERSHIP	BUSINESS STATESMEN	VANGUARD PARTY	ROTATIONAL ASSOCIATION	COMAND BY OBEDIENCE
GOAL	ACCUMULATE WEALTH	ECONOMIC REVOLUTION	SOCIAL REVOLUTION	INTERRELATED DIVERSE
STRATEGY	MARKET DOMINANCE	TAKE THE STATE	SELF GOVERNANCE	AUTONOMOUS COMMUNITIES
TACTIC	WAGE LABOR	ARMED REVOLT	INSURRECTION BOND	ARMED POLITIC OF DEFENSE
STATE	SOCIALIZE COST	DICTATORSHIP PROLETARIAT	DESTROY THE STATE	CIVIL GOVERNANCE
ECOMOMY	FACILITATE THE MARKET	INDUSTRY FOR DISTRIBUTION	LAND BASED PRODUCTION	EXCHANGE IN DIFFERENCES

8.13.15

Market Versus Community Values

When I started looking at American history through the lens of organized labor, I noticed the struggle between capital and labor to enforce different sets of values. This chart, along with my “definitions of democracy” chart, became my standard organizing talk from 1985 to my retirement in 2008.

The other charts in this section are random, but I believe important: **America: Who Really Pays the Taxes**, a chart of Barlett and Steele's Tax Rules. He was known as “Boring Storing” but I charted his comparison of the community minded **Anti-Federalists and the Federalists**. This is a one page chart **Organized Labor in Washington State** (1996). The **Environmental Components of the Seattle General Strike** of February 1919 & the situation in 1997. **Two Movements Reached Each Other** shows the urban Knights of Labor reaching the rural Farmers Alliance in Washington and shaping its public institutions. **A New Definition of America** compares the characteristics of the Progressive Era, 1900-1920 with the CIO Version, 1934-1937. **From National Liberal Order to Global Neo-liberal Order, 1947-2001** contrasts the policies of the two systems. **Post 911 Transformation to New World Order** shows the characteristics of the “State” based system with a “God” based system. **Struggles to Define Public Education in Washington, 1977-2014** compares the approaches of Court Enforced, Corporate-led, Labor Organized and Social Market. **Translating the Language of Education Reformers** uses the analysis of Diane Ravitch's book, *Reign of Errors*, to “translate” the language used by Corporate reformers into understandable English (2014).

MARKET VS. COMMUNITY VALUES

Prepared by Dan Leahy

One way of looking at U.S. history is as a contest between at least two competing cultures trying to establish and/or maintain their values.

Working people strive to maintain, express and transmit to younger generations their own "community" values, their own culture, through institutions such as organized labor.

Business, on the other hand, has a different set of values, "market" values, which it continually tries to enforce on working people through its cultural institutions, corporations and managers.

Whenever working people have been able to express and mobilize their own "community values", there has been an "expansion" of democracy in the United States.

Shays' Rebellion, the resistance of indigenous peoples, the revolts of African slaves, the Knights of Labor, the Populist movement, the American Federation of Labor, the Non-Partisan League, the Congress of Industrial Organizations, the Civil Rights Movement, the Public Employee organizing and the Women's movement of the 1970's, and the organizing for an alternative model of development to NAFTA are a few examples of this expression of community values.

When we organize unions, build internal education programs and form alliances with our community allies, which set of values do we promote and institutionalize?

MARKET VALUES	COMMUNITY VALUES
COMPETITION	COOPERATION
ACQUISITIVE	INQUISITIVE
ACCUMULATIVE	DISTRIBUTIVE
HIERARCHICAL	HORIZONTAL
AUTHORITARIAN	COLLABORATIVE
EXCLUSIVE	INCLUSIVE

AMERICA: WHO REALLY PAYS THE TAXES? Barlett & Steele, 1994

(DAN LEAHY'S NOTES)

Squeezing the American Family (Parts 1-5)

Exemptions	1954	57% of Inc.	1994	25% of income
Social Security	1953	1.3 tax rate	1993	7.65 tax rate
Corporations	1954	.76 cents/\$1 paid by Ind.	1994	.25 cents/\$1 paid by individual
State & Local	1954	Regressive	1994	More Regressive
Median Family Income ('92 \$)	1972	\$ 35,126	1992	\$37,136 (4.8%)

Barlett and Steele's Tax Rules

1	If someone does not pay taxes, or pays less than his or her share, someone else will have to make up the difference. (24)
2	All tax laws distribute income. The issue is in what direction. (91)
3	What Washington says it is doing about taxes, and what it really does, are seldom the same. (101)
4	When corporations pay a smaller share of overall taxes, individuals must make up the difference. (140)
5	For multinational corporations, the amount of taxes they pay is flexible; for small and medium sized U.S. businesses, it is mandatory (190)
6	Special interests abhor a tax-law vacuum. If the purpose for which a tax break originally was enacted no longer exists, new reasons will be found to perpetuate it. (236)
7	When a member of Congress, or an official in the executive branch of government, talks about "simplifying" the tax code, hold on to your wallet (251)
8	When members of Congress talk about cutting federal spending and enacting new federal programs, they are raising your local and state taxes. (293)

A CHART FOR STORING DISCUSSION
(Dan's Notes)

FACTOR	ANTI-FEDERALISTS	FEDERALISTS
Human Nature	Capable of virtue and voluntary obedience Public Interest Government should promote patriotism, respect for reputation and conscience. "Rule hell by prayer."	Avarice; passion and interest (self); Private interest Government should accept and shape acquisitive and avarice nature.
Process	Revise the Articles of Confederation by States	Circumvent Articles by holding special conventions.
Ensure Individual liberty	Small size of various autonomous governments made up of homogeneous population, educated in civic and religious virtue.	Effective government meaning the powers to implement authority. Good Administration, Leadership of the natural few.
Government	State sovereignty Dual sovereignty	Sole sovereignty for self-defense, commerce and administration of justice (contracts)
Government	Not the frame of government or its division, but the need to limit its powers	Powers sufficient for the task or "effective government"
Government	Government close to the people, (as opposed to sound administration)	A Balanced one: An Appointed Senate with more powers than the popular based House.
Government	Simple government Responsibility to the people who are virtuous and evenly distributed so abuse can be identified.	Complex government. Sufficiently divided branches so no majority tyranny.

12/1996

ORGANIZED LABOR IN WASHINGTON STATE

Prepared by Dan Leahy, December 5, 1996.

NON-AFL-CIO UNIONS

WEA	60,000
SPEEA	28,304
PSE	17,500
WPEA	4,300

NON-AFFILIATED WSLC

IBT	<u>55,000</u>
	164,305

AFL-CIO UNIONS CAN CHOOSE TO AFFILIATE WITH WSLC, THE COUNTY COUNCILS AND THE B&C COUNCILS BY PAYING "PER CAPITA" TO ANY OR ALL OF THESE ORGANIZATIONS.

ALSO, NON-AFL-CIO UNIONS CAN AND DO PARTICIPATE IN BOTH THE LABOR ROUNDTABLE AND UNITED LABOR LOBBY.

WASHINGTON STATE LABOR COUNCIL (WSLC)

CHARTERED BY THE NATIONAL AFL-CIO
VOICE OF LABOR IN THE STATE
REFERENDUM ELECTION OF TWO OFFICERS
18 VICE PRESIDENTS BY GEOGRAPHY
CONSTITUTIONAL CONVENTION EVEN YEAR
170,000 MEMBERS IN AFFILIATES
VOLUNTARY PRINCIPLE (AFFILIATION)
NINE ADMINISTRATIVE STAFF
TWO OFFICES IN SEATTLE & OLYMPIA
SHOP TALK - CH.28 WKLY TALK SHOW
PROJECT HELP & JTPA FOREST PRODUCTS
PPP (POLITICAL ACTION COMMITTEE)

WSLC-LED STATEWIDE ORGANIZATIONS

Labor Roundtable (Campaign)
United Labor Lobby (Lobbying)

INFLUENTIAL AFFILIATES WITHIN WSLC

IAM&AW DL 751
AFSCME CLC 28 (WFSE)
IBEW 77 & 46
WASHINGTON B&C COUNCIL

19 COUNTY LABOR COUNCILS

Chartered by National AFL-CIO
Multi County Jurisdictions
Paid Staff in Snohomish, King,
Pierce, Spokane.

WASHINGTON BUILDING AND CONSTRUCTION TRADES COUNCIL

Bob Dilger in Olympia Office
Local trades councils have paid
staff in four: Seattle, Pierce,
Spokane and Tri-Cities.

**ENVIRONMENTAL COMPONENTS WITHIN WHICH PEOPLE ACTED
SEATTLE GENERAL STRIKE AND TODAY**

Chart from Dan Leahy Talk
October 21, 1997

COMPONENT	SEATTLE 1919	USA 1997
<p>RAPID SHIFT IN POLITICAL ECONOMY</p>	<p>190% MANUFACTURE > MASSIVE POPULATION CONCENTRATION IN SHIPYARDS UNSKILLED, BUT SCHOOLED WOBBLIES</p>	<p>MANUFACTURE DECLINE SERVICE EXPANSION AVERAGE WAGE DECREASE ('72-92) PART-TIME/LOW WAGE JOB EXPANSION</p>
<p>EMPLOYER ATTACK ON LIVING STANDARDS</p>	<p>OPEN PLAN TO BREAK UNIONS POST WWI NO CONTRACT EMPLOYER AGENCIES, NO UNION REFERRAL</p>	<p>BUSINESS RDTBLE WASHINGTON RDTBLE UNION RETREAT (80- 95) UPS TURN AROUND?</p>
<p>GOVERNMENTAL REPRESSION</p>	<p>JAILS, ARRESTS AND BEATINGS: SPOKANE, EVERETT, SEATTLE FORMAL LAWS IN JANUARY, 1919. MACY BD EFFORTS TO STANDARDIZE WAGE.</p>	<p>JAILS AS NEW HOUSING. HIGHEST PER CAPITA REPRESSIVE LAWS VS. YOUTH (ADULTS). MANDATORY SENTENCES ELIMINATE SOCIAL WELFARE FLOOR</p>

<p>PEOPLE'S EXPECTATIONS IMPROVEMENT</p>	<p>KOL, IWW, AFL, WFM 40 YEARS OF FIGHT GET SOME SHARE INDUSTRIALIZATION</p> <p>WAR SACRIFICE WOULD BE REWARDED.</p> <p>MACY BOARD WOULD ALLOW LOCAL NEGOTIATIONS.</p>	<p>PUBLIC EDUCATION REFORM AS LOWERING OF EXPECTATIONS</p> <p>GENERATION X AS LOWER LIVING STANDARDS THAN PARENTS.</p> <p>DEFINITION OF YOUTH (GENERATION X)</p> <p>HOW TO REVERSE?</p>
<p>WORLD CONSCIOUSNESS</p>	<p>FROM ISOLATED & COLONIZED TO WORLD CONSCIOUS.</p> <p>WORLD WIDE REACTION TO WWI -- GENERAL STRIKES, OCT. 1917 RUSSIAN REVOLUTION</p> <p>RUSSIAN SHIPS AND LITERATURE IN SEA. (LONGSHORE)</p>	<p>PUSH FOR GLOBAL ATTENTION.</p> <p>CONSCIOUSNESS & OR ADJECTIVE?</p> <p>PEOPLE'S SUMMIT IS AS AN EXAMPLE OF EFFORT TO CREATE.</p>
<p>CENTRAL BODY ORGANIZATION CONTROLLED BY LOCAL LEADERS AND MEMBERS</p>	<p>ADVANCED COORDINATION</p> <p>LOCAL SHAPE, BUT LOYALTY TO CENTRAL</p> <p>CRAFT/IND. MIX</p> <p>REFERENDUM VOTE</p> <p>MEMBERS GOT TO VOTE</p>	<p>CROSS-NATIONAL BODIES ARE BEING CREATED.</p> <p>TRI-NATIONAL ALLIANCES WITH NAFTA, APEC, ETC.</p> <p>LINK TO MEMBERS?</p> <p>PUBLIC PARTICIPATION?</p>
<p>POLITICAL ALLIES</p>	<p>TRADITION OF WORK WITH NON-LABOR</p> <p>FARMERS/GRANGE</p> <p>PEOPLE'S PARTY</p> <p>MUNICIPAL REFORMERS</p>	<p>ENVIRONMENTAL & LABOR COALITIONS OF ANTI-NAFTA WORK</p>

<p>ALTERNATIVE VISIONS DEBATED</p>	<p>DEBS & NAT'L FUNDED UTOPIAS</p> <p>UTOPIAS ON PUG. SD. IWW/1917 STRIKE</p> <p>STRONG COOPERATIVES TO FEED PEOPLE</p> <p>PUBLIC DEBATES AT 4TH & VIRGINIA 10,000 PEOPLE</p> <p>UNION RECORD - LABOR OWNED DAILY PAPER</p> <p>RACIAL (AA) AND SEXUAL UNITY</p> <p>JAPANESE EXCLUDED BUT SUPPORTIVE</p>	<p>ZAPATISTAS AND CIVIL SOCIETY</p> <p>AUTONOMOUS CULTURES AND LANGUAGES</p> <p>MOBILIZATION OF NATIVE CULTURES (QUITO & 500TH YEAR OF RESISTANCE)</p> <p>ELECTRONIC MAIL AND WEB SITES DISCUSSIONS</p>
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TWO MOVEMENTS REACHED EACH OTHER IN WASHINGTON STATE

	KOL (URBAN)	ALLIANCE (RURAL)
TIME	1869 -1890s	1890s - 1900
PROBLEM	WAGE SYSTEM	CREDIT/MONEY
WANT	COOPERATIVE COMMONWEALTH TEMPERANCE, EDUCATION LAND REFORM	COOPERATIVE COMMONWEALTH CREDIT TO PLANT
WHO	VERY INCLUSIVE INTER-RACIAL WOMEN (WTCU) EXCLUDED CHINESE	INDUSTRIAL WORKER KNIGHTS OF RELIANCE WOMENS ALLIANCE EXCLUDED AFRICANS GRANGE
WITH	LOCAL GOVERNMENT INFRASTRUCTURE	FEDERAL GOVERNMENT SUB-TREASURY PLAN OWN RAILROAD/TELEGRAPH DIRECT ELECTION OF SENATORS
HOW	BOYCOTT (IRISH) ASSEMBLY SUFFRAGE & VOTE LABOR PARTY	COOPERATIVE MEMBERSHIP LECTURER SYSTEM PEOPLE'S PARTY FUSION WITH DEMOCRATIC PARTY
HAPPENED?	GOULD DEFEATED MAY DAY MASSACRE FEDERAL TROOPS PINKERTON ARMY	RACE EXCLUSION 1896 FUSION PARTY DILUTED PLATFORM GOMPERS/LYNCHING DIS-ENFRANCHISEMENT

A NEW DEFINITION OF AMERICA

PROGRESSIVE ERA: 1900 - 1920	THE CIO VERSION: 1934-1937
MASSIVE IMMIGRATION INTO US ONE MILLION PER YEAR TO CITIES EASTERN/SOUTHERN EUROPE CATHOLIC AND UNSKILLED PLUS, INTERNAL MIGRATION	IMMIGRATION MUST HAVE SLOWED SECOND GENERATION IN THE PLANT
CORPORATE RE-CONCENTRATION MERGERS LIKE US STEEL MASS PRODUCTION IN FACTORIES EXPANSION OF UNSKILLED LABOR MANAGED BY SCIENTIFIC METHODS MASS CULTURE OF DESIRE MASS CONSUMPTION?	CORPORATION DE-CONSTRUCTION MASS OVER-PRODUCTION OVERT OPPRESSION BY CEO LABOR CULTURE OF STRUGGLE NO MASS CONSUMPTION
ARMED EXPANSION OVERSEAS CUBA AND THE PHILIPPINES CORPORATE OWNERSHIP IN LATIN AMERICA OF OIL, BEEF, COOPER, FRUIT. CLOSED DOOR AND OPEN DOOR. NEW PATRIOTISM - OVERSEAS INTERVENTION IS AMERICA.	NO WAR AS YET OVERSEAS NEW IDEOLOGY OF HOPE: FDR
ORGANIZED LABOR'S LIVING STANDARD (INEQUALITY) SPLIT WITH AFL & IWW SKILLED AND UNSKILLED NATIVE AND IMMIGRANT WHITE AND BLACK STEEL IN 1919.	FORMATION OF A NEW ORGANIZATION, THE CIO STILL EXISTED AFL & NEW CIO ORGANIZED THE UN-ORGANIZED. OPEN TO ALL - INDUSTRIAL UMWA BI-RACIAL HERITAGE TO CIO FLYNT VICTORY MODEL (SIT DOWN)
GOVERNMENT REFORM (CARETAKER) VOTE FOR WOMEN (NOT AA/IMMIGT) CHILD LABOR/WKERS' COMP/WOMEN SOCIAL INTERVENTION/REGULATION CONTEST W. IMMIGRANT POLITICS	STATE LEVEL GOVERNMENT LEWIS MOBILIZED LABOR FOR FDR SOCIAL SECURITY ACT OF 1935 FDR GOVERNORS MURPHY, FRANK DEMOCRATS CONTROLLED URBAN
FEDERAL GOVT. INTOLERANCE SOUTHERN LYNCHING/SEGREGATION A. MITCHELL PALMER RAIDS SACCO AND VANZETTI TRIAL IMMIGRATION RESTRICTIONS	FEDERAL GOVT SUPPORT NRA 7a and NLRB of 1935 FDR Election of 1936 FDR Quote: I would join Dies Committee in 1938

11/1997

FROM NATIONAL LIBERAL ORDER TO GLOBAL NEO-LIBERAL ORDER
1947-2001

(Chart by Dan Leahy, August 2001)

NATIONAL LIBERAL ORDER 1947-1977	GLOBAL NEO-LIBERAL ORDER 1980 - 20001
U.S. as Capital's Military Protection system too expensive (late 1960s)	Demand for shared costs and rapid response, as in Gulf War of 1990 in which George Bush announced New World Order.
Fixed Exchange System based on gold backed dollar collapses due to too many dollars financing Vietnam War. (1971)	Currencies allowed to float against each other. Currency speculation (George Soros). Rise of speculative capital.
U.S. system of military alliances (NATO, SEATO, etc) to open markets challenged by U.S. defeat by Vietnam. (1974)	Shift to breaking down barriers to open markets by trade agreements with poorer nations (Uruguay Round).
U.S.'s dominant control of energy resources challenged by OPEC. Raises the price of oil beginning in 1973-74)	Key demand of Canada-US Trade Agreement (88) and NAFTA (94) was for access to energy resources.
Flood of "petro-dollars" from OPEC nations to private banks led to loans to Latin American countries, such as Mexico.	Latin American debt crisis when U.S. Federal Reserve adopts monetary policy and high interest rates. October, 1979.
Legitimacy of U.S. based multi national corporate system challenged by domestic social movements. For example, 1968 rebellions in U.S., France and Mexico.	A supra nation state transnational corporate system emerges through buyouts and global mergers with a horizontal production system.

<p>Distinguishable Two-Party system and interest group policy participation fails with corporate demand for social surplus.</p>	<p>Corporate focus of U.S. governmental policy symbolized by Reagan era corporate tax cuts in mid-1980s. Corporate unwillingness to fund nation-state. No Performance Req.</p>
<p>Acceptance of Unions as part of Liberal Order leads to creation of American middle class through private benefit system negotiated with employer.</p>	<p>Rejection of unions symbolized by Reagan's attack on PATCO strike of 1980. Concessionary bargaining. Union density & wages decline. Income and wealth reconcentrates.</p>
<p>Nation-state regulation in the public interest of corporate activity and monopoly practices.</p>	<p>Replacement of public interest regulation with trade based systems of closed dispute resolution systems.</p>
<p>Tolerance of social welfare floor such as unemployment, AFDC, social security system ('35) and Medicare and Medicaid ('65).</p>	<p>Replacement with market reforms of workfare and investment for retirement in private pension funds.</p>
<p>Public infrastructure such as highways, schools, libraries, housing and energy resources.</p>	<p>Privatization of public enterprises and extraction of social wealth for capital accumulation. Prison system expansion.</p>
<p>Division of the world by notion of East/West and/or Capital/Communist. Collapse of USSR in 1989.</p>	<p>World organization by regional Trade Blocks such as European Union, NAFTA-FTAA and Japan (APEC) within WTO framework.</p>
<p>Reduction of tariffs among Western nations for movement of industrial products. (GATT)</p>	<p>Reduction of nation-state barriers in the South to North's service exports and investment (FDI).</p>
<p>Creation of post-colonial, import substitution economies as development model combining public and private manufacturing</p>	<p>Promotion of export-led economies in which countries export "advantage" and use revenue to buy needs via imports of food and services.</p>

POST 911 TRANSFORMATION TO NEW WORLD ORDER

DRAFT CHART FOR DISCUSSION

DAN LEAHY

CHACATERISTIC	OLD WORLD ORDER	NEW WORLD ORDER
INSTITUTION	STATE	GOD
AUTHORITY	CONSTITUTION	SCRIPTURE
EXERCIZE	LEGISLATURE	CHURCH/MOSQUE
POWER	PROPERTY OWNER	PRIESTHOOD
EXPLANATION	REASON	REVELATION
INDIVIDUAL	CITIZEN	BELIEVER
ENTRY	NATURALIZATION	BORN AGAIN
RESPONSIBILITY	RIGHTS	OBLIGATION
VIRTUE	CIVILITY	RELIGIOUSITY
CONFLICT RESOLUTION	DUE PROCESS	EXPULSION
PURPOSE	DEFENSE	CRUSADE
FAILURE	INEQUALITY	SECTARIAN CONFLICT
WARFARE	TERRITORIAL	BELIEF SYSTEMS

Comments to: Dan Leahy, leahyd@evergreen.edu or TESC, 98507 (360) 867-6478

STRUGGLES TO DEFINE PUBLIC EDUCATION IN WASHINGTON: 1977-2004
Dan Leahy, The Evergreen State College
Contemporary Social Issues, November 3, 2004 (revised)

Reform Models	Court-Enforced	Corporate-led	Labor Organized	Social Market
Lead Agencies	School District Superior Court	Washington Roundtable Partnership for Learning	Washington Education Association WSLC	Evergreen Freedom Foundation Billionaires
Policy Positions	State Funding of Paramount Duty Define & Fund Basic Education	Schools Fail Corporate Competition No New Dollars "Education Reform"	Public Education is under-funded \$\$ to Schools Class-size and teachers	Markets Work Separate State and School Attack Union Push Vouchers Public Charters
Actions Taken	Doran I 77 Doran II 83 Doran III 88	Consensus in 80s G-CERF 91 CSL 92 OSPI 96 A+ Comm. 99 Bergeson 04 I-884 04	Multi-Strike 91 G-CERF 91 CSL 92 I-728 00 I-732 00 No R-55 04 Billings 04 I-884 04	Lawsuits & PDC appeals vs. WEA I-173 96 D I-177 96 D Gates/Walton For R55
Policies Legitimated	Basic Education Act of 1977 Reinterpreted	SSB 5953 92 ESH 1209 93 3ESHB 2195 04	Achieve Act 00 "COLA" Act 00	Charter 04 (Referred to Voters R-55)
Implemented	First State to commit to fully fund K-12 7 th in State \$\$ nationally (01) Levy lid-rising	Instructional content/grade to EARLS/WASL Riverside/NCS-P Testing/Scoring HS Certificate 08	Defeated I-173 and I-177 in '96 \$ for innovation \$ for COLA -00 Defeated R55 2004	Restrictions on WEA Political \$\$.
NCLB 2001	State Dollars for "Improvement" "Corrections"?	Align EARLS & Grade by Grade AYP "failures"	Definition of "highly qualified teachers"?	Potential Markets via "Transfers"

TRANSLATING THE LANGUAGE OF EDUCATION REFORMERS

(Source: Diane Ravitch, Reign of Errors)

GATES CORPORATE LANGUAGE	TRANSLATION INTO OUR LANGUAGE
“REFORM”	DE-REGULATION AND PRIVATIZATION
“REFORM”	DIVERT TAXES TO PAY PROFITS TO INVESTORS
“ACCOUNTABILITY”	RIGID RELIANCE ON STANDARDIZED TESTS
“EFFECTIVE TEACHERS”	TEACHERS WHO PRODUCE HIGHER TEST SCORES
“INNOVATION”	REPLACING TEACHERS/STAFF WITH TECHNOLOGY
“NO EXCUSES”	BOOT CAMP CULTURE OBEYING RULES & ORDERS
“PERSONLIZED INSTRUCTION”	CHILDREN IN FRONT OF COMPUTERS
“ACHIEVEMENT”	HIGHER SCORES ON STANDARDIZED TESTS
“DATA- DRIVEN INSTRUCTION”	TEST SCORES IS WHAT'S BEST FOR KIDS & SCHOOLS
“COMPETITION”	DE-REGULATED CHARTERS & PRIVATE SCHOOLS
“A SUCCESSFUL SCHOOL”	REFERS ONLY TO TEST SCORES
“PURPOSE OF EDUCATION”	PRODUCING HUMAN CAPITAL AND ASSETS
GATES CORPORATE REFORMERS	ARE ALWAYS SILENT ON:
NO MATTER HOW MASSIVE	BUDGET CUTS
NO COMPLAINTS ABOUT	GOVERNORS CUTS BILLIONS TO PUBLIC SCHOOLS
NO PROTESTS ABOUT	RISING RATES OF CHILD POVERTY
NO COMPLAINTS ABOUT	RACIAL SEGREGATION
NO MENTION WHEN	DISTRICTS CUT ARTS, LIBRARIES, PHYS ED.
NO PROTEST WHEN	OFFICIALS ANNOUNCE TESTS IN KINDEGARDEN
NO OBJECTION TO	TEACHERS' LOSS OF PROFESSIONAL AUTONOMY
NO OBJECTION TO	BRINGING IN “TEACHERS” WITH LITTLE TRAINING
NO COMPLAINTS	WHEN EDUCATION SERVICES OUTSOURCED
NO OBJECTION TO	CHARTERS UNDER-ENROLLMENT OF DISABLED
NO OBJECTION TO	FOR-PROFIT-CORPORATIONS RUNNING CHARTERS

Charts About Other Worlds

These are some charts I did about other countries.

Another World Polity compares the Socialist/Left perspective and the Meso-American one in Mexico.

Two charts explore the origins and actions of three contemporary Mexican revolts: **Zapatistas, Atenco Farmers and APPO** in Oaxaca (June/July 2008).

Goals and Strategies of Turkey's AKP and DTP political parties (2011). This chart contrasts differing solutions to the presence of Kurdish people in the Turkish Republic.

Comparison of Al Qaeda Central and Islamic State of Iraq and Syria (ISIS) (2016). I used this chart as part of my talk on the creation of refugees headed for Turkey, Greece and Europe.

In addition to this chart, I used **Some Refugee Related Dates, 1979 to 2016**, to show the origins of the 2015 refugee crisis.

Mexican Revolts Class – July 15th 2008	EZLN	PRD	APPO
GOAL	Autonomy. Revolution Indigenous Rights Agri-culture	State power Beat PRI/PAN End electoral fraud Social Service	Remove URO Human Rights Democratize Union Teacher/School improvements
STRATEGY	Total Break w Govt Armed Defense Mobilize Civil Society	Create a Party Win national election	Un-governability Democratize local levels of govt. Media and Voice
TACTICS	The Other Campaign (non- electoral) Rule by Obeying	Demand Recount Mobilize Zocolo Anti-Fraud Cmpgn. Legitimate Govt.	Punishment vote, July 2006. Negotiate w. Govt Mega-Marches
ORGANIZATION	Caracoles Usos et Costumbres Good Juntas Lessen EZLN control	Top-down hierarchial ALMO Leadership	Assemblies Traditional forms Radio Media Use
WEAKNESS	Physical and self Isolation	Neo-liberal ideology Hierarchy	Radio and Consciousness Internal Traitors No strike fund.

Hi folks – I picked up Robert Olson's **Blood, Beliefs and Ballots: The Management of Kurdish Nationalism in Turkey, 2007-2009** at the reunion registration table in D.C. and read it on my slow return home to Portland via a 15 day rail pass from DC to New Orleans, Memphis to Chicago, Redwing, Minnesota to Essex, Montana and finally, on Friday, the 14th, 2011 to Portland, Oregon.

Olson details the various strategies used by two contending political parties, Erdogan's national AKP and the southeast regional DTP party (aligned with the PKK) in the March 29, 2009 **local** elections.

In terms of votes cast in the 18 provinces of the southeast and east, the DTP received 550,985 to the AKP's 536,984; it also won by large percentages in Batman, Diyarbakir, Hakkari and Van, among other cities. Of course, the AKP remains the dominant national party as it is the “leading party” in 62 of the country's 81 provinces.

I found myself “charting” the strategies of the two sides, a bad habit of my western mind. I thought you might find it of some use in understanding the dynamics in the east and southeast of Turkey. Of course, reading Olson's book would be the best option.

Hope all is well.

Dan

AKP Goals and Strategies	DTP Goals and Strategies
Comprehensive Integration	Positive Separation
Kurds as an Ethnic Group	Kurds as a Nation
AKP – Turkish Armed Forces (TAF) alignment	Support for PKK & imprisoned Abdullah Ocalan
Limited Ergenekon indictments	Expanded Ergenekon indictments of acid pits
Regional economic development & investment	SE Regional Governmental Autonomy
Controlled Kurdish TV Station	Independent Kurdish Language Media
Kurdish Parliamentarians	Kurdish as an Official Language
Mother tongue education (maybe)	Public Education in Mother Tongue
Maintenance of Turkish Names (e.g., Tunceli)	Renaming of Kurdish sites (e.g., Dersim)
Promotion of Islamic Solidarity (Gulen)	Strengthening of Kurdish Identity
Expansion of Hanefi imans to the southeast	Maintenance of Shaf'i orientation among Kurds
Constitutional Court Closure of DTP	Creation of new Kurdish Political parties
Judicial detentions of DTP officials	Public forms and legal defenses
Annihilation of PKK	Negotiations before laying down of arms
Alignment with Iraq's Kurdish Regional Govt.	Negotiate within Turkey and with PKK/Ocalan
TAF attacks on PKK inside Iraq's Kurdish Area	Need for PKK if Arab-Iraq becomes hostile

COMPARISON OF AL QAEDA CENTRAL AND ISLAMIC STATE OF IRAQ & SYRIA (ISIS)

(Dan Leahy chart. 4/20/16)

	AL QAEDA CENTRAL	ISIS
ORIGINS	US use of Mujahedin fighters to defeat Russia in Afghanistan. Placement of US Troops in Saudi Arabia (Holy Lands), August, 1990.	US invasion of Iraq in 2003 & dismantling of nation state & replacement with Shi'a dominated, Iran supported sectarian government.
LEADERSHIP	Bin Laden, Saudi, and Ayman al-Zawahiri, Egyptian. Bin Laden killed in May 2011.	Al-Zarqawi, Jordanian, killed in 2006 and Abu Bakr al-Baghdadi, Iraqi.
IDEOLOGY	Rooted in Islamic jurisprudence and unified social order. Said Qutb, Egyptian Scholar.	Rooted in Sunni identity politics and opposition to Shia's rule.
GOALS	Establishment of Sharia law and an Islamic Caliphate to replace capitalism and socialism and Western imperialism.	Establishment of an Islamic Caliphate to replace capitalism and socialism and Western imperialism.
STRATEGY	Force global enemies (the far enemy) US/Britain to withdraw from Middle East so Caliphate could be formed without opposition.	Eliminate apostates like Shi'a, Yazidis and Muslim rulers (the near enemy) first.
TACTICS	Attacks on symbols of US power, Twin Towers, Pentagon, White House, Embassies, Ships, etc. to encourage US withdrawal.	Control of territory, eradication of borders & proclamation of the Caliphate in present time. (2014) \$2t Assets. \$2.9b income. 6M people. 80% of oil. 1/3 wheat.
TACTICS	Need to develop social base for political support. No killing of other Muslims, Shia, etc. Establish Sharia law first. Maintain underground network.	Extreme and public violence to control and assert authority. Management of Savagery. Prepare for chaos. Shock and Awe. With us or against us. War against all.

SOME REFUGEE RELATED DATES (Dan Leahy notes, 6/12/16)

- 1979 Shah overthrown. USSR in Afghanistan. Carter Doctrine (1/80). Oil is ours & = Freedom.
- 1980 Gulf War I. US and Rumsfeld back Sadaam Hussein's war against Iran. Ended 1988.
- 1980 CIA funds mujahideen. USSR out of Afghanistan. 1989. 1.7m dead. 4.6m refugee. Al-Qaeda.
- 1991 2nd Gulf War. Bush I pushes Sadaam out of Kuwait. Sanctions, no fly., bombing for 10 yrs.
- 2001 September. Twin towers, Pentagon. 15/19 Saudi's. Al Qaeda wants Troops out of S.A., etc.
- 2003 3rd Gulf War. US invades & occupies Iraq. Bremer dismantles Iraqi Army, Baathist Party.
- 2003 December Sadaam captured but resistance to US occupation builds and continues to this day.
- 2006 May. Nouri al Malaki, a Shi'a dissent and US collaborator, Prime Minister until August 2014.
- 2006 October. Islamic State of Iraq (ISI) declared by Iraq Shura Council after Zarqawi killed.
- 2009 June. US troops out of Iraq cities. (Full withdrawal in 2011) End of 3rd Gulf War.
- 2010 March. Iraq elections. Premier al-Maliki loses. Stays in power. Turns on Sunni aligned w. US.
- 2011 January. Arab Spring. Civilian led protests throughout Middle East. Saudis spent \$100b to stop.
- 2011 March. Non violent protests in Daraa, Syria. Assad responds w. torture, barrel bombing, war.
- 2011 May. Bashar al-Assad, President of Syria, gives amnesty to Salafi-jihadists in his prisons.
- 2011 ISI sends Joulani to Syria to organize opposition to Bashar. (AQC affiliate). Al Nusra Front.
- 2012 March. Islamic State of Iraq and Syria (ISIS). al Raqqa, Syria. Kicked out in January, 2014.
- 2014 June. ISIS and Sunni Naqshbandi take Mosul, Iraq. Captures US armaments. Maliki resigns.
- 2014 August. 4th US Gulf War begins. ISIS in Iraq and Syria. Obama/allies bombing both countries.
- 2015 In Syria, 250,000 dead. 6.7 million displaced. 4.7 million refugees in neighboring countries.
- 2015 Lebanon/Jordan close. Summer/Fall 850,000 refugees via Greece to Europe. 500,000 Lesbos.
- 2015 September. Russia begins bombing Syrian targets in support of Assad regime.
- 2016 February. Macedonia closes border with Greece to prevent movement of refugees into Europe.
- 2016 March 20th EU-Turkey Agreement begins. Turks stop trafficking to islands. Refugee stalemate.
- 2016 June. 50,000 in Greek Army Camps. 5,000 in Island prisons. 700,000 in Libya waiting, etc.

President Trump's Administration and Budget February-March, 2017

I began researching President Trump's White House and Cabinet appointments, as well as his budget proposals, right after his inauguration. I did this in an effort to see what policy direction he was taking.

White House – Executive Office of the President lists ten appointments, their personal history and previous policy positions.

Policy Indicators Via Trump's “Cabinet-Level” Positions. This is a chart show eight positions, his appointments, their history and key policies. These appointees have cabinet standing, but are not Cabinet positions.

Trump's Budget Blueprint cited **Independent Agencies Proposed for Elimination.** This chart names the agency, shows its purpose and its activities.

The chart **Budget Blueprint by Department** lists those federal departments receiving increases and those receiving budget cuts. In the final chart, **Proposed Program Eliminations by Federal Department**, it shows which programs are scheduled for elimination and the rationale given for their elimination.

**WHITE HOUSE - EXECUTIVE OFFICE OF THE PRESIDENT
REINCE PRIEBUS, CHIEF OF STAFF**

Organized by Dan Leahy, February 22, 2017
Source: Wikipedia, unless cited.

WH - EOP	TRUMP	PERSONAL HISTORY	KEY POLICIES
Senior Counselor and Chief Strategist	<p>Stephen Kevin "Steve" Bannon</p> <p>b. 11/27/53</p> <p>a. 11/13/16</p>	<p>Born Norfolk, Virginia Irish-Catholic family Graduated Virginia Tech. Masters Security Studies, Georgetown. MBA Harvard (1983). US Navy – seven years. Goldman Sachs banker. Bannon & Co (1990), specializing in media. Produced 18 films and met Andrew Breitbart. CEO, Affinity Media (07-11). Founding Board, Breitbart CEO Trump campaign (08/16)</p>	<p>Films: In the Face of Evil (Ronald Reagan). The Undefeated (Sarah Palin). Fire from the Heartland: The Awakening of the Conservative Woman & Occupy Unmasked. Published: Clinton Cash.</p> <p>Said Breitbart website "the platform for the alt right."</p> <p>"I'm not a white nationalist. I'm a nationalist. I'm an economic nationalist."</p>
Senior White House Adviser	<p>Jared Corey Kushner</p> <p>b. 01/10/81</p> <p>a. 01/09/17</p>	<p>Born Livingston, New Jersey Orthodox Jewish Family Son of Real Estate developer. Harvard College BA in 2003. Bgt/Sold Somerville housing. NYU JD and MBA in 2007 Interned with DA & law firm. Married Ivanka Trump in 2009. Purchased New York Observer in 2006. April 2016 endorsed Trump in Republican primary. Real estate developer. Purchased 5th Avenue Bldg for record price, \$1.8 billion. CEO of Kushner Companies in 2008.</p>	<p>Architect of Trump's digital, online & social media. Ran 100 person social media team.</p> <p>Trump asked for him to have top secret security clearance.</p>

WH - EOP	TRUMP	PERSONAL HISTORY	KEY POLICIES
WH Counsel	<p>Don McGahn</p> <p>b. (68-69)</p> <p>a. 11/16</p>	<p>Atlantic City, New Jersey</p> <p>Attend US Naval Academy</p> <p>Notre Dame BA (91)</p> <p>Widener Law School, JD</p> <p>DC Law. Patton Boggs.</p> <p>Defended Tom DeLay</p> <p>McGahn & Assoc. 2004.</p> <p>Defended Koch's Freedom Partners. FEC Commissioner (08-13).</p> <p>Trump Campaign Counsel.</p>	<p>As Chief Counsel for National Republican Congressional Committee, defended Tom Delay on a variety of ethics and campaign violations. "Money gets transferred all the time."</p> <p>As FEC Commissioner, credited with loosening regulations on campaign spending.</p>
Counselor	<p>Kellyanne Elizabeth (Fitzpatrick) Conway</p> <p>b. 01/20/67</p> <p>a. 12/22/16</p>	<p>Born Camden, NJ. Irish-Italian parents. Catholic.</p> <p>St. Josephs HS (1985).</p> <p>At 20, won "World Champion Blueberry Packing." Trinity College (DC) BA. George Washington, JD. The Polling Company (95) & WomanTrend. Clients: Kemp, Quayle, Gingrich, Pence.</p> <p>Trump Campaign Manager August 2016.</p>	<p>Sees herself as an activist Gen X woman conservative.</p> <p>Opposes abortion. "We grew up with sonograms. We know life when we see it."</p> <p>Supports pathway to citizenship for undocumented workers.</p> <p>Supported Ted Cruz. Called Trump extreme, bulldozed little guy to get his way.</p>
<p>National Security Advisor</p> <p>Chief in-house advisor on national security issues.</p> <p>Participates in National Security Council and chairs meetings with State and Defense.</p> <p>No line authority, but close to President.</p>	<p>Michael Thomas "Mike" Flynn</p> <p>b. 12/58</p> <p>a. 11/18/16</p> <p>forced to resign 2/15/17</p>	<p>Middletown, Rhode Island</p> <p>Irish Catholic ancestry</p> <p>Rhode Island University, BS (1981) + ROTC. Various Masters degrees: Business Administration, Military Art & Science, National Security Studies, Naval War College.</p> <p>2nd Lieutenant US Army, 1981. Invaded Grenada & Haiti, Afghanistan and Iraq, 2002-2010. Defense Intelligence Director (2012). Retired year early, 8/7/2014.</p> <p>Flynn Intel Group w son.</p> <p>Consultant to Fiorina, Walker, Carson, Cruz & Trump.</p> <p>Board, ACT! For America.</p> <p>Author, Field of Fight (2016)</p>	<p>US less safe from Islamic terrorism in 2014 than prior to 9/11 attacks.</p> <p>His reports got "enormous pushback from Obama administration" who "did not want to hear the truth."</p> <p>Criticized Obama administration for not supporting Syrian opposition earlier.</p> <p>He supports Erdogan. Wants Fethullah Gulen extradited.</p> <p>Sees Islam as a political ideology and cancer. Tweets: "fear of Muslims is RATIONAL" Has seen signs in Arabic on SW border so Muslims can enter US illegally.</p>

WH - EOP	TRUMP	PERSONAL HISTORY	KEY POLICIES
<p>Director, National Economic Council</p> <p>Coordinate economic issues, advice to President, matching goals and policies & monitor implementation.</p>	<p>Gary Cohn</p> <p>b. 08/27/60</p> <p>a. 12/09/16</p>	<p>Shaker Heights, Ohio European Jewish family Gilmour Academy & American University School of Business.</p> <p>US Steel in Cleveland. Options Dealer, NY Mercantile Exchange.</p> <p>Goldman Sachs (1990) Head, Commodities Dept (96) Head, Global securities (04) GS President/CCOO. (2006) \$22m/year @ GS (2014)</p> <p>Kent State's Cohn Jewish Student Center in recognition of a gift from Cohn & wife.</p> <p>Board: NYU Child Study Center, American University, Gilmour Academy.</p>	<p>Former President of Disney, Michael Ovitz said: "He's a trader. He has that whole feel in his body and brain and fingertips."</p> <p>Led Goldman Sachs team to Brussels in 2009 proposing to place debt-due dates into the future for Greece government, "much as when strapped homeowners take out second mortgages to pay off their credit cards."</p> <p>Chair of Advisory Board at NYU's Hospital for Joint Diseases (2010).</p> <p>WSJ opinion piece in March 2014, "The Responsible Way to Rein in Super-Fast Trading."</p>
<p>Director, National Trade Council</p> <p>(New position in Executive Branch)</p>	<p>Peter Navarro</p> <p>b. 07/15/49</p> <p>n. 12/21/16</p>	<p>Tufts University BA 1972 Harvard MPA 1979 Harvard Ph.D in Econ. 1986 PC Volunteer Thailand 3 yrs Author: Death by China Radio/TV commentator. Film on China (2012) critique: "important political argument... drowned out by xenophobic hysteria..." (Sam Adams LA Times).</p>	<p>Economics Professor @ UC-Irving for 20 years. Three unsuccessful races as Democrat in San Diego area. Death by China chronicles "from currency manipulation and abusive trade policies, to deadly consumer products."</p>
<p>Special Representative for International Negotiations</p> <p>(Unclear whether in WH-EOP)</p>	<p>Jason Dov Greenblatt</p> <p>b. 1966/67</p> <p>a. Dec. 2016</p>	<p>Queens, New York Parents Hungarian Jewish Refugees fled to the US. Marsha Stern Talmudical Academy, Yeshiva University. NYU Law, JD (1992). NYC Real Estate Lawyer. Inspire Conversation Blog. Trump Lawyer since 1997. Executive VP, Legal Advisor to Trump & adviser on Israel.</p>	<p>Favors two-state solution reached by parties concerned and not imposed by outside, such as the UN.</p> <p>West Bank settlements are not an obstacle to peace.</p>

WH - EOP	TRUMP	PERSONAL HISTORY	KEY POLICIES
Senior Advisor	Stephen Miller	<p>Santa Monica liberal Jewish family.</p> <p>Became "conservative" after reading NRA's "Guns, Crime & Freedom."</p> <p>Duke University (07),</p> <p>Worked for Michele Bachmann, Press Secretary. Jeff Sessions' communications director.</p> <p>In January, 2016, he joined Trump campaign as senior policy advisor.</p> <p>He wrote Trump's speech for 2016 Republican National Convention.</p>	<p>As 16 year old, stated "Osama Bin Laden would feel very welcome at Santa Monica High School."</p> <p>While attending Duke University, accused Maya Angelou of "racial paranoia."</p> <p>As said MEChA "radical national Hispanic group that believes in racial superiority."</p> <p>As communications director for Jeff Sessions, he and Sessions developed "nation-state populism" as a response to globalization and immigration.</p>
Press Secretary	<p>Sean Michael Spicer</p> <p>b. 09/23/71</p> <p>a. 12/22/16</p>	<p>Barrington, Rhode Island Irish descent and Catholic. Connecticut College BA 1993 US Navy Reserves, Cmdr. '99 Naval War College MA. 2012 Staff for Republican Congress member. Communications Director for US House Republicans (2006-2009). Assistant US Trade Representative for GW Bush. Founder, Endeavor Global Strategies. Chief Republican Strategist, February, 2015</p>	

POLICY INDICATORS VIA TRUMP'S "CABINET-LEVEL" POSITIONS

Organized by Dan Leahy, March 1, 2017
(Source is wikipedia unless otherwise cited)

CABINET-LEVEL	TRUMP	NOMINEE HISTORY	KEY POLICIES
<p>CHIEF OF STAFF</p> <p>Executive Office of the President (EOP) Between 2000 & 2500 employees.</p> <p>No Senate confirmation</p>	<p>Reinhold Richard "Reince" Priebus</p> <p>b. 03/18/72</p> <p>n. 11/13/16</p>	<p>New Jersey/Green Bay. Greek Orthodox Christian</p> <p>Temper HS Kenosha, WI</p> <p>Univ. of Wisconsin BA</p> <p>Univ. of Miami. JD (98)</p> <p>Wisconsin Law firm.</p> <p>Ch., Wisc. Republicans (07)</p> <p>Republicans win state(10)</p> <p>Elected Ch. Of RNC (11)</p>	<p>Unify Tea Party and main Republican Party. Refused to use "blue" "red" state perspective. Authored "autopsy" report, 03/13.</p> <p>Outreach to Latino, Asian and Black communities.</p> <p>Didn't agree with Muslim ban or criticism of Muslim soldier.</p>
<p>ADMINISTRATOR, ENVIRONMENTAL PROTECTION AGENCY</p> <p>Protects human health and environment via federal regulations</p> <p>Ten regions, 27 labs., 15,193 FT workers, plus contractors.</p> <p>Senate confirmation</p>	<p>Edward Scott Pruitt</p> <p>b. 05/09/68</p> <p>n. 12/07/16</p> <p>Confirmed by full Senate, 52-46, 2/17/17</p>	<p>Danville, Lexington, KT.</p> <p>Georgetown College, BA</p> <p>University of Tulsa, JD (93)</p> <p>Five years private practice</p> <p>Oklahoma Senator (98-06)</p> <p>Loser Congress (01) and Lieutenant Governor (06).</p> <p>Mrg, Oklahoma RedHawks</p> <p>Won Attorney General (11)</p> <p>Nomination: run EPA to foster "both responsible protection of the environment and freedom for American businesses."</p>	<p>As AG continuously sued Obama's regulatory agenda: Immigration, Dodd-Frank, ACA, Clean Power Plan.</p> <p>Harold Hamm election co-chair. AG sided with ExxonMobil on global warming debate.</p> <p>Supported restrictive medical abortions, Hobby Lobby, marriage as man/woman.</p>
<p>DIRECTOR, OFFICE OF MANGAGEMENT AND THE BUDGET (WH-EOP).</p> <p>Prepare President's Budget and evaluate programs.</p> <p>Director + 6 positions President appointed confirmed by Senate.</p>	<p>John Michael "Mick" Mulvaney</p> <p>b. 07/21/67</p> <p>n. 12/16/16</p> <p>Confirmed by full Senate, 51-49, 2/16/17</p>	<p>Alexandria, VA & Charlotte, NC. Home in Indian Land, SC.</p> <p>Georgetown University (89)</p> <p>UNC Chapel Hill. JD (92)</p> <p>Law practice & family real estate business (92-97)</p> <p>Salsarita' Fresh Cantina.</p> <p>SC House (06). Senate (08)</p> <p>US House (2010-2016)</p>	<p>Opposed Bipartisan Budget Act of 2013 sponsored by Ryan and Murray because it needed greater focus on debt reduction.</p> <p>Endorsed Rand Paul for President in 2016 race.</p>

CABINET-LEVEL	TRUMP	PERSONAL HISTORY	KEY POLICIES
<p>DIRECTOR OF NATIONAL INTELLIGENCE</p> <p>This agency established April, 2005 post 9/11 Commission Report.</p> <p>Head of 16 member U.S. Intelligence Community and the CIA Director reports to this person.</p>	<p>Daniel Ray Coats</p> <p>b. 05/16/43</p> <p>n. 01/05/17</p> <p>Senate Confirmation pending.</p>	<p>Born in Jackson, Michigan. Illinois' Wheaton College BA 1965. US Army, 1966-1968. Indiana University Law School, JD. 1972.</p> <p>District Representative for US Representative Dan Quayle, 1976-1980. Elected US House, 1980. Appointed to US Senate in 1988. Served in US Senate until 2016.</p> <p>US Ambassador to Germany, 2001-2005. 2007 Lobbyist for Cooper Industries, a Texas corporation based in Bermuda.</p>	<p>Has supported a variety of gun control measures such as a waiting period and restrictions of semiautomatic assault weapons.</p> <p>However, in the US Senate he voted against expanded background checks for gun buyers.</p> <p>Opposed Clinton's effort to allow LGBT to serve openly in US military. Supports same sex marriage.</p> <p>Wanted Obama to punish Russia over Crimea.</p>
<p>CENTRAL INTELLIGENCE AGENCY</p> <p>A civilian foreign intelligence service, primarily using human intelligence and reporting to the Director of National Intelligence.</p> <p>Priorities: counterterrorism, nuclear nonproliferation, informing about overseas events, counterintelligence & Cyber intelligence.</p>	<p>Michael Richard Pompeo</p> <p>b. 12/30/63</p> <p>n. 11/18/16</p> <p>Confirmed by Full Senate, 66-32, 01/23/17</p>	<p>Born Orange, California Graduated US Military Academy, West Point, Mechanical engineering in 1986. Regular Army, 1986-1991. Last tour in Gulf War.</p> <p>Founded Thayer security. Sold 2006. President of Sentry Int'l, oilfield equipment company.</p> <p>Won 4th District Kansas US House of Representatives, 2010, 2012, 2014, 2016. Support by Koch Industries and employees, American's for Prosperity.</p>	<p>Rejects concepts of global warming, opposes regulation of greenhouse gas emissions, no environmental benefit to Obama's Clean Power Plan, signed "No Climate Tax Pledge," and wants wind power tax credits ended.</p> <p>Opposes abortion, the ACA, & the mandatory GMO food labeling.</p> <p>Criticized Obama for removing General McChrystal & said Obama did not give full support to servicemen in the field.</p> <p>Supports full surveillance, wants Gitmo expanded, black sites opened & believes Snowden should be sentenced to death</p>

<p>ADMINISTRATOR, SMALL BUSINESS ADMINISTRATION</p> <p>Enable small business vitality via capital, contracts and counseling, One office/state. 900 Development Ctrs. 110 Women Business Ctrs. 350 SCORE chapters. 90% of loans guaranteed.</p> <p>Administrator + 3 President appointed confirmed by Senate.</p>	<p>Linda Marie (Edwards) McMahon</p> <p>b. 10/04/48</p> <p>n. 12/07/16</p> <p>Confirmed by full Senate, 81- 19.</p>	<p>Born in New Bern, NC Baptist. Catholic convert. Married HS friend, Vincent. E. Carolina U. BA French (66) paralegal French translator. Lives in Greenwich, Ct. Co-founded Titan Sports (80) President/CEO (93/97) WWE transforms wrestling industry. GET R.E.A.L. Literacy program. Smack Down Voter Registration Drive (00-08) Board: Close Up Fd., Sacred Heart University, Make-A- Wish, Special Olympics, USO. Lost 2 US Senate races (10/12)</p>	<p>Campaigned for US Senate on promises of lower taxes, fiscal conservatism and job creation.</p> <p>As a Republican fundraiser after 2012 US Senate defeat, she donated to American Crossroads and Ending Spending Fund.</p> <p>Joined donors Paul Singer and Charles R. Schwab at Jackson Hole meeting hosted by Ricketts in favor of same sex marriage and immigration reform.</p>
<p>AMBASSADOR TO THE UNITED NATIONS</p> <p>Leads US delegation.</p> <p>US Representative to Security Council and to plenaries of the General Assembly.</p>	<p>Nimrata "Nikki" (Randhawa) Haley</p> <p>b. 01/20/72</p> <p>n. 11/23/16</p> <p>Confirmed by full Senate, 96-4, 01/24/17</p>	<p>Bamburg, South Carolina Immigrant parents. Indian- Sikh heritage. Christian. Graduated Orangeburg HS and Clemson U. BS in Accounting. Worked in mother's Exotica Int'l clothing shop. Treasurer & President Nat'l Association of Women Business Owners. Elected SC House (04). Elected Governor (10). Re- elected (14)</p>	<p>Anti-Tax, anti-union, fiscally conservative.</p> <p>SC will be "one of the lowest union-participation states in the country."</p> <p>Supported performance rating of teachers, school choice and charter schools, anti-BDS legislation and photo i.d. at polls.</p>
<p>US TRADE REPRESENTATIVE</p> <p>Executive Office of the President.</p> <p>Recommends trade policy, conducts trade negotiations.</p> <p>200 employees, offices in Geneva and Brussels.</p> <p>Senate confirmation</p>	<p>Robert Emmett Lighthizer</p> <p>b. 10/11/47</p> <p>n. 01/03/17</p> <p>Senate confirmation pending.</p>	<p>Ashtabula, Ohio Georgetown Univ. BA 1969 Georgetown Univ. JD 1973 Lawyer. Represented Steel Industry. Deputy Trade Rep for Reagan.</p>	

TRUMP SAYS, WITHOUT SAFETY THERE IS NO PROSPERITY

AMERICA FIRST, Trump's Budget Blueprint released March 16, 2017, states that "A budget that puts America first must make the safety of our people its number one priority – because without safety, there is no prosperity."

INDEPENDENT AGENCIES PROPOSED FOR ELIMINATION:

By Dan Leahy

AGENCY	PURPOSE	ACTIVITIES
The US Interagency Council on Homelessness	Formed in 1987 to coordinate 19 federal agencies' response & create national partnership to end homelessness.	With a \$3.5 million budget & 20 staff (2016), implement 2010 strategic plan, "Opening Doors," to provide affordable housing and sustainable employment for 550,000 without shelter each night in the US.
The US Chemical Safety & Hazard Investigation Board. (CSB)	Formed in 1998, CSB purpose was to be a completely independent investigator of chemical accidents at fixed industrial facilities.	Functioning independent of EPA or OSHA and modeled after the NTSB, its most recent investigations were: Deepwater Horizon (2010), Chevron Refinery Fire (2012) and the West, Texas Fertilizer Fire (2013).
The Corporation for National and Community Service	Formed in 1993 in a merger with ACTION to encourage volunteering in communities to address poverty, environment, education and unmet human needs.	With a budget of \$1b (2013) & 485 staff (2006) engages five million Americans through AmeriCorp, Senior Corps, VISTA, US Freedom Corps. In 2011, the Learn and Serve America, which engaged 1 million students annually was eliminated.
The Legal Services Corporation. (LSC)	Formed in 1974, LSC is a publicly funded, 501(c)(3) non-profit corporation to ensure equal justice by providing civil legal assistance to those who can't afford it.	With a budget of \$375 million (2015), LSC is the largest single funder of civil legal aid in the country, distributing more than 90 percent of its total funding to 134 independent non-profit legal aid programs with at least one program in every state, plus Puerto Rico, DC, Guam, Micronesia and the Virgin Islands.
The Institute of Museum and Library Services	Formed in 1996, it is the main source of federal support for libraries and museums within the US.	With a \$227 million budget (2015) & staff of 65, its vision is a "democratic society where communities and individuals thrive with broad public access to knowledge, cultural heritage and lifelong learning."
The Neighborhood Reinvestment Corporation	Formed in 1978 and working as NeighborWorks America, it provides grants to more than 240 community development organizations.	In last five years, it generated more than \$19.5 billion in reinvestment in these communities & assisted more than 1.7 million homeowners with Foreclosure Mitigation Counseling.

AGENCY	PURPOSE	ACTIVITIES
National Endowment for the Arts (NEA)	Formed in 1965, the NEA offers support and funding for projects exhibiting artistic excellence. It is the largest grant maker to arts organizations in the nation.	Operating with a budget of \$146 million (2015), the NEA has, between 1965 and 2008, made in excess of 128,000 grants, totaling more than \$5 billion dollars.
Corporation for Public Broadcasting (CPB)	Formed in 1967, CPB is a federally funded non-profit corporation to promote public broadcasting. More than 70% of its funding goes to 1,400 locally owned radio & TV stations.	In 2014, its \$445 million appropriation was distributed to local public TV stations (\$222m), TV programming (\$74m), local public radio stations (\$69m), Public Broadcasting Service (\$26m), radio programming grants (\$22m), CPB administrative costs (\$22m) and the Radio Program Fund (\$7m).
Appalachian Regional Commission (ARC)	Formed in 1965, ARC is a federal-state partnership for self-sustaining economic development for West Virginia and portions of 12 states serving 420 counties with population of 25 million.	ARC operates through 73 local development districts. Since its creation, ARC has helped cut the number of high poverty counties in Appalachia from 295 in 1960 to 91 today. Over the past five years, ARC helped retain or create 101,000 jobs and grants have leveraged almost \$2.7 billion in private investments.
Denali Commission	Formed in 1998, delivers federal infrastructure services in rural areas of Alaska, including health care facilities & surface & water transportation.	"The President's newly released FY2018 budget outline does not include funding for the four operating regional commissions."
Delta Regional Authority (DRA)	Formed in 2000, DRA is a federal-state partnership to improve the quality of life in the 252 counties and portion of eight states in the Mississippi River Delta Region.	At least 75% of DRA funds must be invested in economically distressed counties and parishes with half for transportation and basic infrastructure. DRA has leveraged investment of \$2.9 billion in the area, including government and private funds and helped fund directly 934 projects in its eight state region.
Northern Border Regional Commission (NBRC)	Formed in 2008, the NBRC is a federal-state partnership for economic development in northern Maine, NH, Vt & NY. www.nbrc.gov	In 2016, NBRC approved \$7.4 million in grants for development projects, approved a new Five Year Strategic Plan (2017-2021) for its region of 1,100 towns and 36 counties with over 2 million people.

AGENCY	PURPOSE	ACTIVITIES
US Institute of Peace (USIP)	Formed in 1984, USIP provides analyzes of conflicts to promote int'l peace and resolution of conflicts without recourse to violence.	With a \$39m budget & 275 staff it is a national peace academy akin to the national military academies. USIP had operations in the Balkans, Afghanistan and Iraq, housed numerous blue-ribbon commissions, authors reports and is active in 20 countries.
Woodrow Wilson Int'l Center for Scholars	Formed in 1968, the Wilson Center is a private-public think tank with 1/3 funding from the federal government.	There are approximately 30 areas of study such as Programs for Africa, Asia, Brazil, Canada, Cold War History, Kennan (Russia), Kissinger (China), Mexico, North Korea and publication of the Wilson Quarterly
Overseas Private Investment Corporation (OPIC)	Formed in 1971, OPIC is the federal government's development finance arm providing loans and political risk insurance to help businesses gain footholds in emerging markets.	Besides financing and risk insurance, OPIC also invests in projects such as a 70 megawatt photovoltaic power plant in Chile or a \$1.5 billion investment for energy projects in Africa.
African Development Fund (USADF)	Formed in 1980, USADF provides grants of up to \$250,000 to benefit marginalized groups in Sub-Saharan Africa.	Since its formation, it has provided financing to more than 1,500 small enterprises and community organizations. It has provided \$17 million to 200 projects in 20 countries.
Inter-American Fund (IAF)	Formed in 1972, IAF funds development projects in Latin America and the Caribbean.	Since 1972, IAF has awarded 4,920 grants worth \$665 million. Its Fellowship program has 1,047 alumni who work in 35 countries and represent 117 US universities in 36 states.
US Trade & Development Agency (USTDA)	Formed in 1961, USTDA has an annual budget of \$60m with a staff of 80 and projects in 66 countries.	The USTDA helps companies create US jobs through export of US goods and services. In 2015 it committed over half of its investments to renewable power with potential to unlock \$4.3 billion in financing.

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March 20, 2017

BUDGET BLUEPRINT BY DEPARTMENT

The core of President Trump's America First Budget Blueprint (March 16, 2017) to “make America great again” is rebuilding “our Nation's military without adding to the Federal deficit.” The \$54 billion increase in defense spending is offset by \$54 billion in proposed reductions to non-Defense programs.

The Departments of Defense, Homeland Security and Veterans Affairs all receive proposed budget increases while all the other Departments receive proposed budget decreases. In terms of percentage decreases, the greatest is the EPA (31%), followed by State (28%) and Agriculture & Labor (21%).

BUDGET INCREASES

DEPARTMENT	2018 REQUEST	AM'T INCREASED	% '17 ANNUALIZED
DEFENSE	\$ 639.0 Billion	\$ 52.0 Billion	10% increase
HOMELAND	\$ 44.1 Billion	\$ 2.8 Billion	6.8% increase
VETERANS	\$ 78.9 Billion	\$ 4.4 Billion	6.0% increase

BUDGET CUTS

DEPARTMENT	2018 REQUEST	AM'T DECREASED	% '17 ANNUALIZED
AGRICULTURE	\$ 17.9 Billion	\$ 4.7 Billion	21% decrease
COMMERCE	\$ 7.8 Billion	\$ 1.5 Billion	16% decrease
EDUCATION	\$ 59.0 Billion	\$ 9.0 Billion	13% decrease
ENERGY	\$ 28.0 Billion	\$ 1.7 Billion	5.6% decrease
HEALTH & HUMAN	\$ 69.0 Billion	\$15.1 Billion	17.9% decrease
HOUSING & URBAN	\$ 40.7 Billion	\$ 6.2 Billion	13.2% decrease
INTERIOR	\$ 11.6 Billion	\$ 1.5 Billion	12.0% decrease
JUSTICE	\$ 27.7 Billion	\$ 1.1 Billion	3.8% decrease
LABOR	\$ 9.6 Billion	\$ 2.5 Billion	21.0% decrease
STATE	\$25.6 Billion	\$10.1 Billion	28.0% decrease
TRANSPORTATION	\$16.2 Billion	\$ 2.4 Billion	13.0% decrease
TREASURY	\$21.1 Billion	\$.5 Billion	4.1% decrease
EPA	\$ 5.7 Billion	\$ 2.6 Billion	31.0% decrease
NASA	\$19.1 Billion	\$	0.8% decrease
SMALL BUSINESS	\$826.5 Million	\$43.2 Million	5.0% decrease

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March 21, 2017

PROPOSED PROGRAM ELIMINATIONS BY FEDERAL DEPARTMENT

On March 16, 2017, the Office of Management and Budget released President Trump's document entitled, "American First: A Budget Blueprint to Make America Great Again."

In the chart below, I've listed by federal department those programs that this budget has identified for elimination. These eliminations totally \$54 billion dollars is intended to offset the \$54 billion dollar increase to the Department of Defense.

See if you can identify a program that directly effects you and our community.

DEPARTMENT	PROGRAMS ELIMINATED	RATIONALE
AGRICULTURE	Water & Wastewater loan and grant program, a savings of \$498 million from the 2017 annualized CR level.	Rural communities can be served by private sector financing or other federal investments such as the EPA's State Revolving Fund.
AGRICULTURE	The McGovern-Dole International Food for Education program.	Lacks evidence that it is being effectively implemented to reduce food insecurity.
COMMERCE	The Economic Development Administration, a savings of \$221 million from the 2017 annualized CR level.	Limited measurable impacts, plus duplicative of Rural Utilities Service of Agriculture & DOT grants to States.
COMMERCE	The Minority Business Development Agency	Duplicative of efforts such as SBA's district offices and development centers.
COMMERCE	The Manufacturing Extension Partnership that provides consulting services to small and medium size manufactures, a savings of \$124 million.	Eliminating federal funds transitions to solely to non-federal sources as originally intended when established.
COMMERCE	Sea Grant & other coastal and marine management, research and education at NOAA, a savings of \$250 million.	These programs are a lower priority than core functions such as surveys, charting and fisheries management.
DEFENSE	NONE MENTIONED	
EDUCATION	Supportive Effective Instruction State Grants program, saving \$2.4 billion	It is poorly targeted and spread thinly across thousands of districts with scant evidence of impact.
EDUCATION	21 st Century Community Learning Centers program, which supports before and after school programs, as well as summer programs, a savings of \$1.2 billion	Lacks strong evidence of meeting its objectives, such as improving student achievement.

DEPARTMENT	PROGRAMS ELIMINATED	RATIONALE
EDUCATION	Federal Supplemental Educational Opportunity Grant program that delivers need based grants, a savings of \$732 million from the 2017 annualized CR level.	Less well targeted than the Pell Grant program and reduces complexity in student aid.
EDUCATION	Eliminates or reduces over 20 categorical programs including Striving Readers, Teacher Quality Partnership, Impact Aid Support Payments for Federal Property and International Education Programs.	These programs do not address national needs, duplicate other programs or are more appropriately supported with State, local or private funds.
ENERGY	Advanced Research Projects Agency-Energy, the Title 17 Innovative Technology Loan Guarantee Program and the Advanced Technology Vehicle Manufacturing Program	The private sector is better positioned to finance disruptive energy research and to commercialize innovative technologies.
ENERGY	The Weatherization Assistance Program and the State Energy Program.	These eliminations and focused funding at the Offices of Energy Efficiency, Nuclear Energy, Electricity Delivery & Fossil Energy Research save \$2 billion from the 2017 annualized CR level.
HEALTH AND HUMAN SERVICES	The Fogarty International Center. (One of the 27 component organizations of the National Institute of Health. It is the only arm of NIH whose sole mission is global health. Founded in 1968. wikipedia)	This elimination as well as budget reductions at the National Institutes of Health saves \$5.8 billion from 2017 annualized CR level.
HEALTH AND HUMAN SERVICES	Eliminates \$403 million in health professions and nursing training programs.	A lack of evidence of that they significantly improve the Nation's health workforce
HEALTH AND HUMAN SERVICES	Low Income Home Energy Assistance Program and the Community Services Block Grant program of the Office of Community Services, saving \$4.2 billion from the 2017 annualized CR level.	These two programs are both limited-impact programs. The LIHEA can't demonstrate strong performance outcomes and CSBG is duplicative of other federal programs.
HOMELAND SECURITY	Eliminates or reduces unauthorized and under performing programs administered by the TSA, a savings of \$80 million from the 2017 annualized CR level.	To strengthen screening at airport security checkpoints.
HOMELAND SECURITY	TSA grants to State and local jurisdictions.	Local enforcement patrols should already be a high priority for State and local partners.

DEPARTMENT	PROGRAMS ELIMINATED	RATIONALE
HOUSING & URBAN DEVELOPMENT	Community Development Block Grant program, a savings of \$3 billion from the 2017 annualized CR level.	The program is not well targeted to the poorest populations and has not demonstrated results. The Budget devolves these activities to the State and local level.
HOUSING & URBAN DEVELOPMENT	HOME Investment Partnership Program, Choice Neighbors and Self-help Homeownership Opportunity Program, a savings of \$1.1 billion from the 2017 annualized CR level.	State and local governments are better positioned to serve their communities based on local needs and priorities.
HOUSING & URBAN DEVELOPMENT	Section 4 Capacity Building for Community Development and Affordable Housing, a savings of \$35 million from the 2017 annualized CR level.	Duplicative of efforts funded by philanthropy and other flexible private sector investments.
INTERIOR	Abandoned Mine Land grants, National Heritage Areas and National Wildlife Refuge fund payments.	These three programs overlap with other grants, should be funded locally or are duplicative of other payment programs.
JUSTICE	Eliminates approximately \$700 million from programs including the State Criminal Alien Assistance Program.	These program are either outmoded, met their goal or exceeded their usefulness.
LABOR	Senior Community Service Employment Program (SCSEP). With this elimination and other grant reductions, there is a savings of \$434 million from the 2017 annualized CR level.	Ineffective in meeting its purpose to transition low income seniors into unsubsidized jobs.
LABOR	Eliminates grant funding of the Bureau of International Labor Affairs, saving \$60 million from the 2017 annualized CR level	Largely noncompetitive and unproven.
LABOR	Job Corps Centers for the disadvantage youth. that do a poor job educating and preparing students for jobs	(It does not say all such centers, just those doing a poor job).
LABOR	Eliminating technical assistance grants from the Office of Disability Employment Policy	The Budget launches an early intervention demonstration project allowing States to evaluate methods to help.
LABOR	Eliminates the training grants from OSHA, a savings of almost \$11 million from the 2017 annualized CR level.	These grants are unproven and will focus the agency on its central work of keeping workers safe on the job.
DEPARTMENT	PROGRAMS ELIMINATED	RATIONALE

STATE, USAID, TREASURY INT'L PROGRAMS	Global Climate Change Initiative and US funding of Green Climate Fund and its two precursor Climate Investment Funds	Fulfills President's pledge to cease payments to US climate change programs.
STATE, USAID, TREASURY INT'L PROGRAMS	Emergency Refugee and Migration Assistance account	This is a duplicative and stovepiped account.
STATE, USAID, TREASURY INT'L PROGRAMS	Complex Crisis Fund and direct appropriations to the East-West Center.	Programs like the Complex Crisis Fund are overlapping and duplicative and the East West Center can continue with other funding sources.
TRANSPORTATION	Eliminates Federal support for Amtrak's long distance train services	Inefficient and incur the vast majority of Amtrak's operating loses.
TRANSPORTATION	Essential Air Service (EAS) program that subsidizes commercial air service to rural airports, a discretionary savings of \$175 million from the 2017 annualized CR level.	Flights not full, too high a subsidy/passenger, close to major airports, other modes available.
TRANSPORTATION	TIGER discretionary grant program, saving \$449 million from the 2017 annualized CR level.	Unauthorized and awards are available from existing surface transportation formula programs.
TREASURY	Community Development Financial Institutions (CDFI) Fund grants, a savings of \$210 million from the 2017 annualized CR level.	The industry that CDFI was intended to jump start 20 years ago is now mature.
VETERAN AFFAIRS	NONE MENTIONED	
ENVIROMENTAL PROTECTION AGENCY (EPA)	Eliminates federal funding for the Clean Power Plan, international climate change programs, climate change research and partnership programs, a savings of \$100 million from the 2017 annualized CR level.	The Budget reorients EPA's air program to protect the air we breathe without unduly burdening the American economy.
ENVIROMENTAL PROTECTION AGENCY (EPA)	Eliminates federal funding for the Great Lakes Restoration Initiative, the Chesapeake Bay and other geographic programs, a savings of \$427 million.	Returns responsibility to State and local entities and allows the EPA to focus on its highest national priorities
ENVIROMENTAL PROTECTION AGENCY (EPA)	Eliminates Energy Star, Targeted Airshed Grants, the Endocrine Disruptor Screening Program, infrastructure assistance to Alaska Native Villages and the Mexico Border and more than 50 EPA programs, a savings of \$347 million.	Lower priority and poorly performing programs.
DEPARTMENT	PROGRAMS ELIMINATED	RATIONALE

NATIONAL AERONAUTICS & SPACE ADMINISTRATION	No funding for a multi-billion-dollar mission to land on Europa. (Dan: smallest of the four Galilean moons orbiting Jupiter.)	Other missions more important according to the science community.
NATIONAL AERONAUTICS & SPACE ADMINISTRATION	Cancels the multi-billion-dollar Asteroid Redirect Mission. (Dan: robotic visit to near earth asteroid, collect a multi-ton boulder & use in deflection demonstration.	To accommodate increasing development costs.
NATIONAL AERONAUTICS & SPACE ADMINISTRATION	Terminates four Earth science missions (PACE, OCO-3, DSCOVR Earth-viewing instruments and CLARREO Path Finder.	
NATIONAL AERONAUTICS & SPACE ADMINISTRATION	The Office of Education, for a savings of \$115 million.	Has experienced challenges in implementing a NASA wide education strategy and has functions that are duplicative.
SMALL BUSINESS ADMINISTRATION (SBA)	PRIME technical assistance grants, Regional Innovation Clusters and Growth Accelerators. Eliminating these and other grants save \$12 million from the 2017 annualized CR level.	The private sector provides effective mechanisms to foster local business development and investment.

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March 22, 2017

City of Olympia
Property Ownership and Tax Exemptions
July-November, 2019

In the spring of 2019 I began to research the changing skyline in downtown Olympia and to look at the results of the City Council granting property tax exemptions to builders of market rate housing complexes.

There are three charts.

The first chart, **City of Olympia's Downtown Core: Mayor and Council's Property Tax Exemptions and Future Requests**, (November 2019), shows the 13 downtown buildings, the number of residential units, parking spaces and retail space in each and the size of the exemption on residential costs.

The second chart, **Vacant Retail Spaces in Downtown**, (July 2019) shows the address, former occupant, building owner and square feet of the 105,945 square feet of vacant retail space.

The third chart, **Who Owns Downtown Olympia**, shows the address, owner, corporate officer and assessed value of buildings in the downtown core, Water to Plum and State to Legion.

**CITY OF OLYMPIA'S DOWNTOWN CORE
MAYOR AND COUNCIL'S PROPERTY TAX EXEMPTIONS AND FUTURE REQUESTS**

Location	Name	Unit	S	Pk	Retail	LLC & Governor	8 yr. Property Tax Exempt
500 Columbia Not complete	Harbor Heights Columbia Place	114	7	259	58,000	500 Columbia Pl LLC. J.Brent McKinley	Vine Street Investors LLC to Columbia Pl LLC. Requested exemption. 3/26/2019
123 4 th Ave. @Columbia Complete	123 4 th Ave.Bldg (vacant retail)	138	7	120	7,458	Columbia Heights Partners, LLC. Shuo Lou. Tukwila	Mayor/Council exempted \$23,182,900. 4/7/2015.
410 5 th Ave Not complete	Views on Fifth	138	9	139	4,858	Views on 5 th LLC. Brogan, Gorban, EmilyKhodorkosky	17-2528. Approved by Hearing Examiner(HEX) 1/25/18. No request yet.
510 State NE Not complete	Westman Mill (near children's museum)	86	4	73	8,500	Port of Olympia. 3 rd Gen Investments LLC. Walker John	Lease agreement with Port. for land. Approved by HEX. 5/4/18.Requested 6/28/19
114/116 4 th Not complete	State & Water (2 parking lots)	60	5	39	2,968	Urban Oly 9 LLC Walker John	Paid \$1m 8/22/18. Infill Exempted from SEPA review. No request yet.
400 AdamsSE Complete	Annie's Flats @ 5 th Avenue.	48		23		Urban Olympia 4 LLC. Walker John	Mayor & Council exempted. 11/21/2017. \$8.121.215.
210 State St. Not complete	Dockside Flats "Laurana" (Les Schwab)	44	3	39	6,400	Urban Olympia 5 LLC. Walker John	Purchased for \$1.9 million 12/15/16.App'd HEX 4/6/18. Requested 6/28/19
312 Capitol Not complete	Market Flats (parking lot)	44	5	18	2,086	Urban Olympia 7 LLC.Walker John	Historical Downtown Square LLC quit claim. 10/16/18. No request yet.
512 12th SE @ Jefferson Complete	Campus Lofts	43	4	42	0	CSV CDOW SK, LLC. Dow/Kwok. Walker John.	Mayor/Council exempted \$5,272,072. 5/17/2016. 3 rd Gen. (Walker John)
321 Legion Complete	321 Lofts @ Adams	36	4	33	0	Urban Olympia 3 LLC. Walker John	Mayor/Council exempted \$4,549,800. 5/17/2016.
322 Columbia Canceled	Percival Condos	(28)	7	2fl		Rants Groups.	Mayor/Council exempted (\$28,374,305). 11/27/18.
600 Franklin Complete	Franklin Lofts	19				Urban Olympia 3 LLC. Walker John	Mayor/Council exempted \$1,699,562. 12/16/14
924 State E. Complete.	924 State E.	4			0	924 State LLC Mike Auderer	Mayor/Clc exempted 5/9/17 Amount unknown.
TOTAL	13 Buildings	774		743	90,270	Walker John has 8 of the 13 buildings.	Excluding Rants, Mayor/Clc exempted \$ 42,825.549.

Exempting \$42,825,549 in Residential Cost means building owners will not pay property taxes of \$525,041/year or \$4,200,329 over 8 years. These taxes are made up by other taxpayers or hand a loss to taxing districts. (November 5, 2019)

Vacant Retail Spaces in Downtown: Legion to State/Water to Plum. As of 7/27/19
Mayor/Council approved 90,270 sf of new retail space as 105,945 sf is vacant in downtown core

Street/Avenue	Former Occupant	Sq. Feet	Current Owner	Purchase/Comment
406 Water SW	Parade of Species	1,160	Joe Illing/Barbara Taylor	
113 Columbia NW	Midnight Sun	1,200*	609 Partners LLC 72x21 Todd Tovani & Trent Hart	Bgt. \$390,000. 9/25/18 113 to 117.3,360 sf
111 Columbia NW	Hart's Mesa	3,240*	No parcel reference	(135 x 24)
400 Columbia	Never rented	10,985	Columbia Heights Partners 123 4 th Avenue Building	10,985 = Total SF. Noodle Cafe isn't vacant
528 Capitol Way S	Metro PCS Phones	882*	No parcel reference	(21x42)
509 Capitol Way S	Vendetta Smokes	4,772	Perry & Kyung Park	Bgt. \$598,500 5/22/17
501 Capitol Way S	Bartels Men's	2,800	IOOF No. 1	
403 Capitol Way S	Goldberg's Store	14,029	Olympia Federal S&L	Bgt.\$2,430,000 12/23/09
422 Capitol Way S	Olympia Nat'l Bk.	4,655	KBJ Investments LLC	(110 5 th Ave SE). M. Reid
113 Capitol Way N	Trinacria	1,960	Labor Bldg LLC. 119 NW	Bgt. \$825,000 3/09/07
510 Franklin SE	YMCA	19,956	Dan Stacey	Bgt. \$500,000 10/04/18
425 Franklin SE	Big Whiskey	7,100	KBJ Investments LLC	Michael Reid, Governor
414 Franklin SE	Mills & Mills Funeral Home	2,760	Manium LLC. Shelton Brandi Stanart	Bgt. \$365,000 02/16/18 2480 Apartments
704 4 th Avenue E	Sizizis	800	Manium LLC Shelton	D. Moore to Manium. 1/18
325 4 th Avenue E	Speak Easy Bar Hair Solon	900*	Urban Olympia LLC Walker John (15x60)	Bgt. \$325,000 2/1/11 5600 Apts. 7,004sf Retail
308 4 th Avenue E	Griswold's Office	2,992	City of Olympia	Bgt. \$300,000 5/31/16
211 4 th Avenue E	Last Word Books	4,257*	Spokane Equity LLC	Bgt.\$3,950.000 3/27/19
203A 4 th Avenue E	Wine Bar	630*	No parcel reference	Security Building
123 4 th Avenue W	Never rented		Columbia Heights Partners	123 4 th Avenue Building
115 4 th Avenue W	Never rented		Columbia Heights Partners	123 4 th Avenue Building
112 4 th Avenue W	Ben Moore's	2,740	City of Olympia	Bgt. \$950,000 12/17/18
210 4 th Avenue W	Antique Junkie	1,449*	TAJ 2 LLC Andre Scott (21 x 69)	7200 is Total Retail space. Cascadia Grill.Ice Cream
210 ½ 4 th Avenue W	Election	828*	TAJ 2 LLC Tom Glaspie	Bgt Angelus\$1.9m4/24/19
209 4 th Avenue W	Barnes Floral	2,400	Barnes Building LLC	2400 sf apartments
116 Legion	Urban Onion, etc	11,700	Marion Ct Preservation LP	Olympia Apt. 14,400 sf.
117 5 th Avenue	5 th Ave. Sandwich	1,750	Downtown Evergreen	Rants Gp: Mike Mott
TOTAL	26 total vacancies	105,945	* - Dan's calculation.	Dan Leahy's Chart. danleahy43@yahoo.com

WHO OWNS DOWNTOWN OLYMPIA ?

Water to Plum – State to Legion. Explanations of (*) are on last page of the chart.
 Chart by Dan Leahy, August 7, 2019

ADDRESS*	INDICATOR*	OWNER	GOVERNOR*	VALUE*	SALE*
116 Water NW	Building Site	Urban Olympia 9 LLC	Walker John	296,400	08/22/18
114 Water NW	Building Site	Urban Olympia. 9 LLC	Walker John	293,100	08/22/18
110 Water NW	Parking Lot	Water St. Bldg. LLC	Jerry Fulks	261,500	
406 Water SW	Vacant Office	Joseph Illing		493,900	
416 Water SW	Parking Lot ?	Mallory Family Trust		236,700	
520 Water SW	Office Building	Heritage Federal S&L		873,400	
105 Columbia NW	Graphic Bldg	10 Col. Limited Part.	F. Sandy Desner	585,400	07/02/10
119 Columbia NW	Apartments	Dilley LLC	Jeff Dilley	352,100	05/30/08
116 Columbia NW	Parking Lot	City of Olympia	Steve Hall*	233,500	
114 Columbia NW	Parking Lot	City of Olympia	Steve Hall	221,300	05/11/05
117-113 Colb. NW	Jack's Shoe	609 Partners LLC	Todd R. Tovani	389,500	09/25/18
407 Columbia SW	The Mark	Lisa S. Owen		177,100	03/23/01
409 Columbia SW	The Mark	Lisa S. Owen		191,300	03/23/01
510 Columbia SW	Estate	Dwtn Evergreen Prop.	Michael Motte	509,200	06/02/09
520 Columbia SW	Parking Lot	JA Morris Co. LLC	James Morris	330,600	08/23/16
525 Columbia SW	Architects	525Colb. ST SW LLC	Ronald Thomas	425,200	05/11/04
119 Capitol Wy N.	Brotherhood	Labor Bldg. LLC	Pat Kwiecinski	1,056,300	03/09/07
114 Capitol Wy N.	Gallery	Susan Christian		193,200	08/29/11
110 Capitol Wy N.	Parking Lot ?	Daylight Prop. LLC	Robert Hall	292,100	02/03/05
109 Capitol Wy N.	Colors/Cuts	Daurehoj Comcl. LLC	Noah Forsbre	738,600	04/10/14
107 Capitol Wy N.	Browsers	Griffith Squared LLC	Telfer Griffith	206,500	
101 Capitol Wy N.	Mottman Bldg.	Daylight Prop. LLC	Robert Hall	1,643,100	02/03/05
402 Capitol Wy S.	Bank	US Bank of Wash.		2,022,200	
403 Capitol Wy S.	Vacant Bldg.	Olympia Fed. S&L	Wayne Stanley	1,045,200	10/10/96
406 Capitol Wy S.	Archibald's	Philip Rollins		471,600	
410 Capitol Wy S.	Hot Toddy	Stephen Maddox		459,700	
414 Capitol Wy S.	Popinjan	TreacyBraudrick-Rose		642,000	8/31/15
420 Capitol Wy S.	Old Town Bikes	Asporada LLC	Gary Andrews	540,900	02/21/19

ADDRESS	INDICATOR	OWNER	GOVERNOR	\$VALUE	SALE
421 Capitol Wy S.	Bank	Olympia Federal S&L	Wayne Stanley	3,832,000	
500 Capitol Wy S.		Oly.Walker Bldg. LLC	Lizabeth Tyler	940,500	12/16/04
501 Capitol Wy S.	Former Bartels	IOOF No 1		1,134,200	
507 Capitol Wy S.	Basilico	Ali M. Raad		217,100	
509 Capitol Wy S.	Grocery Store	Perry/Kyung Park		366,200	10/10/02
510 Capitol Wy S.	The Martin Apts	Martin/HarrisOly LLC	Heritage Bldg	1,291,000	12/14/18
513 Capitol Wy S.	Banh Mi	Walter/Theresa Kluh		133,600	01/31/06
515 Capitol Wy S.	Florist	Salaza &Suns LLC	Cynthia Salazar	155,600	05/21/18
521 Capitol Wy S.	Mud Bay Office	JA Morris Co. LLC	James Morris	3,167,200	08/21/16
522 Capitol Wy S.	Mona Capelli	SPITPI LLC	Paul Deville	1,360,600	
119 Wash. NE	Mix 96 Radio	N.Tower Hldgs LLC	Jorge Ruiz	495,100	04/14/16
117 Wash. NE	Ironsteele	Wash. St. Arts LLC	Karen Anderson	324,600	
417 Wash. SE	Parking Lot ?	Timberland Bank		129,800	12/20/01
423 Wash. SE	Bank Offices	Timberland Bank		822,100	
500 Wash. SE		Jeffers Bldg LLC	Rich Panowicz	233,600	06/22/05
512 Wash. SE	Theater	City of Olympia	Steve Hall	5,663,400	
111 Franklin NE	Parking lot	Diamond Pkg. Inc		290,100	
108 Franklin NE	OldSchool Pizza	PlaytheGame LLC	Kenny Pugh	181,900	
414 Franklin SE	Former Mills	Manium LLC	Duane Moore	326,900	02/16/18
420 Franklin SE	Art House	Linscottland II LLC	Robert Linscott	702,200	
425 Franklin SE	Whiskey Saloon	KBJ Invm LLC	Stephen Cooper	197,500	05/30/06
425 Franklin SE	Whiskey Saloon	KBJ Invm LLC	Stephen Cooper	494,500	05/30/06
510 Franklin SE	Former YMCA	Dan Stacey		577,400	10/04/18
522 Franklin SE	The Olympian	Urban Oly. 6 LLC	Walker John	664,200	07/14/17
120 Adams SE		Deena C. Chase		278,500	04/11/05
400 Adams SE	Alice Flats	Urban Oly.4 LLC	Walker John	3,070,000	05/10/16
515 Adams SE	Apartments	Kelli L. Morgan		446,700	09/25/07
525 Adams SE		Legion Square LLC	Bryan Kolb	88,700	06/18/15
118-114Jeff. SE	Apartments	Richard A. Castle		396,100	
412 Jefferson SE	Dance Center	509E.Fourth Av. LP	F. Sandy Desner	1,178,900	04/27/12

ADDRESS	INDICATOR	OWNER	GOVERNOR	\$VALUE	SALE
424 Jefferson SE	Capital Heating	Cap Plbg Heating Co.	Ronald Healy	420,400	
510 Jefferson SE	Parking Lot	Ronald E. Healing		284,300	05/16/12
514 Jefferson SE		Kolb Fam.Invm.LLC	Bryan Kolb	1,014,400	07/17/96
118 Cherry NE	Vacant Auto	Brandon Willie		458,600	04/25/17
112 Cherry NE	Peppers	112 Cherry LLC	Richard Castle	646,600	03/26/13
503 Cherry SE	Cross Fit	Milo Investments LLC	Bryan Kolb	668,700	
414 Chestnut SE		Holiday Trust		320,400	
417 Plum SE	Liquor Store	ThielenBros.Enterp.	Andrew Thielen	1,080,400	07/13/15
505 Plum SE	YMCA	J.K. Thordarson		1,747,500	
107 State Ave NW	Parking Lot	City of Olympia	Steve Hall	215,300	07/27/09
207 State Ave NW	Parking Lot	Urban Oly. 9 LLC	Walker John	277,300	08/22/18
115 State Ave. NE	Olympic Rentals	TemInvestOlyPress	Todd Monohon	1,000,800	03/09/18
205 State Ave. NE	Parking Lot	City of Olympia	Steve Hall	405,800	05/11/05
225 State Ave. NE	Providence	State St. Partners. LLC	Brad Kisor	290,600	06/22/09
225 State Ave. NE	Providence	State St. Partners. LLC	Brad Kisor	867,500	
305 State Ave. NE	Parking Lot	305State Av. NE LLC	Nancy Snyder	217,500	03/07/07
307 State Ave. NE	Carras Cabinets	S&S Fam.Fund. LLC	Nancy Snyder	255,100	
317 State Ave. NE	Parking Lot	Michael R. Cahan		369,200	09/24/04
411 State Ave. NE	Phone Exchange	AT&T Communication		221,800	
425 State Ave. NE	Lloyd's Auto	425 State St. LLC	Neil Deboer	930,700	
513 State Ave. NE	Oly Fireplace	Richard A. Castle		404,500	
515 State Ave. NE	Pilates	515 LLC	Richard Castle	860,400	10/15/17
613 State Ave. NE	Auto Haus	Williwaw Corp.	Milton Willie	634,500	
711 State Ave. NE	Office Building	Com.Youth Services.	Deb McCurley	3,698,000	07/28/00
723 State Ave. NE	Parking Lot	Deena C. Chase		214,000	
219 4th Ave. W	Fenced land	Karalee Saplan Trust.			08/01/06
218 4th Ave. W	Far East	Water St. Bldg. LLC	R. Richardson		04/07/06
212 4th Ave. W	Lemon Grass	Nicole R. Pham			
209 4th Ave. W	Vacant	Barnes Bldg LLC	Kristil Taylor		11/21/18

ADDRESS	INDICATOR	OWNER	GOVERNOR*	\$VALUE	SALE
204 4th Ave. W	Angelus Apts.	TAJ 2 LLC	Thomas Galspie		04/24/19
201 4th Ave. W	Danger Room	Danger Room Comics			
123 4th Ave. W	Apartments	Columbia Heights	Shuo Lou	26,266,80	
122 4th Ave. W	Parking Lot	City of Olympia	Steve Hall	231,400	07/27/09
116 4th Ave. W	Former Ben's	City of Olympia	Steve Hall	190,100	12/17/18
113 4th Ave. W.	New Moon	MK ENT LLC	Albert Kim	72,500	08/17/16
112 4th Ave. W	Cuisine	City of Olympia	Steve Hall	266,800	12/17/18
100 4th Ave. E	Sherbourne	Levine Partnership		1,632,600	10/13/04
114 4th Ave. E	Spar	Spar Prop. LLC	McMenmins	1,195,100	11/27/06
116 4th Ave. E	Danang	HWL LLC	Duane Walz	533,500	05/13/98
120 4th Ave. E	Cocktail Lounge	Eugene Otto		822,700	12/19/97
203 4th Ave. E	Security Bldg.	Spokane Equity LLC	Robert Hall	2,730,300	03/27/19
204 4th Ave. E	Theater	Harlequin Prod.	Joe Hyer	1,012,200	08/18/97
209 4th Ave. E	White Building	Spokane Equity LLC	Robert Hall	705,600	03/27/19
210 4th Ave. E	4th Ave. Tavern	Scott/Debbie Staples		490,400	10/27/04
212 4th Ave. E	King Sol's	Ravlesias Artesia LLC	Duane Moore	270,500	08/10/09
213 4th Ave. E	Quality Burrito	John/Sandy Lui		280,600	
215 4th Ave. E	Metro	Adriano/S.Cassol		292,100	03/07/01
301-9 4th Ave. E	Thai Pavilion	Phoenix One LLC	Charles Bowen		02/10/03
302-4 4th Ave. E	Dumster Value	302/304 4th E LLC	K. Wynkoop	440,700	04/12/13
308-10 4th Ave. E	FormerGriswold	City of Olympia	Steve Hall	281,500	01/26/07
311 4th Ave. E	Jake's Bar	Bug's Investments LLC	Rob Cameron		
312 4th Ave. E	Pizza Klach	Fourth Avenue Group	Norman Lunt	446,700	
317 4th Ave. E	Annie's Lofts	Urban Oly. 4 LLC	Walker John	108,300	05/10/16
317 1st 4th Ave. E	Annie's Lofts	Urban Oly. 4 LLC	Walker John	146,000	05/10/16
317 2nd 4th Ave. E	Annie's Lofts	Urban Oly. 4 LLC	Walker John	147,600	05/10/16
317 3rd 4th Ave. E	Annie's Lofts	Urban Oly. 4 LLC	Walker John	159,000	05/10/16
324 4th Ave. E	Adam Market	Quang D. Lam		682,200	09/03/04
325 4th Ave. E		Urban Oly. LLC	Walker John	1,215,600	
402 4th Ave. E	Clipper Cafe	Robert L Leclec		593,500	
406 4th Ave. E	Our Table	Haumann Bldg LLC	M. Haumann	441,900	
407 4th Ave. E		LaForce/Lyons R.E.		1,648,500	
414-8 4th Ave. E	Octopas Cafe	Harbst Enterp.LLC	Deena Chase	284,200	
414-8 4th Ave. E	McCoy's Tavern	Harbst Enterp.LLC	Deena Chase	447,500	

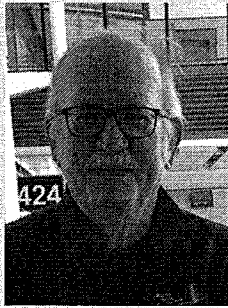
ADDRESS	INDICATOR	OWNER	GOVERNOR	\$VALUE	SALE
415 4 th Ave. E	Closed Park	City of Olympia	Steve Hall	245,200	
421 4 th Ave. E	Crypta Bar	Manium LLC	Duane Moore	463,500	05/15/02
501 4 th Ave. E	Finders Store	501 Apts. LLC	Tamara Stanald.	959,900	10/22/14
502 4 th Ave. E		Yianna B LLC	Sotiris Bekris	889,600	04/01/16
506 4 th Ave. E	Olympia Firepl.	E. A. Davidson		508,500	11/04/14
512 4 th Ave. E		DJ Kolb LLC	Damien Kolb	611,900	08/29/12
514 4 th Ave. E	Well 80 Bar	Well 80 R. E. LLC	Rob. Knudson	1,297,100	
517 4 th Ave. E	Walt's Muffler	AF Investments LLC	Walter Austin	972,900	
520 4 th Ave. E	Equal Latin	520 LLC	Richard Castle	843,100	
600 4 th Ave. E	OlyCoffee Roast	KBJ Investments LLC	Stephen Cooper	1,465,700	12/06/05
601 4 th Ave. E	City Hall	City of Olympia	Steve Hall	1,404,500	
620 4 th Ave. E	Charlie's Tavern	Mike Barrett		399,500	07/11/13
700 4 th Ave. E	RockFish Cafe	Michael Barrett		881,800	12/31/15
704 4 th Ave. E	Sizizis	Manium LLC	Duane Moore	220,000	10/28/04
705 4 th Ave. E	Courtyard Bldg.	KBJ Investments. LLC	Stephen Cooper	1,344,900	09/29/00
708 4 th Ave. E	Tatoo Parlor	Deena Lee Carlson		348,100	
727 4 th Ave. E	Apartments	Holiday Trust		975,000	
728 4 th Ave. E	Cinder/Coffee	Deena C. Chase		293,900	
113 5 th Ave. SW	Tattered	JFL Holdings LLC	John Lindsey	135,400	12/06/12
113 5 th Ave. SW	Tattered	JFL Holdings LLC	John Lindsey	23,200	
117 5 th Ave. SW	Saigon Cafe	Dwtn Everg.Prop.	Michael Motte	328,200	06/02/09
201 5 th Ave. SW	Bank	Heritage Fed.'S&L		172,300	
210 5 th Ave. SW	Bank	Seattle First Nat'l Bk		1,187,700	
221 5 th Ave. SW	Offices	Heritage Federal S&L		1,301,200	
110 5 th Ave. SE	(Oly Nat'l Bank)	KBJ Investments LLC	Stephen Cooper	1,043,600	05/30/06
113-19 5 th Av. SE	Radiance, etc.	MartinHarris Oly LLC	HeritageBldgLC	2,649,900	12/13/18
116 5 th Ave. SE	In-door mall	KBJ Investments LLC	Stephen Cooper	854,200	05/30/06
204 5 th Ave. SE	Theater	Oly. Capitol Theater	Chris. Salvador	1,446,800	03/16/16
206 5 th Ave. SE	OFS Offices	Oly. Film Society	Chris. Salvador	460,900	
209 5 th Ave. SE	Buck's on 5th	BuckDonald BldgInc.	Anne Buck	398,000	
221 5 th Ave. SE	Bank	Wash. Business Bank	Jon Jones	142,600	01/10/14
223 5 th Ave. SE		Wash. Business Bank	Jon Jones	1,345,800	01/10.14

ADDRESS	INDICATOR	OWNER	GOVERNOR	\$VALUE	SALE
301 5 th Ave. SE	Rainy Day	Pac.White Eagle Corp.	Byoung Lee	651,000	04/06/07
315 5 th Ave. SE	Vacant Bldg	E. J. Family Invmts.	Eugene Johnson	420,900	02/05/03
315 5 th Ave. SE	Vacant Bldg	E.J. Family Invmts.	Eugene Johnson	345,100	02/05/03
410 5 th Ave. SE	Parking Lot	LaForge/Lyons R.E.		349,700	
415 5 th Ave. SE	Parking Lot	Deena Lee Carlson		373,100	
416 5 th Ave. SE	Parking Lot	City of Olympia	Steve Hall	240,900	
518 5 th Ave. SE	Auto: For Sale	Paul/Lori Devlin		337,200	01/03/00
607 5 th Ave. SE	Warehouse	David G. Betschart		540,700	
623 5 th Ave. SE	Gravity Yoga	Solberg Bros. LLC	Mark Solberg	560,600	
110 Legion Wy SE	Stuart Pl. Apts.	SPITPI LLC	Paul Deville	3,132,500	12/17/15
116 Legion Wy SE	Olympia Apts	MarionCt.Preserv.LP		2,495,700	
208 Legion Wy SE	Thompson Apts	Goularte Prop. LLC	David Goularte	1,090,000	08/30/07
220 Legion Wy SE	Selden's	Testamentary Trust	George Koehler	1,148,600	
314 Legion Wy SE	Apartments	Jacob/Lisa David		266,200	06/16/15
402 Legion Wy SE		Legion Square LLC	Bryan Kolb	1,934,000	
404 Legion Wy SE		Legion Square LLC	Bryan Kolb	1,629,500	05/14/11
406 Legion Wy SE	Apartments	Legion Square LLC	Bryan Kolb	1,623,200	
408 Legion Wy SE	Parking Lot	Legion Square LLC	Bryan Kolb	211,000	
412 Legion Wy SE	Parking Lot	Legion Square LLC	Bryan Kolb	134,500	
414 Legion Wy SE		DJ Kolb LLC	Damien Kolb	115,500	02/03/09
422 Legion Wy SE	Gotti Sweets	Mark/Mary Solberg		710,600	
606 Legion Wy SE		Vernon Lindskog		391,800	
616 Legion Wy SE	Gary's Auto	Vernon Lindskog		600,900	
620 Legion Wy SE	Costumes	Vernon Lindskog		285,500	
712 Legion Wy SE	Brick Building	Puget Sound Energy		435,500	
720 Legion Wy SE	Substation	Puget Sound Energy		392,500	

EXPLANATIONS:

Address: I arranged State, 4th, 5th and Legion addresses running west to east, from Water to Plum. You can look up addresses on the "Parcel Search" function at the County Assessor's office. **Indicator:** This establishment just helps you locate the address. **Governor:** Term used by the Secretary of State's office to identify the "governing" person for an LLC. (sos.wa.gov). When there were more than one "Governor" listed, I just chose one. **Value:** This is the County's Assessed value. **Sale:** This is changes in ownership. **Steve Hall** is City Manager. Dan Leahy. danleahy43@yahoo.com. (360) 402-0441.

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Dan Leahy was born and raised in Seattle. Attended St. Edwards Seminary, Seattle University and went to Turkey in the Peace Corps. Entered NYU Graduate School, refused the draft, and became a community organizer for the Quakers. Ran a field study education center at Cornell University and married Bethany Weidner. They had two sons, JD Ross and Chad. Organized a national political party, the Citizens Party, and a Washington state party called Progress Under Democracy. Taught at Evergreen. Organized state's first Labor Education and Research Center and ran the New School for Union Organizers. Retired from Evergreen in 2008 after 24 years. Ran around the world. In 2014, organized a region wide strategy summit to fight oil trains and worked in Greek refugee camps in 2016 and 2017. Lives in Ireland when he can, but mostly lives in Olympia with Bethany and fights City Hall.